CHEBOYGAN COUNTY

2016

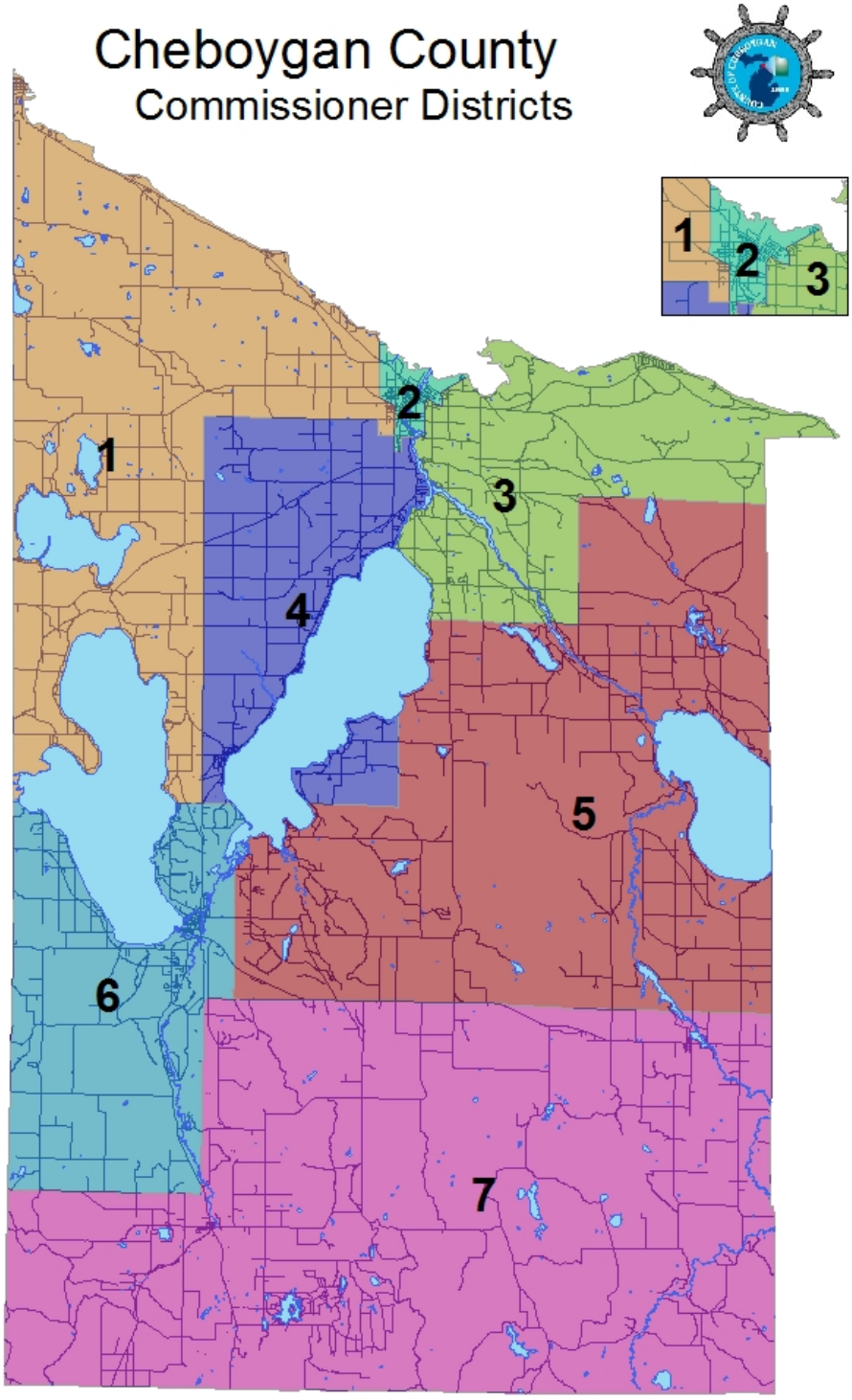
ANNUAL BUDGET

CHEBOYGAN COUNTY COMMISSIONERS

Front Row (L-R):Cal Gouine- District 4; Chris Brown- District 1; Vice Chairperson Sue Allor- District 7. Back Row (L-R): - Bruce Gauthier- District 2, Chairperson Pete Redmond- District 3; Tony Matelski- District 5; John Wallace- District 6.

The County Board of Commissioners is the governing board and the policy-making body of County Government. While many of its' powers, duties and responsibilities are prescribed by law and diffused through the widespread use of commissions, boards, committees and independently elected officers, the board is in charge of the development and approval of county policy. One of the main duties of the Board of Commissioners is to set the budget of the county. Commissioners are elected to a two-year term on a partisan basis from single member districts within the county.

Cheboygan County
Commissioner Districts



November 10, 2015

Honorable Board of Commissioners
Cheboygan County Building
870 South Main Street
Cheboygan, MI 49721

Dear Ladies and Gentlemen:

Transmitted herewith for the Commissioners final review and consideration is the Administrator's recommendations for the 2016 County budget. The budget process is a cooperative effort in which Elected Officials and Department Head/Agency Representatives submit budget requests for consideration and discussion to the Administrator. The budget document is then developed by the Administrator and Assistant Administrator/Finance Director and submitted to the Commission for review and discussion at the October and November Committee of The Whole meetings as well as the November Board Finance meeting with the final budget to be presented at the December 8th, 2015 Board Finance meeting.

The Public Hearing for the proposed 2015 budget is scheduled for December 8th, 2015 at 9:30 a.m. in the Commissioner's Chambers located at 870 South Main Street Cheboygan, MI. The meeting is held to review the budget recommendations, capital improvements, goals and objectives, identify the proposed 2016 millage rate and receive public input.

The financial condition of the County is stable. The County's fiscal year end 2014 audit indicated the following financial conditions:

1) The total assets of the County exceeded its liabilities and deferred outflows in 2014 by $28,850,217 (net position). Of this amount, $18,444,301 (unrestricted net position) may be used to meet the County's ongoing obligations to citizens and creditors.

2) At the end of Fiscal Year 2014, unreserved fund balance for the Consolidated General Fund was $6,649,712 or 61% of total General Funds Expenditures and transfers.

3) The County's General Fund increased by $402,363.

The County maintains 46 governmental funds and 5 proprietary funds which all contain a positive fund balance or reserve use. Although the County maintains a stable financial status, the economy is growing slowly, which requires the County to monitor various budget factors closely. These factors are identified in the attached budget document.

The proposed budget represents the funding needed to meet the Commission's Goals, Mission and Vision Statement.

The Staff and I are pleased to submit this budget and are committed to providing the citizens, businesses and visitors with efficient, effective and quality services and facilities.

Sincerely,

Jeffery B. Lawson
County Administrator

STRATEGIC PLANNING-BUDGETING

Figure 1

Strategic Planning – Budgeting Process

STRATEGIC PLANNING- BUDGETING PROCESS

Strategic planning-budgeting is a unified process of identifying the goals of an organization and allocating the resources necessary to work toward the outcomes that support the identified goals. The steps of strategic planning-budgeting are:

- **Develop goals**
- **Identify objectives and outcomes**
- **Appropriate funds to meet the objectives that are designed to produce the outcomes that support the goals of the organization**
- **Review, monitor and analyze**

The Cheboygan County Board of Commissioners has a sustained history of developing goals to promote a higher quality of life, a safe environment and to promote balanced growth and positive interaction with all citizens of the County. The board developed the County's County Vision and Mission Statements as well as Commission Goals with facilitation assistance from Michigan State University Extension Staff. The board then directed the administrator and management team to develop a plan of action to implement the mission, vision and goals. Each department then developed goals and objectives specific to their department to work toward achieving the mission, vision and overall goals of the County.

STRATEGIC PLANNING-BUDGETING

VISION-MISSION-GOALS

A VISION statement indicates how an organization views its ideal, or ultimate, goal. The Board of Commissioners has established the following vision statement:

The County of Cheboygan will strengthen its position as a diverse, family oriented community while promoting a higher quality of life, a safe environment, balanced growth and positive interaction with all citizens.

A MISSION statement assists an organization in easily communicating to a variety of constituencies what it does, who it serves, and how it does so. The Board of Commissioners has established the following mission statement:

Cheboygan County Officials and Staff efficiently provide public services with pride and in an ethical and courteous manner through responsible management of county resources.

GOAL

***GOALS** focus the direction of an organization's work,*

under the guidance from the vision and mission statement.

Goals are long term in nature and will not often change.

The five goals of the Board of Commissioners are:

1. ***PUBLIC SAFETY – To focus on providing services beneficial to the citizens of Cheboygan County in the areas of public health, safety and security.***
2. ***ECONOMIC DEVELOPMENT – To promote and encourage economic development through our continued efforts of collaborations with our partners.***
3. ***QUALITY COUNTY SERVICE – To work diligently to provide courteous, efficient, quality service.***
4. ***RECOGNIZING SOCIAL ISSUES-To work diligently to address social needs, recognizing the limited role of counties and working together with state and federal governments in their role.***
5. ***ADDRESSING MULTIPLE FACILITY NEEDS – To continue development of capital improvement schedules to maintain county assets.***
6. ***COLLABORATION-SERVICE – To explore continued expansion of collaborative activities.***

BUDGET FACTORS

Budget Factors

Monitoring budget factors are critical to the County's ability to maintain a financially stable and effective organization. The following factors and conditions are being monitored by staff for their effect on County finances in 2016 and beyond:

Financial Planning

Cheboygan County consistently monitors factors that affect the County's budget and implements measures to protect the County's financial stability. This is being accomplished by the partnership of the Commissioners, Elected Officials, Administration and Employees in their commitment to provide efficient and effective quality services to the citizens, businesses and visitors of Cheboygan County.

The County maintained its fiscal stability through economic down turn in 2008 and has seen a slight increase in tax base over the last two years. Increase revenue from tax base is projected to be offset by a partial loss in revenue from Tourism Tax in 2016. The County completed a wage and benefit analysis in 2015 which compared Cheboygan County employee wages to five other Counties in Northern Michigan to identify wage benefit competitiveness. The analysis identified that the majority of position classifications employed by the County are behind the comparable wage average. The County will take measures to move position salaries up to the regional wage average over the next several budget cycles while maintaining fiscal stability. Continued monitoring of factors such as the decrease in personal property tax revenue, increasing wage and benefit cost, capital needs and changes in state revenue sharing will require additional cooperation and innovation to maintain financial strength while providing efficient and effective quality services.

Millage Rates

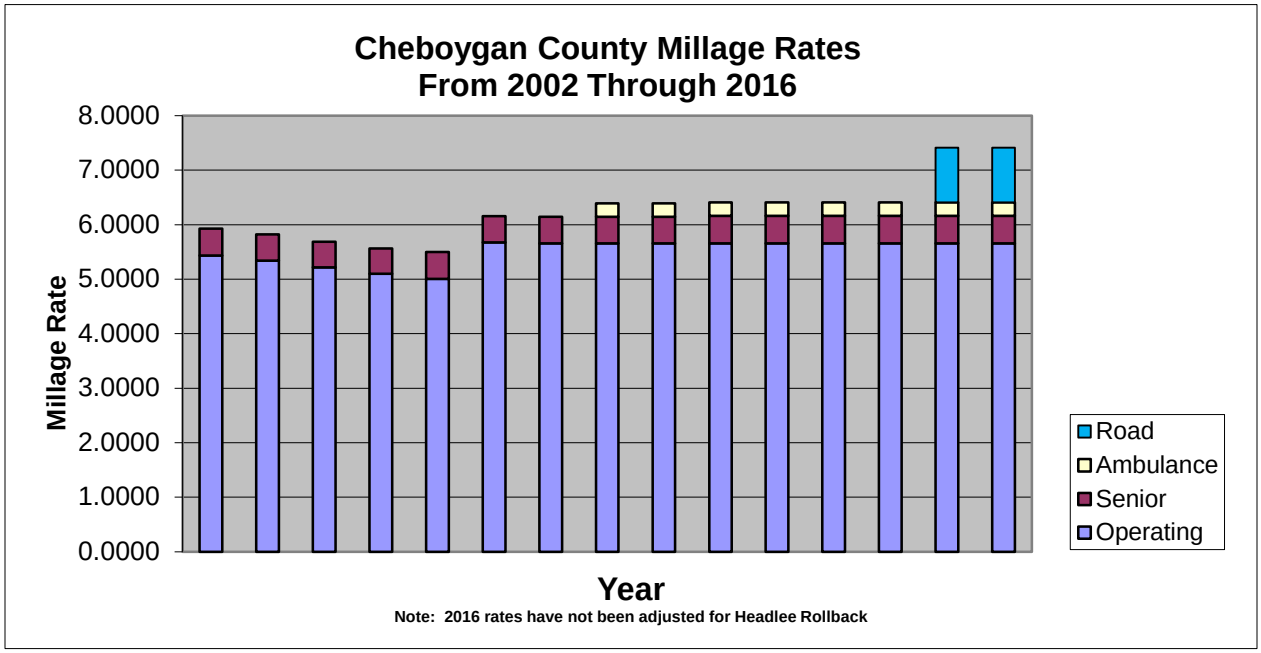
Because no Headlee rollback is assumed, the proposed operating millage for the July 1, 2016 tax levy is 5.6592 mills. In addition to the operating millage, the Board of Commissioners will be adopting the millage rates for ambulance funding .25 mills and senior citizens center operations .5 mills and 1 mill for road improvements. The proposed millage rate for 2016 is 7.4092 mills.

Figures 2 and 3 identifies the County's general operating, senior citizen center, ambulance and road millage rates between 2002 and 2016.

Figure 2

Year	General Operating	Voter Approved Millages: Senior Citizen	Ambulance	County Road	Total
2002	5.4360	0.4900	0.0000	0.0000	**5.9260**
2003	5.3386	0.4812	0.0000	0.0000	**5.8198**
2004	5.2158	0.4701	0.0000	0.0000	**5.6859**
2005	5.1005	0.4597	0.0000	0.0000	**5.5602**
2006	5.0056	0.4900	0.0000	0.0000	**5.4956**
2007	5.6734	0.4843	0.0000	0.0000	**6.1577**
2008	5.6592	0.4830	0.0000	0.0000	**6.1422**
2009	5.6592	0.4830	0.2500	0.0000	**6.3922**
2010	5.6592	0.4830	0.2500	0.0000	**6.3922**
2011	5.6592	0.5000	0.2500	0.0000	**6.4092**
2012	5.6592	0.5000	0.2500	0.0000	**6.4092**
2013	5.6592	0.5000	0.2500	0.0000	**6.4092**
2014	5.6592	0.5000	0.2500	0.0000	**6.4092**
2015	5.6592	0.5000	0.2500	1.0000	**7.4092**
2016	5.6592	0.5000	0.2500	1.0000	**7.4092**

Figure 3



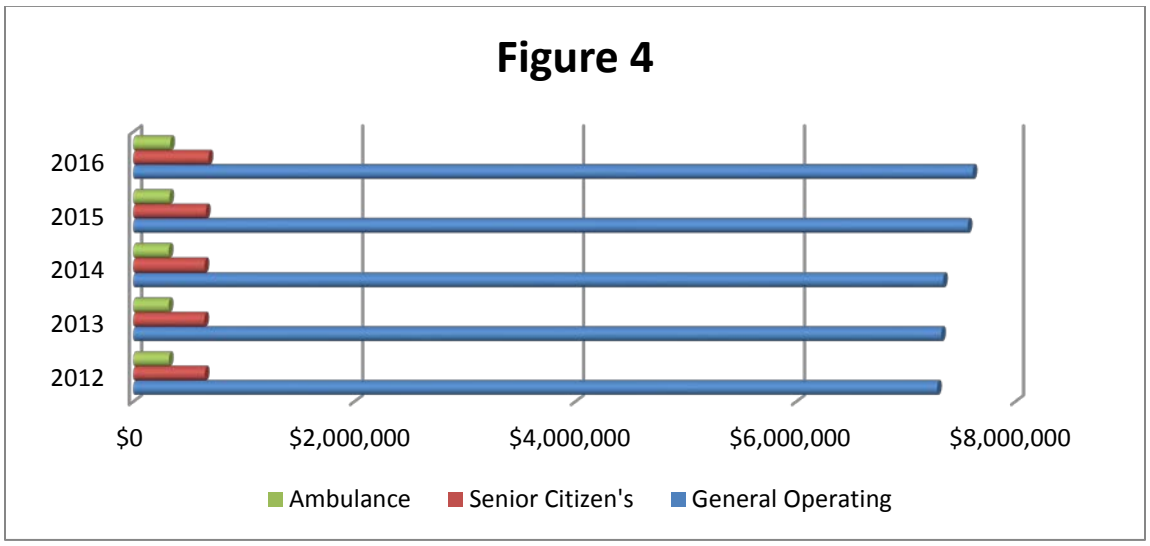
Revenue

Property Taxes: Economic conditions play an important role in the stability of revenue sources for Cheboygan County. The State of Michigan is showing slow signs of stabilization as indicated by the State's positive job creation and increased revenues over the last two years. This news is tempered by national economic conditions which reveal slow job creation and slow growth, sequestration, discussions concerning federal budget deficits and debt ceilings.

The County's State equalized Value (SEV) decreased 6.10 % in 2011, 5.03 % in 2012, and 2.7 % in 2013 and saw a 2.7% increase in 2014 and 2.8% increase 2015.

Proposal A adopted in 1994 created State Taxable Value (STV). The increase or decrease in Taxable Value is directly related to the increase or decrease in tax revenue generated for a municipal unit in Michigan. The County's State Taxable Value (STV) decreased 1.42 % in 2011, decreased .43 % in 2012, increased .13 % in 2013, increased 1.4% in 2014 and 1.6% in 2015. The County estimates conservatively that Taxable Values will increase by the rate of inflation .03% in 2016. Property taxes represent approximately 70% of the County's total General Fund revenue stream.

Figure 4 depicts revenues received by property tax revenue for general operating, senior citizen and ambulance operations between 2012 thru 2014 as well as projected (budgeted) revenues for 2015 and 2016.



State Shared Revenue: The State of Michigan in 2004 enacted Public Act 357 which changed the collection schedule for General Fund operating tax from December to July. This change was factored in over three years beginning with the 2005 summer tax levy; one-third of the County operating property tax levy was collected as a summer tax. In 2006, two-thirds of the operating tax levy was collected in the summer. In 2007 (and thereafter), the entire operating tax levy was collected in the summer. Winter tax bills were reduced each year by the same amount.

The additional funds collected, as a result of the accelerated tax billings over this three year time period, were placed in a special fund and were appropriated on a schedule similar to distributions the County would have received in revenue sharing payments from the State. Appropriations from this fund received by Cheboygan County were completed in 2015.

Cheboygan County now receives revenue Sharing payments from the State which are set each year. The County receives 90% of the State allocation automatically with the remaining 10% received by the County by meeting the State's fiscal transparency guidelines.

Personal Property Tax: The State passed a series of bills in 2013 that eliminate a portion of Personal Property Tax. The bills specifically exempt all parcels which have a PPT value under $40,000 from taxes immediately. Then, beginning in 2016, based on a State wide ballot vote approved by voters in 2014 Personal Property for "eligible manufacturing" will be eligible to receive an exemption from personal property taxes. A portion of the lost revenue will be allocated to municipal units by the State in the future. The exact revenue impact will be calculated in 2016 when it is known how many parcels are eligible for exemption and the ratio of State reimbursement.

Federal Grants: The County receives a number of Federal Grants that distribute funding for court and law enforcement programs through the State of Michigan.

Interest Income: Revenue derived from interest bearing accounts is limited due to low interest rates.

Charges for Service: Revenue received for services is estimated to be $1,173,000 in 2016. This revenue is primarily derived by fees charged for the following services:

- District Court Costs
- Register of Deeds
- Cost Allocation of Centralized Services
- District Court Civil Fees
- Diverted Felons
- Prisoner Board – Out of County
- Circuit Court Costs
- Prisoner Board
- County Clerk
- Others

Budget Factors

Expenditures

Personnel: The 2016 budget maintains the County's current workforce numbers. Wage increases for 2016 are between 1-6% based on contract agreements with labor unions and adjustments to bring wages for positions closer to the average for similar positions as compared to the five counties used in comparing wage and benefits. In an effort to contain cost while providing employees with adequate health care coverage, the County has established health insurance cost caps excluding dental and optical coverage. The caps are set based on the State Caps for health insurance cost each year. The County will also implement a change in its retirement program for new employees in 2016. The County will implement the MERS Hybrid Plan as a measure to control the growth of long-term pension liability in the future.

The County will continue its current practice of reviewing all retirements and department vacancies to determine if the position will be filled. The County must take a conservative approach when evaluating filling positions to maintain fiscal stability. It is recommended that no new positions be created unless analysis shows a cost savings or service need to the County or there were increases in revenues to accommodate the additional expenses associated with a new position.

Capital Improvement Program

The Cheboygan County 2016-2020 Capital Improvement Program Plan was approved by Commissioners at the September 8, 2015 Board Meeting. The plan is developed by information submitted by departments concerning capital projects estimated to cost in excess of $15,000 per project. This information is provided to the Community Development Department for inclusion in the Capital Improvement Plan which is then submitted to the Planning Commission for review and recommendation for Commissioner approval consistent with State law.

The 2016 Capital Improvement Budget recommends the following capital improvement projects as identified in the plan for completion:

- Animal Shelter Improvements $300,000
- Phase I Reid Building Renovations $300,000
- Wolverine Senior Roof $ 60,000
- County Building trim/ window replacement $ 65,000
- County Building Elevator Refurbishment $ 65,000

Energy Efficiency Measures

The County has taken measures to improve energy efficiency over the past several years. This effort will continue in 2016 with the replacement of an air conditioning unit on the building. This will continue each year until all units are replaced. Measures will also continue with the replacement of thermostats as well as monitoring temperature variations in the building to regulate heating and cooling.

Intergovernmental Collaboration Effort

The Governor and Legislature are currently promoting the collaboration of services between municipal governments. Cheboygan County has a long history of developing and implementing collaborative efforts with partner agencies and units of government. These partnerships have led to the cost efficient delivery of services that provide a high quality of service to the residents, business owners and visitors of the County. The following is a partial list of collaborative services Cheboygan County participates in:

- Charlevoix, Cheboygan and Emmet 911
- Straits Regional Ride
- District Health Department
- Cheboygan County Airport
- Recycling
- NLEA Economic Development programs
- Straits Area Narcotics Enforcement
- Charlevoix, Cheboygan, Emmet Emergency Management Services
- Straits Area Youth Promotion Academy
- Northern Cheboygan County Inter Municipality Planning Committee

Economic Profile – Cheboygan County

Updated 2016

County Highlights
Cheboygan County encompasses 720 square miles of nature's best, strategically located at the tip of Michigan's Lower Peninsula along the pristine shores of Lake Huron and the Straits of Mackinac. In addition to 35 miles of Lake Huron Shoreline, Cheboygan County has three of the largest inland lakes in Michigan: Burt Lake, Mullett Lake, and Black Lake. Also, the 40 mile Inland Waterway connects some of these inland lakes to Lake Huron. The historic Inland Waterway used to ferry vacationers to their cabins via stern paddlewheel steamers and today is the longest chain of rivers and lakes in Michigan still enjoyed by many recreational boaters and anglers. Over half of the county is pristine forestland and winding their way through these woods and along former railroads are over 400 miles of recreational trails. All ferry lines to Mackinac Island and Bois Blanc Island leave from Cheboygan County. Much of the economy in Cheboygan County is based on the recreational assets, natural resources and the service and retail trade.
Source: Local County Economic Development Contact

Transportation	
Main Highways	I-75, US-23, US-31
Michigan State Trunklines	M-27, M-33, M-68, M-212
Cheb. County Intercounty Highways	C-58, C-64, C-66, F-05
Bus Lines	Indian Trails; Straits Area Regional Ride (public transit
Truck Lines	Everingham Trucking, Inc., USP Trucking
Marinas	Mackinaw City, Cheboygan, Burt Lake, Mullett Lake, Indian River, Black Lake
Rail Lines	None
Ports	Cheboygan (Port Huron)
Airports	Cheboygan County Airport (Cheboygan), Mackinac Island, Peabeaaye Airport, Hoffman's Black Mountain Aerodrome, Cherry Capital Airport (Traverse City), Chippewa County Int'l (Kinross), Pellston Regional Airport (Emmet County)
Airlines	Northwest Airlink (Pellston), United Express – (Alpena County Reg. Airport)
Source: Wikipedia.org 2015	

Adjacent Counties

- Mackinac County (north)
- Presque Isle County (east)
- Montmorency County (southeast)
- Otsego County (south)
- Charlevoix County (southwest)
- Emmet County (west)

Cities

- Cheboygan

Villages

- Mackinaw City (part)
- Wolverine

Unincorporated

- Afton
- Aloha
- Alverno
- Burt Lake
- Elmhurst
- Indian River
- Mullett Village
- Topinabee
- Tower

Townships

- Aloha Township
- Beaugrand Township
- Benton Township
- Burt Township
- Ellis Township
- Forest Township
- Grant Township
- Hebron Township
- Inverness Township
- Koehler Township
- Mackinaw Township
- Mentor Township
- Mullett Township
- Munro Township
- Nunda Township
- Tuscarora Township
- Walker Township
- Waverly Township
- Wilmot Township

General Data

Population	2010	2013	% Change
Cheboygan City	4,867	4,779	-0.018%
Mackinaw City Village	806	808	0.002%
Wolverine Village	244	240	-0.016%
Cheboygan County	**26,152**	**25,675**	**-0.018%**
			Source: American Community Survey, 2013

Quality of Life

Social Characteristics	
Households	11,477
Percent High School Graduate or higher (people 25 years and over)	87.8%
Percent Bachelor's Degree or higher (people 25 years and over)	16.3%
Median Household Income, 2009	$38,410
Persons below poverty, percent, 2009	17.8%
Homeownership Rate, 2009	81.1%
Median Value of owner-occupied housing, 2009	$112,500
	Source: census.gov

Workforce (Annual, Not Seasonally Adjusted)	
Labor	**2014**
Total Workforce	10,685
Number Employed	9,568
Number Unemployed	1,117
Unemployment Rate	10.5%
	Source: www.milmi.org

Public School District Information			
School District	**Students**	**Instructors**	**Buildings**
Cheboygan Area Schools	2002	109	6
Inland Lakes Public School	894	45	4
Mackinaw City Public Schools	186	17	1
Wolverine Community Schools	331	24	2
			Source: usa.com 2014

Colleges and Universities		
Name	**Location**	**Enrollment**
Northwestern Michigan College	Traverse City (Grand Traverse County)	4,502
North Central Michigan College	Petoskey (Emmet County)	2,581
		Source: www.collegeboard.com 2015

Cheboygan County Contacts

Mary Ellen Tryban, County Clerk
Phone: (231) 627-8808
Fax: (231) 627-8453
Email: clerk@Cheboygancounty.net
870 South Main St., Cheboygan, MI 49721

Jeffery Lawson, County Administrator
Phone: (231) 627-8855
Fax: (231) 627-8881
Email: adminlawson@cheboygancounty.net
870 South Main St., Cheboygan, MI 49721

County Economic Development Contacts

Andy Hayes, President, Northern Lakes Economic Alliance
Phone (231) 582-6482
Fax (231) 582-3213
Email: info@northernlakes.net Website: www.northernlakes.net

Steve Schnell, Cheboygan County Community Development Director
Phone: (231) 627-8485
Fax: (231) 627-3646
Email: steve@cheboygancounty.net

City Office

Cheboygan
Tom Eustice, City Manager
Phone: (231) 627-9931
Fax: (231) 627-6351
Email: teustice@cheboygan.org
403 N. Huron, PO Box 39, Cheboygan, Michigan 49721

Village Offices

Mackinaw City
Phone: 231-436-5351
Fax: 231-436-4166
Email: info@mackinawcity.org
102 S. Huron, Mackinaw City, MI 49701

Wolverine
Ralph Ochs, Village President
Phone: 231-525-8351
Email: ralphochs@yahoo.com
Wolverine, MI 49799

Top Cheboygan County Employers (2015):

Top Employers	Employees
Cheboygan Area Schools	280
McLaren Northern Michigan Hospital - Cheboygan Campus	225
Walmart	200
Vitalcare	200
Cheboygan County	165
Shepler's Mackinac Island Ferry	161
Tendercare	120
Spartan Stores	105
Tube Fab/Roman Engineering Company	101
Kmart	101
Cheboygan-Otsego-Presque Isle ESD	95

Top Cheboygan County Taxpayers (2015):

Top Taxpayers	Parcels	Taxable Value
Enbridge Energy	14	14,280,339
Consumers Energy	38	13,973,150
Presque Isle Electric & Gas Co-op	30	6,545,393
Walmart	1	4,596,200
DTE Energy	28	3,765,038
Union Building Corporation	7	3,427,297
Courtyards of Mackinaw	1	3,388,000
Queens Properties	3	2,844,577
Michigan Electric Transmission Company	1	2,444,900
Enjo Properties	3	2,225,233
Total Top Taxpayers	**126**	**57,490,127**
Total County		1,355,502,053
Top Taxpayers/County		4.24%

DESCRIPTION OF FUNDS

GENERAL FUND – FUND 101

The County's major operating fund used to account for resources traditionally associated with the government which are not required to be accounted for in another fund.

GENERAL FUND REVENUE:

The majority of General Fund revenues are generated by property tax revenue. The County's millage rate is recommended to remain at 5.6592 Mills. The millage rate is set by the County Commissioners in May of each year. Revenues raised by property tax are projected to increase slightly in 2016. This increase will be partially offset by a loss in Personal Property Tax. The County has taken measures over the past several years to prepare for economic conditions by maintaining adequate reserves to stabilize revenues. This budget recommends the use of $844,659 of Fund Equity to balance the budget.

GENERAL FUND EXPENDITURES: The General Fund receives revenues to cover expenditures for the following activities:

- Commissioners
- Circuit Court
- District Court
- Victim's Rights
- Jury Board
- Probate Court
- Elections
- Finance
- Administrative Office
- Clerk/Register of Deeds
- Equalization
- Information Systems
- Prosecuting Attorney
- Geographic Information Systems
- Treasurer
- Tax Allocation Board
- Maintenance
- Major Equipment/ Building Improvements
- Human Resources
- Drain Commissioner
- Surveyor
- General County
- Sheriff
- ORV Enforcement
- CCE 911
- Marine Safety
- Snow Mobile Safety
- Sheriff Secondary Road Patrol
- Stonegarden Grant
- Sheriff Local Grants
- Canine Unit
- Corrections/Communications
- Planning/Zoning
- Tri-County Emergency Management
- Animal Shelter/Dog Warden
- Health Department
- Medical Examiner
- Veterans
- MSU Extension
- Fair Grounds
- Veteran's Park
- Soil Conservation
- Plat Board
- Appropriations to Other Funds
- Insurances

ALL REMAINING FUNDS

Family Counseling Fund – Fund 102

This fund accounts for a portion of marriage license revenue that is set aside to provide counseling services at the discretion of the Circuit Court.

Termination Liability Fund – Fund 105

This fund exists to fund accrued compensation pay-outs for employees at their separation from County employment. The fund is budgeted to maintain a balance of 25% of all accrued compensated absences as determined for the most recent financial statement audit.

P.A. 302 Training Fund – Fund 107

This fund was created in response to Public Act 302 of 1982 – Michigan Justice Training Commission. It accounts for the state distribution of training funds provided for Sheriff's Department personnel.

P.A. 106 Fund – Fund 108

This fund was created under Public Act 106. It accounts for the quarterly distribution of revenue collected from convention facilities, which is distributed 50% to the General Fund and 50% to substance abuse services.

Probation Enhancement Fund – Fund 111

This fund accounts for revenue received from the Circuit Court costs assessed to criminal offenders. These funds are used to provide supplies to the Michigan Department of Correction probation staff covering Cheboygan County.

Victim's Restitution Fund – Fund 112

This fund accounts for revenue received from Circuit Court costs assessed to criminal offenders. These funds are used to provide restitution to victims of crime in cases where restitution cannot be collected from the perpetrator of the crime.

County Remonumentation Grant Fund – Fund 114

Under Public Act 345 of 1990, the State may offer annual grants to provide survey, monumentation and remonumentation of the public land survey corners and other activities in accordance with the Act and in accordance with the County's Survey, Monumentation and Remonumentation Plan as approved by the Director of the Department of Energy, Labor and Economic Growth. This grant is evenly distributed to the survey firms located within the County.

County Road Fund – Fund 201

This fund accounts for the operation of the County Road Commission, including all State motor fuel taxes which are earmarked by law for street and highway purposes, Federal aid for highway purposes, taxes and special assessments for road purposes as well as State Trunk line maintenance contracts. Funds are passed through Cheboygan County to the Cheboygan County Road Commission.

Jaws of Life Fund – Fund 210

This fund accounts for maintenance activities related to the Jaws of Life units located throughout Cheboygan County.

Description of Funds

Community Projects – Fund 211

This fund accounts for revenue collected through the Sheriff's Department to fund community projects like the child ID kits and victim services unit.

Friend of the Court – Family Court Fund – Fund 215

This fund accounts for all activities related to the areas of child custody, parenting time, and support (including health care coverage for children and spousal support) as required by Public Acts 294, 295, 296, 297 and 298 of 1982, as amended.

Ambulance Millage Fund – Fund 217

This fund accounts for a tax levy for the purpose of providing ambulance services authorized by a vote of the electors of the local unit of government. These funds are distributed to service providers based township service area.

Doris Reid Building Fund – Fund 220

This fund accounts for operation of the Doris Reid Building. It is funded through rents collected from leaseholders.

Recycling Fund – Fund 226

This fund accounts for County's recycling program activities. It is funded through user fees collected from each household established by the local assessor in 13 of the participating townships and on an individual household basis for non-participating townships.

Cellular Phone Flow Through Fund – Fund 230

This fund accounts for the cellular device assessment collected on behalf of Charlevoix, Cheboygan and Emmet (CCE) 911 received from the State of Michigan. These funds are distributed to the 911 dispatch organizations based on two criteria; a per capita amount and an equal per county amount. This is a pass-through fund.

CCE 911 4% Surcharge Fund – Fund 231

This fund accounts for the $.50 per line surcharge collected on behalf of Charlevoix, Cheboygan and Emmet (CCE) 911 received from telephone companies. This is a pass-through fund.

DNR Forest Flow Through Fund – Fund 234

This fund accounts for revenue collected on behalf of specific townships and schools received from the Department of Natural Resources and Environment under CDFA #10.665, Schools and Roads – Grants to States for Timber Sales. This is a pass-through fund. This fund was created at the request of the DNRE.

Public Improvement Fund – Fund 245

This fund accounts for non-tax revenue set aside for statutory public improvements. The fund is authorized by Public Act 136 of 1956.

Building Department Fund – Fund 249

This fund accounts for revenues earmarked for building construction code enforcement activities. The fund is required by Section 22(1) of Public Act 230 of 1970.

Register of Deeds Automation Fund – Fund 256

This fund accounts for funds set aside under provisions of Public Act 698 of 2002 for upgrading technology in the Register of Deeds' Office under the Revised Judicature Act of 1961.

Description of Funds

Disaster Contingency Fund – Fund 258

This fund accounts for money provided by the County Board for the specific purpose of mitigation of disaster related expenses that represent an extraordinary burden on the County in relation to its available resources. This fund is used by counties with a population of 10,000 or more and is permitted by Section 19 of Public Act 390 of 1976.

Sheriff's Work Crew Program – Fund 260

This fund accounts operation of the Sheriff's Work Crew. It is funded through participation fees and charges for services rendered.

Sheriff Special Projects Fund – Fund 262

This fund accounts for revenue collected through the Sheriff's Department to fund special projects like Project Life Saver.

ORV Fund – Fund 263

This fund was created to account for fines and damages collected under the 2009 ORV Ordinance, which are distributed 50% to the Sheriff's Department - ORV Enforcement Division and 50% to the Cheboygan County Road Commission.

Local Corrections Officer Training Fund – Fund 264

This fund accounts for revenue collected through the Sheriff's Department ($10 of the jail booking fee) to provide training opportunities for corrections officers.

D.A.R.E. Fund – Fund 266

This fund accounts for the Drug Abuse Resistance Education program provided in Cheboygan County Schools.

Drug Court – Adult – Circuit Fund – Fund 267

This fund accounts for the 53rd Circuit Court – Drug Court Operations. The Drug Court provides services to offenders who are in the criminal justice system as a result of their addiction to drugs or alcohol. The Drug Court provides intensive therapy, testing and judicial monitoring.

Sobriety Court – District Fund – Fund 268

This fund accounts for the 89th District Court – Sobriety Court Operations. The Sobriety Court provides services to offenders who are in the criminal justice system as a result of their addiction to drugs or alcohol. The Sobriety Court provides intensive therapy, testing and judicial monitoring.

County Law Library Fund – Fund 269

This fund accounts for maintenance of the County law library. This funds revenue sources include a specified portion of the penal fines collected each year by the County courts and a General Fund appropriation. This fund is required by MCL 600.4851.

Veterans' Assistance Fund – Fund 270

This fund accounts for moneys allocated through the Emergency Food and Shelter Program and donations made to Cheboygan County to provide assistance to veterans and their families.

SAYPA Program Fund – Fund 276

This fund accounts for the operations of the Straits Area Youth Promotion Academy, a multi-dimensional drug, violence and other anti-social behavioral prevention program for middle and/or high school age adjudicated youth. This program was established to reduce the out-of-county placement costs of Cheboygan County youth.

Senior Citizens' Millage Fund – Fund 277

This fund was established to collect and remit property taxes levied to support programs and services to the elderly in Cheboygan County. These funds are distributed through an annual application process.

Cheboygan County Housing Commission Fund – Fund 281

This fund accounts for housing programs provided to the citizens of Cheboygan County through Cheboygan County funds contributed at the inception of the housing department and program income from HUD – Small Cities loans.

Cheboygan County Housing Grant Fund – Fund 283

This fund accounts for housing programs provided to the citizens of Cheboygan County through grant funds and program income.

Cheboygan Social Services Fund – Fund 289

This fund accounts for the activity of the Department of Human Services oversight board.

Child Care Fund – Fund 292

This fund accounts for all children foster care activities supervised by both the Probate Court and the Department of Human Services. Funding for costs related to family foster care, institutional care, in-home care and independent living is provided 50% through a General Fund appropriation and 50% through State reimbursement.

Soldiers' Relief Fund – Fund 293

This fund accounts for a General Fund appropriation (not to exceed 2/10 of a mill) to provide assistance to indigent veterans and their families. This fund is required by MCL 35.21.

Veterans' Trust Fund – Fund 294

This fund accounts for quarterly and special allotments received from the Michigan Veteran's Trust Fund as required by MCL 35.607 to provide aid to needy Cheboygan County Veterans. Special allotments are secured from the State via an application process.

Senior Citizens' Bussing Fund – Fund 297

This fund accounts for specialized transit operational revenue received from the Michigan Department of Transportation passed through Cheboygan County to the Cheboygan Area Council on Aging for senior citizen transportation needs.

DAV Van – Fund 299

This fund accounts for the fundraising efforts used to support the Disables American Veteran's van supplied for Cheboygan County Veterans.

Inverness Sewer Project Fund – Fund 351

This fund accounts for the repayment of Inverness Township's sewer bond from Rural Development.

County Road Construction Project Debt Service Fund – Fund 352

This fund accounts for the repayment of the 2004 Cheboygan County Road Commission bonds from the Michigan Transportation Fund issued to construct the Indian River facility.

Court House Preservation Fund – Fund 401

This fund was created under Resolution #05-020 for the purpose of appropriating, providing for, setting aside and accumulating moneys to be used for acquiring, constructing, extending, altering, repairing or equipping public improvements or public buildings which Cheboygan County may, by provisions of general law, be authorized to acquire, construct, extend, alter, enlarge, equip or repair. These funds are collected through the 89th District Court (at a rate of 10%) for violation of the penal law of this state or ordered in a civil infraction for the violation of a law of this state and paid to the Cheboygan County Treasurer pursuant to MCL 600.8379(b).

D.H.S. (Formerly F.I.A.) Building Fund – Fund 418

This fund accounts for the building projects at the Department of Human Services building.

Doris Reid Building Capital Project Fund – Fund 422

This fund accounts for the building projects at the Doris Reid building.

Animal Control Capital Project Fund – Fund 430

This fund accounts for the building projects at the Animal Control facility.

CCE 911 Development & Capital Fund – Fund 450

This fund accounts for the quarterly allocation provided to CCE 911 for capital needs and accumulates the amount requested on an annual basis for contingency.

County Marina Fund – Fund 509

This fund accounts for operations of the County Marina.

100% Tax Payment Fund (also known as the Delinquent Tax Fund) – Fund 516

This fund accounts for collection of each year's delinquent taxes and was established by resolution of the County Board of Commissioners pursuant to MCL 211.87b. No budget is required.

Tax Foreclosure Fund – Fund 517

This fund accounts for foreclosure activities initiated by the Cheboygan County Treasurer. No budget is required.

County Fair Fund – Fund 561

This fund accounts for operations of the County Fair.

Straits Regional Ride Fund – Fund 588

This fund accounts for the public transit operations provided to Cheboygan, Emmet and Presque Isle Counties.

Jail Commissary Fund – Fund 595

This fund accounts for all revenues and expenses for the operation of the jail commissary.

T & A Account Fund – Fund 701

This fund accounts for resources held by the County in a purely custodial capacity. No budget is required.

Friend of the Court (T & A Account) Fund – Fund 706

This fund accounts for resources held by the Friend of the Court in a purely custodial capacity, i.e. support payments. No budget is required.

Library (T & A Account) Fund – Fund 721

This fund accumulates money collected by courts for fines imposed for State law violations which must be apportioned annually by the County Treasurer among the public and County Law libraries. No budget is required.

District Court (T & A Account) Fund – Fund 760

This fund accounts for bond and other trust money held by the 89th District Court. No budget is required.

Inmate (T & A Account) Fund – Fund 764

This fund accounts for money belonging to inmates lodged at the County jail. No budget is required.

Revolving Drain Fund – Fund 802

This fund accounts for money advanced from the County's General Fund for engineering, surveys and other preliminary costs of new drains and maintenance work on established drains. This fund is permitted by Chapter 12 of Public Act 40 of 1956, as amended.

SUMMARY FUND BUDGETS

CHEBOYGAN COUNTY - 2016 BUDGET

FUND - SUMMARY

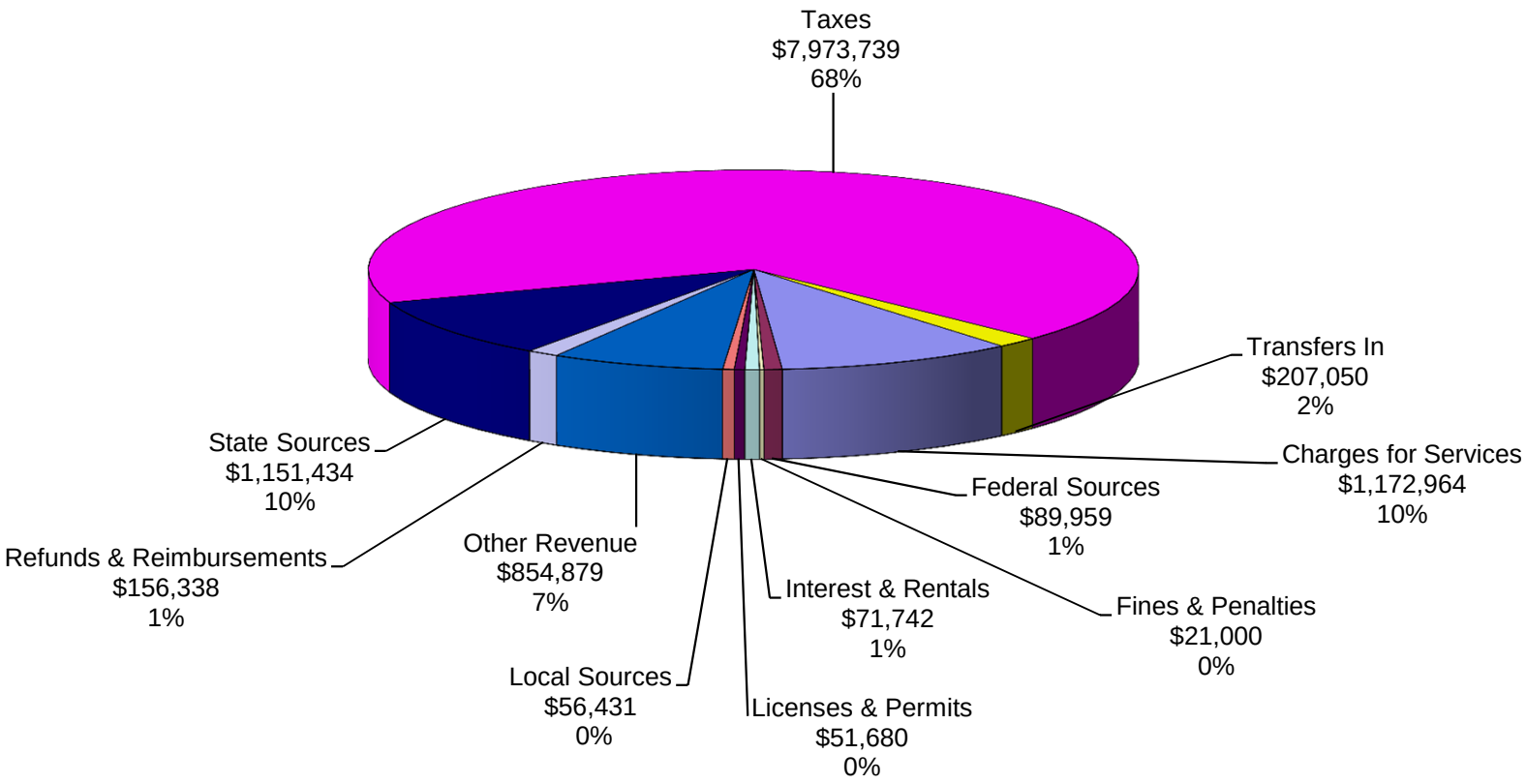
TABLE OF CONTENTS FOR THE LINE ITEM BUDGET DETAIL

FUND	FUND NAME	REVENUES AND EXPENDITURES	PAGE NUMBER
101	General Fund	$11,807,216	1-53
		SPECIAL REVENUE FUNDS	
102	Family Counseling	$26,700	54-55
105	Termination Liability	$74,180	56-57
107	PA 302 Training	$4,000	58-59
108	Public Act 106	$132,346	60-61
111	Probation Enhancement	$3,700	62-63
112	Victim's Restitution	$103	64-65
114	Remonumentation Grant	$38,974	66-67
201	County Road	$6,129,890	68-69
211	Community Projects	$1,000	70-72
215	Friend of the Court	$523,298	73-74
217	Ambulance Millage	$334,734	75-77
220	Doris Reid Building	$81,704	78-79
226	Recycling	$348,715	80-81
230	Cellular Phone Flow Through	$151,000	82-83
231	CCE 911 4% Phone Surcharge	$175,000	84-85
234	DNR Forest Flow Through	$10,500	86-87
249	Building Department Fund	$412,795	88-89
256	Register of Deeds Automation	$35,000	90-91
258	Disaster Contingency	$10,000	92-93
260	Sheriff's Work Crew Program	$19,840	94-95
262	Sheriff Special Projects Fund	$1,000	96-97
263	ORV	$300	98-99
264	Local Corrections Officer Training	$8,000	100-101
266	D.A.R.E.	$900	102-103
267	Drug Court	$127,500	104-107
268	Sobriety Court	$10,000	108-109
269	Law Library	$12,178	110-111
270	Veterans Assistance	$3,000	112-113
276	SAYPA Program	$186,052	114-116
277	Senior Citizen Millage	$681,057	117-118
281	Housing Commission	$27,950	119-120
283	Housing Grant	$97,842	121-123
289	Cheboygan Social Service	$7,400	124-125
292	Child Care	$1,258,308	126-136
293	Soldier's Relief	$5,140	137-138
294	Veteran's Trust	$10,000	139-140
297	Senior Citizen's Busing	$25,000	141-142
299	DAV Van	$1,500	143-144
401	Court House Preservation	$170,000	149-150
450	CCE 911 Development	$50,733	157-158
561	County Fair	$225,579	161-163
		DEBT SERVICE FUNDS	
351	Inverness Sewer Project	$218,488	145-146
352	County Road Debt Service	$194,603	147-148
		ENTERPRISE FUNDS	
509	County Marina	$572,600	159-160
588	Straits Regional Ride	$1,080,308	164-165
595	Jail Commissary Fund	$102,425	166-167
		CAPITAL PROJECT FUNDS	
418	D.H.S. Building Fund	$18,800	151-152
422	Doris Reid Building Capital Project Fund	$298,150	153-154
430	Animal Control Capital Project Fund	$346,875	155-156
802	Revolving Drain Fund	$100	168-169
	Total	$26,062,483	

Cheboygan County

General Fund Budgeted Revenues

2016



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Cheboygan County
General Fund Budgeted Revenues Detail
2016

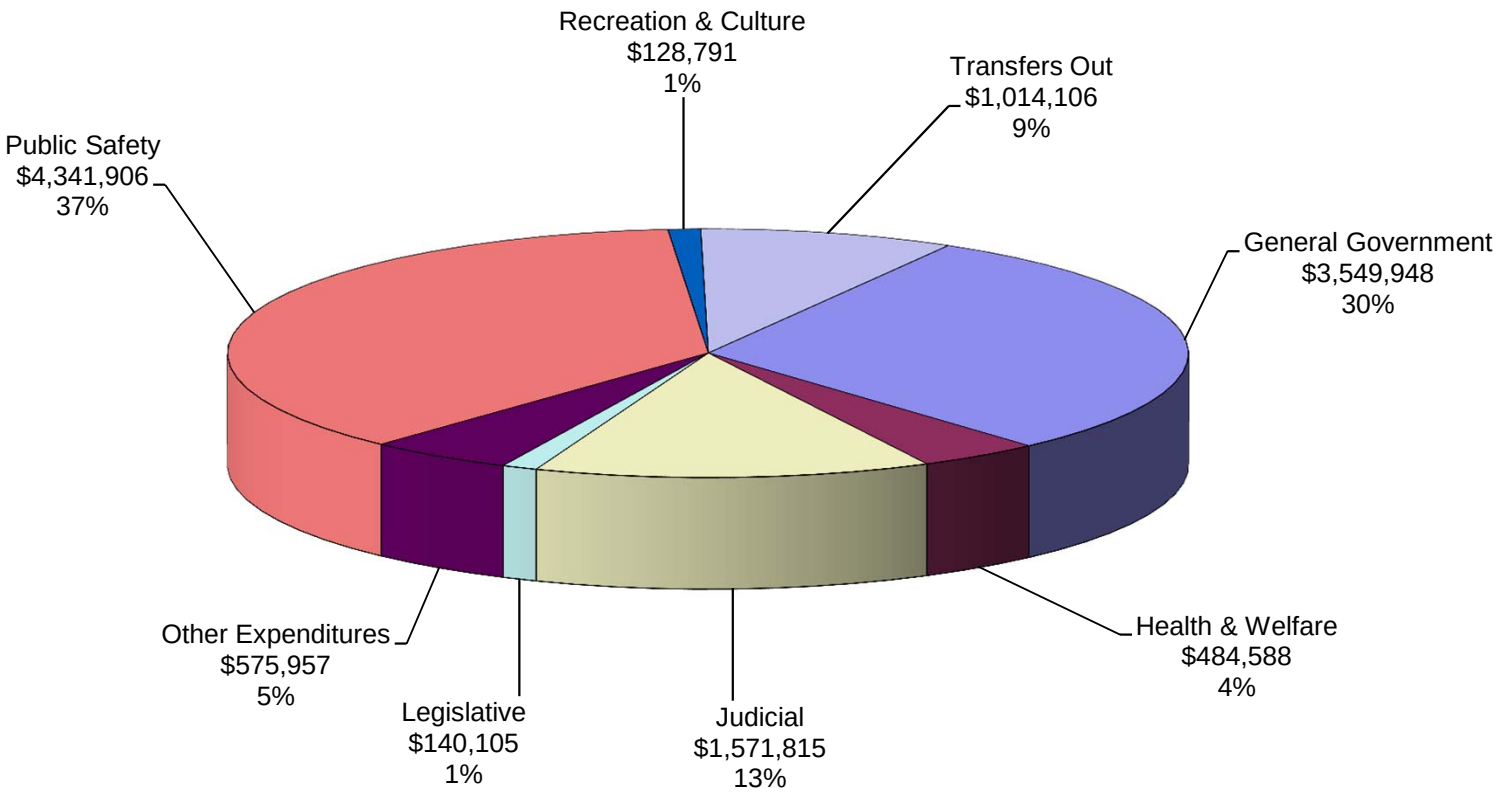
Taxes			
Current Tax - Residential and Commercial	$	7,607,279	
Swamp Tax Refund		260,482	
Convention & Tourism Tax		66,173	
Other		39,805	
Total	$	7,973,739	68%
Transfers In			
Transfer In from Sale Proceeds from Treasurer's Office	$	111,277	
Transfer In from SAYPA		73,044	
Other		22,729	
Total	$	207,050	2%
Charges for Services			
District Court Costs	$	300,000	
Charge for Centralized Services		255,169	
Register of Deeds Fees		225,000	
Diverted Felons - Local Reimbursements		60,000	
District Court/Civil Fees		55,000	
Prisoner Board		45,000	
Circuit Court Costs		40,000	
Circuit Court Attorney Fee Reimbursement		30,000	
Prisoner Work Release		30,000	
County Clerk/Current Services		26,000	
Housing Administration Fee		19,885	
Other		86,910	
Total	$	1,172,964	10%
Federal Sources			
Prosecuting Attorney Title IV-D Grant	$	55,699	
Stonegarden Grant		14,300	
Enforcement Zone Grant		13,000	
Bulletproof Vest Grant		6,960	
	$	89,959	1%
Fines & Penalties			
Ordinance Fines & Costs	$	15,000	
Bond Forfeitures		6,000	
Total	$	21,000	0%
Interest & Rentals			
Rents	$	62,242	
Interest Earned		8,500	
Other		1,000	
Total	$	71,742	1%

Licenses & Permits			
Zoning Permits	$	22,880	
Non-Business		15,000	
Other		13,800	
Total	$	51,680	0%
Local Sources			
Revenue from Other Counties		50,931	
Other		5,500	
Total	$	56,431	0%
Other Revenue			
Use of Fund Equity		844,659	
Donation - Canine Unit		10,000	
Other		220	
Total	$	854,879	7%
Refunds & Reimbursements			
Insurance Premium Refund	$	50,000	
Inmate Telephone		20,000	
Data Processing Fees		18,500	
Sheriff Wage Reimbursement		12,742	
Maintenance Wage Reimbursement		11,686	
Prosecuting Attorney Abused & Neglected Child		11,070	
M.A.P.S.		10,000	
Treasurer Wage Reimbursement		6,645	
Insurance & Bond Reimbursements		5,870	
Circuit Court Jury Reimbursement		3,500	
Other		6,325	1%
Total	$	156,338	
State Sources			
State Revenue Sharing	$	564,252	
Court Equity Fund		129,489	
Probate Judge's Salary		94,195	
Secondary Road Patrol Grant		52,359	
Prosecuting Attorney Victims Rights Grant		50,424	
Marine Safety Program Grant		46,900	
Probate Judge's Standard Payment		45,724	
Circuit Judge's Standard Payment		45,724	
District Judge's Standard Payment		36,579	
Juvenile Officer Grant		27,317	
ORV Enforcement Grant		25,283	
Snow-Mobile Safety Program Grant		21,918	
Other		11,270	
Total	$	1,151,434	10%
General Fund Budgeted Revenues	**$**	**11,807,216**	100%

Cheboygan County

General Fund Budgeted Expenditures

2016



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Cheboygan County
General Fund Budgeted Expenditures Detail
2016

General Government			
Prosecuting Attorney	$	591,854	
General County		480,913	
Maintenance		437,221	
Clerk / Register of Deeds		402,243	
Information Systems		292,652	
Finance		292,530	
Equalization		266,097	
Treasurer		215,511	
Administrative Office		213,530	
Major Equipment / Building Maintenance		167,000	
MSU Extension Office		127,261	
Elections		35,141	
Soil Conservation		13,750	
Drain Commissioner		5,890	
Human Resource		5,325	
Surveyor		1,750	
Tax Allocation Board		940	
Public Works		340	
Total	$	3,549,948	30%

Health & Welfare			
Health Departments	$	331,978	
Veterans		131,022	
Medical Examiner		21,088	
Communicable Disease - Health Department		500	
Total	$	484,588	4%

Judicial			
District Court	$	602,809	
Probate Court		584,236	
Circuit Court		295,165	
Victim's Rights		78,795	
Jury Board		10,810	
Total	$	1,571,815	13%

Legislative			
Commissioners	$	140,105	1%

Other Expenditures			
General Contingency	$	387,957	
Insurances		188,000	
Total	$	575,957	5%

Public Safety			
Sheriff	$	1,502,905	
Corrections - Jail		1,464,379	
CCE 911		431,362	
Planning and Zoning		378,962	
Animal Control		150,950	
Marine Safety		98,067	
Tri-County Emergency Management		79,907	
Sheriff Secondary Road Patrol		72,357	
GIS		64,841	
Snow-Mobile Safety		25,787	
ORV Enforcement		25,283	
Stonegarden Grant		14,300	
Sheriff - Federal Grants		13,000	
Canine Unit		10,000	
Sheriff - Local Grants		9,806	
Total	$	4,341,906	37%

Recreation & Culture			
Airport	$	80,000	
Fair Grounds / Events		36,716	
Airport Grant Match		6,575	
Veteran's Park		3,500	
County Share - Capital Improvements		2,000	
Total	$	128,791	1%

Transfers Out			
County Fair	$	53,879	
County Law Library		8,678	
Friend of the Court		49,773	
Building Department		65,688	
Termination Liability		4,900	
Child Care - Department of Human Services		115,300	
Child Care - Probate Court / State of Michigan		457,554	
Department of Human Services - County Funds		7,400	
Soldier's Relief		5,140	
CCE 911 Capital Development		50,733	
Straits Regional Ride		110,119	
SAYPA		32,142	
Courthouse Preservation		30,000	
Drug Court		22,000	
Sobriety Court		800	
Total	$	1,014,106	9%

General Fund Budgeted Expenditures	**$**	**11,807,216**	100%

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
101	COMMISSIONERS	140,105
131	CIRCUIT COURT	295,165
136	DISTRICT COURT	602,809
139	VICTIM'S RIGHTS	78,795
145	JURY BOARD	10,810
148	PROBATE COURT	584,236
191	ELECTIONS	35,141
202	FINANCE DEPARTMENT	292,530
212	ADMINISTRATIVE OFFICE	213,530
215	CLERK/REGISTER	402,243
225	EQUALIZATION	266,097
228	INFORMATION SYSTEMS	292,652
229	PROSECUTING ATTORNEY	591,854
243	GIS	64,841
253	COUNTY TREASURER	215,511
260	TAX ALLOCATION BOARD	940
265	COUNTY MAINTENANCE DEPT	437,221
267	MAJOR EQ/BLDG IMP	167,000
270	HUMAN RESOURCE	5,325
275	DRAIN COMMISSIONER	5,890
284	COUNTY SURVEYOR	1,750
285	GENERAL COUNTY	480,913
301	SHERIFF	1,502,905
302	ORV ENFORCEMENT	25,283
325	CCE 911	431,362
331	MARINE SAFETY	98,067
332	SNO-MOBILE SAFETY *	25,787
333	SHERIFF SECONDARY ROAD PATROL *	72,357
334	STONEGARDEN GRANT	14,300
335	SHERIFF - LOCAL GRANTS	9,806
337	SHERIFF-FEDERAL GRANTS	13,000
338	CANINE UNIT	10,000
351	CORRECTIONS/COMMUNICATIONS	1,464,379
400	REVENUE CONTROL	11,807,216
412	PLANNING/ZONING DEPT	378,962
426	TRI-COUNTY EMERGENCY MANAGEMENT	79,907
430	ANIMAL SHELTER/DOG WARDEN	150,950
441	DEPARTMENT OF PUBLIC WORKS	340
600	HEALTH DEPARTMENTS	331,978
605	C/D - HEALTH DEPARTMENT	500
648	MEDICAL EXAMINER	21,088
682	VETERANS	131,022
731	COUNTY MSU EXTENSION OFFICE	127,261
751	FAIR GROUNDS / EVENTS	36,716
753	VETERAN'S PARK	3,500
784	SOIL CONSERVATION	13,750
900	SPECIAL APPROPRIATIONS	88,575
902	APPRO/TRANSFERS TO OTHER FUNDS	1,014,106
941	GENERAL CONTINGENCY	387,957
954	INSURANCES	188,000
ESTIMATED REVENUES - FUND 101		11,807,216
APPROPRIATIONS - FUND 101		11,807,216
NET OF REVENUES/APPROPRIATIONS - FUND 101		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
131	CIRCUIT COURT	26,700
400	REVENUE CONTROL	26,700
ESTIMATED REVENUES - FUND 102		26,700
APPROPRIATIONS - FUND 102		26,700
NET OF REVENUES/APPROPRIATIONS - FUND 102		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
215	CLERK/REGISTER	74,180
400	REVENUE CONTROL	74,180
ESTIMATED REVENUES - FUND 105		74,180
APPROPRIATIONS - FUND 105		74,180
NET OF REVENUES/APPROPRIATIONS - FUND 105		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
301	SHERIFF	4,000
400	REVENUE CONTROL	4,000
ESTIMATED REVENUES - FUND 107		4,000
APPROPRIATIONS - FUND 107		4,000
NET OF REVENUES/APPROPRIATIONS - FUND 107		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	132,346
400	REVENUE CONTROL	132,346
ESTIMATED REVENUES - FUND 108		132,346
APPROPRIATIONS - FUND 108		132,346
NET OF REVENUES/APPROPRIATIONS - FUND 108		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
131	CIRCUIT COURT	3,700
400	REVENUE CONTROL	3,700
ESTIMATED REVENUES - FUND 111		3,700
APPROPRIATIONS - FUND 111		3,700
NET OF REVENUES/APPROPRIATIONS - FUND 111		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
131	CIRCUIT COURT	103
400	REVENUE CONTROL	103
ESTIMATED REVENUES - FUND 112		103
APPROPRIATIONS - FUND 112		103
NET OF REVENUES/APPROPRIATIONS - FUND 112		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
247	REMONUMENTATION GRANT	38,974
400	REVENUE CONTROL	38,974
ESTIMATED REVENUES - FUND 114		38,974
APPROPRIATIONS - FUND 114		38,974
NET OF REVENUES/APPROPRIATIONS - FUND 114		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	6,129,890
400	REVENUE CONTROL	6,129,890
ESTIMATED REVENUES - FUND 201		6,129,890
APPROPRIATIONS - FUND 201		6,129,890
NET OF REVENUES/APPROPRIATIONS - FUND 201		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
351	CORRECTIONS/COMMUNICATIONS	500
352	VICTIMS SERVICES UNIT	500
400	REVENUE CONTROL	1,000
ESTIMATED REVENUES - FUND 211		1,000
APPROPRIATIONS - FUND 211		1,000
NET OF REVENUES/APPROPRIATIONS - FUND 211		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
141	FRIEND OF THE COURT	523,298
400	REVENUE CONTROL	523,298
ESTIMATED REVENUES - FUND 215		523,298
APPROPRIATIONS - FUND 215		523,298
NET OF REVENUES/APPROPRIATIONS - FUND 215		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	279
400	REVENUE CONTROL	334,734
651	AMBULANCE	334,455
ESTIMATED REVENUES - FUND 217		334,734
APPROPRIATIONS - FUND 217		334,734
NET OF REVENUES/APPROPRIATIONS - FUND 217		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
266	BUILDING REPAIRS & MAINTENANCE	81,704
400	REVENUE CONTROL	81,704
ESTIMATED REVENUES - FUND 220		81,704
APPROPRIATIONS - FUND 220		81,704
NET OF REVENUES/APPROPRIATIONS - FUND 220		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	348,715
525	RECYCLING PROGRAM	348,715
ESTIMATED REVENUES - FUND 226		348,715
APPROPRIATIONS - FUND 226		348,715
NET OF REVENUES/APPROPRIATIONS - FUND 226		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	151,000
400	REVENUE CONTROL	151,000
ESTIMATED REVENUES - FUND 230		151,000
APPROPRIATIONS - FUND 230		151,000
NET OF REVENUES/APPROPRIATIONS - FUND 230		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
325	CCE 911	175,000
400	REVENUE CONTROL	175,000
ESTIMATED REVENUES - FUND 231		175,000
APPROPRIATIONS - FUND 231		175,000
NET OF REVENUES/APPROPRIATIONS - FUND 231		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	10,500
400	REVENUE CONTROL	10,500
ESTIMATED REVENUES - FUND 234		10,500
APPROPRIATIONS - FUND 234		10,500
NET OF REVENUES/APPROPRIATIONS - FUND 234		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
371	CONSTRUCTION CODE	412,795
400	REVENUE CONTROL	412,795
ESTIMATED REVENUES - FUND 249		412,795
APPROPRIATIONS - FUND 249		412,795
NET OF REVENUES/APPROPRIATIONS - FUND 249		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
215	CLERK/REGISTER	35,000
400	REVENUE CONTROL	35,000
ESTIMATED REVENUES - FUND 256		35,000
APPROPRIATIONS - FUND 256		35,000
NET OF REVENUES/APPROPRIATIONS - FUND 256		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	10,000
400	REVENUE CONTROL	10,000
ESTIMATED REVENUES - FUND 258		10,000
APPROPRIATIONS - FUND 258		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 258		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
351	CORRECTIONS/COMMUNICATIONS	19,840
400	REVENUE CONTROL	19,840
ESTIMATED REVENUES - FUND 260		19,840
APPROPRIATIONS - FUND 260		19,840
NET OF REVENUES/APPROPRIATIONS - FUND 260		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
339	PROJECT LIFE SAVER	1,000
400	REVENUE CONTROL	1,000
ESTIMATED REVENUES - FUND 262		1,000
APPROPRIATIONS - FUND 262		1,000
NET OF REVENUES/APPROPRIATIONS - FUND 262		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
302	ORV ENFORCEMENT	300
400	REVENUE CONTROL	300
ESTIMATED REVENUES - FUND 263		300
APPROPRIATIONS - FUND 263		300
NET OF REVENUES/APPROPRIATIONS - FUND 263		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
351	CORRECTIONS/COMMUNICATIONS	8,000
400	REVENUE CONTROL	8,000
ESTIMATED REVENUES - FUND 264		8,000
APPROPRIATIONS - FUND 264		8,000
NET OF REVENUES/APPROPRIATIONS - FUND 264		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
301	SHERIFF	900
400	REVENUE CONTROL	900
ESTIMATED REVENUES - FUND 266		900
APPROPRIATIONS - FUND 266		900
NET OF REVENUES/APPROPRIATIONS - FUND 266		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
131	CIRCUIT COURT	22,500
134	MICHIGAN DRUG COURT GRANT PROGRAM	20,000
165	BYRNE GRANT	85,000
400	REVENUE CONTROL	127,500
ESTIMATED REVENUES - FUND 267		127,500
APPROPRIATIONS - FUND 267		127,500
NET OF REVENUES/APPROPRIATIONS - FUND 267		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
136	DISTRICT COURT	10,000
400	REVENUE CONTROL	10,000
ESTIMATED REVENUES - FUND 268		10,000
APPROPRIATIONS - FUND 268		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 268		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
143	LAW LIBRARY	12,178
400	REVENUE CONTROL	12,178
ESTIMATED REVENUES - FUND 269		12,178
APPROPRIATIONS - FUND 269		12,178
NET OF REVENUES/APPROPRIATIONS - FUND 269		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	3,000
682	VETERANS	3,000
ESTIMATED REVENUES - FUND 270		3,000
APPROPRIATIONS - FUND 270		3,000
NET OF REVENUES/APPROPRIATIONS - FUND 270		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
156	SAYPA CC	106,052
165	BYRNE GRANT	80,000
400	REVENUE CONTROL	186,052
ESTIMATED REVENUES - FUND 276		186,052
APPROPRIATIONS - FUND 276		186,052
NET OF REVENUES/APPROPRIATIONS - FUND 276		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	681,057
400	REVENUE CONTROL	681,057
ESTIMATED REVENUES - FUND 277		681,057
APPROPRIATIONS - FUND 277		681,057
NET OF REVENUES/APPROPRIATIONS - FUND 277		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	27,950
822	HUD COMMISSION	27,950
ESTIMATED REVENUES - FUND 281		27,950
APPROPRIATIONS - FUND 281		27,950
NET OF REVENUES/APPROPRIATIONS - FUND 281		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	97,842
723	HOUSING GRANT (CDBG) - PROGRAM INC	33,904
724	HOUSING GRANT (HPG) - PROGRAM INCC	63,938
ESTIMATED REVENUES - FUND 283		97,842
APPROPRIATIONS - FUND 283		97,842
NET OF REVENUES/APPROPRIATIONS - FUND 283		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	7,400
670	SOCIAL SERVICES	7,400
ESTIMATED REVENUES - FUND 289		7,400
APPROPRIATIONS - FUND 289		7,400
NET OF REVENUES/APPROPRIATIONS - FUND 289		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
148	PROBATE COURT	110,600
149	PROBATE COURT/FAMILY CT	19,490
150	INTENSIVE PROBATION	217,805
151	COUNTY BASIC GRANT	15,000
157	AFTER HOURS SUPPORTIVE SERVICES	10,628
160	HOME BASE SERVICES	28,058
161	SAYPA	198,217
162	INTENSIVE PROBATION 2	2,910
400	REVENUE CONTROL	1,258,308
661	CHILD CARE - STATE	425,000
670	SOCIAL SERVICES	230,600
ESTIMATED REVENUES - FUND 292		1,258,308
APPROPRIATIONS - FUND 292		1,258,308
NET OF REVENUES/APPROPRIATIONS - FUND 292		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	5,140
689	SOLDIERS RELIEF COMMISSION	5,140
ESTIMATED REVENUES - FUND 293		5,140
APPROPRIATIONS - FUND 293		5,140
NET OF REVENUES/APPROPRIATIONS - FUND 293		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	10,000
683	VETERANS TRUST	10,000
ESTIMATED REVENUES - FUND 294		10,000
APPROPRIATIONS - FUND 294		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 294		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	25,000
400	REVENUE CONTROL	25,000
ESTIMATED REVENUES - FUND 297		25,000
APPROPRIATIONS - FUND 297		25,000
NET OF REVENUES/APPROPRIATIONS - FUND 297		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	1,500
700	CASH CONTROL	1,500
ESTIMATED REVENUES - FUND 299		1,500
APPROPRIATIONS - FUND 299		1,500
NET OF REVENUES/APPROPRIATIONS - FUND 299		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	218,488
400	REVENUE CONTROL	218,488
ESTIMATED REVENUES - FUND 351		218,488
APPROPRIATIONS - FUND 351		218,488
NET OF REVENUES/APPROPRIATIONS - FUND 351		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	194,603
400	REVENUE CONTROL	194,603
ESTIMATED REVENUES - FUND 352		194,603
APPROPRIATIONS - FUND 352		194,603
NET OF REVENUES/APPROPRIATIONS - FUND 352		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
136	DISTRICT COURT	170,000
400	REVENUE CONTROL	170,000
ESTIMATED REVENUES - FUND 401		170,000
APPROPRIATIONS - FUND 401		170,000
NET OF REVENUES/APPROPRIATIONS - FUND 401		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	18,800
400	REVENUE CONTROL	18,800
ESTIMATED REVENUES - FUND 418		18,800
APPROPRIATIONS - FUND 418		18,800
NET OF REVENUES/APPROPRIATIONS - FUND 418		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
267	BUILDING REPAIRS & MAINTENANCE	298,150
400	REVENUE CONTROL	298,150
ESTIMATED REVENUES - FUND 422		298,150
APPROPRIATIONS - FUND 422		298,150
NET OF REVENUES/APPROPRIATIONS - FUND 422		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	346,875
430	ANIMAL SHELTER/DOG WARDEN	346,875
ESTIMATED REVENUES - FUND 430		346,875
APPROPRIATIONS - FUND 430		346,875
NET OF REVENUES/APPROPRIATIONS - FUND 430		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
253	COUNTY TREASURER	50,733
400	REVENUE CONTROL	50,733
ESTIMATED REVENUES - FUND 450		50,733
APPROPRIATIONS - FUND 450		50,733
NET OF REVENUES/APPROPRIATIONS - FUND 450		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	572,600
752	COUNTY MARINA	572,600
ESTIMATED REVENUES - FUND 509		572,600
APPROPRIATIONS - FUND 509		572,600
NET OF REVENUES/APPROPRIATIONS - FUND 509		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	225,579
556	GENERAL FAIR EXPENDITURES	225,579
ESTIMATED REVENUES - FUND 561		225,579
APPROPRIATIONS - FUND 561		225,579
NET OF REVENUES/APPROPRIATIONS - FUND 561		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
400	REVENUE CONTROL	1,080,308
599	PUBLIC TRANSPORTATION	1,080,308
ESTIMATED REVENUES - FUND 588		1,080,308
APPROPRIATIONS - FUND 588		1,080,308
NET OF REVENUES/APPROPRIATIONS - FUND 588		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
351	CORRECTIONS/COMMUNICATIONS	102,425
400	REVENUE CONTROL	102,425
ESTIMATED REVENUES - FUND 595		102,425
APPROPRIATIONS - FUND 595		102,425
NET OF REVENUES/APPROPRIATIONS - FUND 595		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

DEPARTMENT	DESCRIPTION	2016 RECOMMENDED BUDGET
275	DRAIN COMMISSIONER	100
400	REVENUE CONTROL	100
ESTIMATED REVENUES - FUND 802		100
APPROPRIATIONS - FUND 802		100
NET OF REVENUES/APPROPRIATIONS - FUND 802		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		
ESTIMATED REVENUES - ALL FUNDS		26,062,483
APPROPRIATIONS - ALL FUNDS		26,062,483
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		
BEGINNING FUND BALANCE - ALL FUNDS		
ENDING FUND BALANCE - ALL FUNDS		

LINE ITEM DETAIL BUDGET

Note: The salaries or wages and the fringe benefits for individual county officials and employees that are contained in the personal services cost category (including line items 700.00 to 725.99) within each department's budget shall be established in the 2016 Salary and Wage Resolutions, collective bargaining agreements and/or other policies adopted or approved by the Cheboygan County Board of Commissioners and cannot be altered without the prior approval of the Cheboygan County Board of Commissioners.

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 101-COMMISSIONERS		
101-101-703.23	CHAIRMAN	5,250
101-101-703.24	COMMISSIONERS SALARIES	28,500
101-101-706.00	PER DIEM	33,360
101-101-712.00	FRINGE	57,645
101-101-727.00	OFFICE SUPPLIES	50
101-101-744.00	OTHER SUPPLIES	350
101-101-810.00	CONTRACTUAL SERVICES	3,200
101-101-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,300
101-101-863.10	TRAVEL/LODGING/MEALS ETC	9,250
101-101-957.00	EMPLOYEE TRAINING	1,200
NET OF REVENUES/APPROPRIATIONS - 101-COMMISSIONERS		(140,105)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 131-CIRCUIT COURT		
101-131-703.05	JUDGE STANDARD PAYMENT	40,424
101-131-703.11	COUNTY SUPPLEMENT JUDGES SAL	5,300
101-131-712.00	FRINGE	67,135
101-131-718.00	FULL TIME	107,931
101-131-727.00	OFFICE SUPPLIES	1,800
101-131-804.00	TRANSCRIPTS	4,500
101-131-805.00	JURY FEES	14,325
101-131-806.00	WITNESS FEES	600
101-131-809.00	STATE APPELLATE FEES	8,000
101-131-810.00	CONTRACTUAL SERVICES	500
101-131-810.51	INTERPRETER	200
101-131-825.00	LEGAL-CRT APPOINTED ATTYS	27,000
101-131-825.01	VISITING JUDGES	700
101-131-827.00	MEMBERSHIP & SUBSCRIPTIONS	2,750
101-131-852.00	TELEPHONE	500
101-131-863.10	TRAVEL/LODGING/MEALS ETC	500
101-131-957.00	EMPLOYEE TRAINING	200
101-131-975.22	MAINT/EQUIP/MISC	4,500
101-131-977.00	OFFICE EQUIP & FURNITURE	1,000
101-131-977.74	COMPUTER-HARD/SOFT/MAINT	7,300
NET OF REVENUES/APPROPRIATIONS - 131-CIRCUIT COURT		(295,165)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 136-DISTRICT COURT		
101-136-703.05	JUDGE STANDARD PAYMENT	40,039
101-136-703.11	COUNTY SUPPLEMENT JUDGES SAL	5,685
101-136-712.00	FRINGE	216,065
101-136-718.00	FULL TIME	264,866
101-136-719.00	PART TIME	26,867
101-136-724.00	ON CALL/REIMBURSEMENT	10,567
101-136-727.00	OFFICE SUPPLIES	5,000
101-136-746.00	UNIFORMS	50
101-136-804.00	TRANSCRIPTS	1,500
101-136-805.00	JURY FEES	2,500
101-136-810.00	CONTRACTUAL SERVICES	500
101-136-825.00	LEGAL-CRT APPOINTED ATTYS	1,500
101-136-825.01	VISITING JUDGES	200
101-136-827.00	MEMBERSHIP & SUBSCRIPTIONS	2,250
101-136-852.00	TELEPHONE	1,500
101-136-853.00	CELL PHONE	1,620
101-136-863.10	TRAVEL/LODGING/MEALS ETC	1,000
101-136-957.00	EMPLOYEE TRAINING	500
101-136-959.08	CASEFLOW ASSISTANT GRANT	10,000
101-136-960.03	TETHER/DRUG TESTING FEES	1,000
101-136-963.65	FEES	400
101-136-977.00	OFFICE EQUIP & FURNITURE	500
101-136-977.11	COMPUTER-HARD/SOFT/MAINT	8,700
NET OF REVENUES/APPROPRIATIONS - 136-DISTRICT COURT		(602,809)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 139-VICTIM'S RIGHTS		
101-139-712.00	FRINGE	33,645
101-139-718.00	FULL TIME	43,428
101-139-727.00	OFFICE SUPPLIES	450
101-139-730.00	POSTAGE	800
101-139-863.10	TRAVEL/LODGING/MEALS ETC	272
101-139-977.00	OFFICE EQUIP & FURNITURE	200
NET OF REVENUES/APPROPRIATIONS - 139-VICTIM'S RIGHTS		(78,795)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 145-JURY BOARD		
101-145-706.00	PER DIEM	8,560
101-145-727.00	OFFICE SUPPLIES	950
101-145-863.10	TRAVEL/LODGING/MEALS ETC	1,000
101-145-937.06	COPY MAINTENANCE AGREEMENTS	300
NET OF REVENUES/APPROPRIATIONS - 145-JURY BOARD		(10,810)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 148-PROBATE COURT		
101-148-703.05	JUDGE STANDARD PAYMENT	42,918
101-148-703.13	STATE REIMBURSEMENT	88,195
101-148-703.14	CO STATUTORY SUPPLEMENT	6,000
101-148-703.15	CO ADDITIONAL SUPPLEMENT	2,806
101-148-712.00	FRINGE	131,257
101-148-718.00	FULL TIME	168,743
101-148-727.00	OFFICE SUPPLIES	4,400
101-148-748.00	LIBRARY, PERIODICALS & FIL	2,200
101-148-802.01	HEALTH SERVICES	300
101-148-802.02	GUARDIANSHIP REVIEW	3,220
101-148-804.00	TRANSCRIPTS	3,000
101-148-805.00	JURY FEES	900
101-148-806.00	WITNESS FEES	450
101-148-810.00	CONTRACTUAL SERVICES	4,000
101-148-825.00	LEGAL-CRT APPOINTED ATTYS	24,000
101-148-825.01	VISITING JUDGES	100
101-148-825.05	ATTORNEY CONTRACTS	82,500
101-148-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,400
101-148-852.00	TELEPHONE	1,500
101-148-863.10	TRAVEL/LODGING/MEALS ETC	3,400
101-148-900.00	ADVERTISING	500
101-148-957.00	EMPLOYEE TRAINING	800
101-148-977.00	OFFICE EQUIP & FURNITURE	700
101-148-977.68	COMPUTER-HARD/SOFT/MAINT	10,947
NET OF REVENUES/APPROPRIATIONS - 148-PROBATE COURT		(584,236)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 191-ELECTIONS		
101-191-706.00	PER DIEM	3,500
101-191-712.00	FRINGE	241
101-191-724.00	ON CALL/REIMBURSEMENT	1,000
101-191-727.00	OFFICE SUPPLIES	25,000
101-191-730.00	POSTAGE	100
101-191-863.10	TRAVEL/LODGING/MEALS ETC	1,000
101-191-900.00	ADVERTISING	1,800
101-191-977.62	COMPUTER-HARD/SOFT/MAINT	2,500
NET OF REVENUES/APPROPRIATIONS - 191-ELECTIONS		(35,141)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 202-FINANCE DEPARTMENT		
101-202-703.66	FINANCE DIRECTOR	83,300
101-202-712.00	FRINGE	87,721
101-202-718.00	FULL TIME	105,919
101-202-727.00	OFFICE SUPPLIES	1,900
101-202-810.00	CONTRACTUAL SERVICES	50
101-202-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,250
101-202-852.00	TELEPHONE	350
101-202-853.00	CELL PHONE	540
101-202-863.10	TRAVEL/LODGING/MEALS ETC	1,150
101-202-957.00	EMPLOYEE TRAINING	2,450
101-202-977.00	OFFICE EQUIP & FURNITURE	800
101-202-977.68	COMPUTER-HARD/SOFT/MAINT	7,100
NET OF REVENUES/APPROPRIATIONS - 202-FINANCE DEPARTME		(292,530)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 212-ADMINISTRATIVE OFFICE		
101-212-703.50	COUNTY ADMINISTRATOR	103,605
101-212-712.00	FRINGE	62,924
101-212-718.00	FULL TIME	35,901
101-212-727.00	OFFICE SUPPLIES	1,000
101-212-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,900
101-212-852.00	TELEPHONE	350
101-212-863.10	TRAVEL/LODGING/MEALS ETC	4,800
101-212-957.00	EMPLOYEE TRAINING	2,400
101-212-977.00	OFFICE EQUIP & FURNITURE	500
101-212-977.50	COMPUTER-HARD/SOFT/MAINT	150
NET OF REVENUES/APPROPRIATIONS - 212-ADMINISTRATIVE C		(213,530)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 215-CLERK/REGISTER		
101-215-703.04	COUNTY CLERK	67,834
101-215-712.00	FRINGE	110,357
101-215-718.00	FULL TIME	187,612
101-215-727.00	OFFICE SUPPLIES	8,000
101-215-744.05	MICROFILM EXPENSES	1,900
101-215-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,200
101-215-852.00	TELEPHONE	600
101-215-853.00	CELL PHONE	540
101-215-863.10	TRAVEL/LODGING/MEALS ETC	1,200
101-215-957.00	EMPLOYEE TRAINING	500
101-215-977.00	OFFICE EQUIP & FURNITURE	500
101-215-977.50	COMPUTER-HARD/SOFT/MAINT	22,000
NET OF REVENUES/APPROPRIATIONS - 215-CLERK/REGISTER		(402,243)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 225-EQUALIZATION		
101-225-703.18	EQUALIZATION DIRECTOR	58,835
101-225-712.00	FRINGE	82,839
101-225-718.00	FULL TIME	102,323
101-225-727.00	OFFICE SUPPLIES	6,000
101-225-827.00	MEMBERSHIP & SUBSCRIPTIONS	700
101-225-852.00	TELEPHONE	300
101-225-863.10	TRAVEL/LODGING/MEALS ETC	3,000
101-225-937.00	OFFICE EQUIP/MAINT	1,200
101-225-957.00	EMPLOYEE TRAINING	3,000
101-225-977.00	OFFICE EQUIP & FURNITURE	400
101-225-977.81	COMPUTER-HARD/SOFT/MAINT	7,500
NET OF REVENUES/APPROPRIATIONS - 225-EQUALIZATION		(266,097)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 228-INFORMATION SYSTEMS		
101-228-703.80	IS MANAGER	56,493
101-228-712.00	FRINGE	41,718
101-228-718.00	FULL TIME	44,991
101-228-727.00	OFFICE SUPPLIES	1,500
101-228-852.00	TELEPHONE	250
101-228-853.00	CELL PHONE	13,500
101-228-863.10	TRAVEL/LODGING/MEALS ETC	500
101-228-937.06	COPY MAINTENANCE AGREEMENTS	18,000
101-228-950.00	EQUIPMENT	20,000
101-228-957.00	EMPLOYEE TRAINING	1,000
101-228-969.00	CONTINGENCY	5,000
101-228-970.00	CAPITOL OUTLAY	30,000
101-228-977.00	OFFICE EQUIP & FURNITURE	200
101-228-977.03	SYSTEM REPLACEMENT/EQUIP	39,500
101-228-977.10	INTERNET WIRELESS ACCESS	5,000
101-228-977.68	COMPUTER-HARD/SOFT/MAINT	15,000
NET OF REVENUES/APPROPRIATIONS - 228-INFORMATION SYST		(292,652)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 229-PROSECUTING ATTORNEY		
101-229-700.00	EXPENDITURE CONTROL	8,818
101-229-703.10	PROSECUTOR	97,727
101-229-712.00	FRINGE	153,165
101-229-718.00	FULL TIME	273,373
101-229-724.00	ON CALL/REIMBURSEMENT	4,737
101-229-727.00	OFFICE SUPPLIES	3,000
101-229-727.02	OPERATING EXPENSES	1,500
101-229-729.00	TRIAL RELATED EXPENSES	1,000
101-229-729.05	TRIAL RELATED EXPENSES - IVE	1,000
101-229-730.00	POSTAGE	1,350
101-229-802.01	HEALTH SERVICES	225
101-229-803.00	FILING FEES	1,000
101-229-804.00	TRANSCRIPTS	400
101-229-806.00	WITNESS FEES	4,000
101-229-806.05	WITNESS FEES - IVE	9,250
101-229-810.01	CONSUL/IND PROVIDER	100
101-229-810.91	TITLE IV-E BILLING SERVICES	3,000
101-229-812.00	PRISONER EXTRADITIONS	2,000
101-229-825.00	LEGAL-CRT APPOINTED ATTYS-IVE	400
101-229-827.00	MEMBERSHIP & SUBSCRIPTIONS	2,659
101-229-852.00	TELEPHONE	1,600
101-229-863.01	TRAVEL EXPENSE C/S	700
101-229-863.05	TRAVEL/LODGING/MEALS ETC.- IVE	500
101-229-863.07	LODGING/MEALS/TRAINING C/S	700
101-229-863.10	TRAVEL/LODGING/MEALS ETC	1,000
101-229-957.00	EMPLOYEE TRAINING	750
101-229-959.11	D M G MAXIMUS	7,900
101-229-977.00	OFFICE EQUIP & FURNITURE	5,000
101-229-977.53	COMPUTER-HARD/SOFT/MAINT	5,000
NET OF REVENUES/APPROPRIATIONS - 229-PROSECUTING ATTC		(591,854)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 243-GIS		
101-243-712.00	FRINGE	24,428
101-243-718.00	FULL TIME	36,608
101-243-727.00	OFFICE SUPPLIES	475
101-243-810.00	CONTRACTUAL SERVICES	330
101-243-827.00	MEMBERSHIP & SUBSCRIPTIONS	225
101-243-852.00	TELEPHONE	200
101-243-863.10	TRAVEL/LODGING/MEALS ETC	250
101-243-957.00	EMPLOYEE TRAINING	400
101-243-977.68	COMPUTER-HARD/SOFT/MAINT	1,925
NET OF REVENUES/APPROPRIATIONS - 243-GIS		(64,841)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
101-253-703.12	COUNTY TREASURER	66,455
101-253-712.00	FRINGE	63,127
101-253-718.00	FULL TIME	65,994
101-253-727.00	OFFICE SUPPLIES	3,300
101-253-827.00	MEMBERSHIP & SUBSCRIPTIONS	875
101-253-852.00	TELEPHONE	750
101-253-863.10	TRAVEL/LODGING/MEALS ETC	2,500
101-253-957.00	EMPLOYEE TRAINING	300
101-253-958.00	BANK CHARGES	300
101-253-958.01	DOG LICENSES	10
101-253-977.00	OFFICE EQUIP & FURNITURE	250
101-253-977.53	COMPUTER-HARD/SOFT/MAINT	11,650
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(215,511)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 260-TAX ALLOCATION BOARD		
101-260-706.00	PER DIEM	800
101-260-712.00	FRINGE	40
101-260-863.10	TRAVEL/LODGING/MEALS ETC	100
NET OF REVENUES/APPROPRIATIONS - 260-TAX ALLOCATION E		(940)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 265-COUNTY MAINTENANCE DEPT		
101-265-703.19	MAINTENANCE ENGINEER	45,948
101-265-703.36	SHIFT DIFFERENTIAL PAY	1,850
101-265-712.00	FRINGE	132,806
101-265-718.00	FULL TIME	182,016
101-265-724.00	ON CALL/REIMBURSEMENT	2,601
101-265-727.00	OFFICE SUPPLIES	300
101-265-747.04	GAS/COUNTY BLDG	3,600
101-265-747.10	FUEL/OIL	500
101-265-775.00	JANITORIAL SUPPLIES	28,000
101-265-810.00	CONTRACTUAL SERVICES	4,800
101-265-811.00	JANITORIAL SERVICES	8,000
101-265-846.00	UNIFORMS	2,150
101-265-852.00	TELEPHONE	650
101-265-930.00	GROUNDS MAINT/EQUIP	3,500
101-265-934.00	BLDG REPAIRS & MAINT	20,000
101-265-977.00	OFFICE EQUIP & FURNITURE	200
101-265-977.50	COMPUTER-HARD/SOFT/MAINT	300
NET OF REVENUES/APPROPRIATIONS - 265-COUNTY MAINTENAN		(437,221)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 267-MAJOR EQ/BLDG IMP		
101-267-930.00	GROUNDS MAINT/EQUIP	20,000
101-267-934.00	BLDG REPAIRS & MAINT	20,000
101-267-936.00	VEHICLE REPAIRS & MAINT	33,000
101-267-966.02	GASOLINE PURCHASE	10,000
101-267-966.03	CAR POOL	24,000
101-267-977.60	NEW VEHICLE PURCHASE	60,000
NET OF REVENUES/APPROPRIATIONS - 267-MAJOR EQ/BLDG IM		(167,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 270-HUMAN RESOURCE		
101-270-802.05	EMPLOYMENT PHYSICALS	725
101-270-863.10	TRAVEL/LODGING/MEALS ETC	100
101-270-864.00	TUITION	1,500
101-270-900.00	ADVERTISING	2,775
101-270-957.00	EMPLOYEE TRAINING	225
NET OF REVENUES/APPROPRIATIONS - 270-HUMAN RESOURCE		(5,325)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 275-DRAIN COMMISSIONER		
101-275-703.25	DRAIN COMMISSIONER	800
101-275-706.00	PER DIEM	2,400
101-275-744.06	SUPPLIES & MATERIALS	250
101-275-827.00	MEMBERSHIP & SUBSCRIPTIONS	500
101-275-852.00	TELEPHONE	40
101-275-863.10	TRAVEL/LODGING/MEALS ETC	1,400
101-275-957.00	EMPLOYEE TRAINING	500
NET OF REVENUES/APPROPRIATIONS - 275-DRAIN COMMISSION		(5,890)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 284-COUNTY SURVEYOR		
101-284-703.26	COUNTY SURVEYOR	800
101-284-827.00	MEMBERSHIP & SUBSCRIPTIONS	100
101-284-863.10	TRAVEL/LODGING/MEALS ETC	350
101-284-957.00	EMPLOYEE TRAINING	500
NET OF REVENUES/APPROPRIATIONS - 284-COUNTY SURVEYOR		(1,750)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 285-GENERAL COUNTY		
101-285-727.00	OFFICE SUPPLIES	8,000
101-285-728.00	PRINTED MATTER	1,000
101-285-730.00	POSTAGE	66,675
101-285-730.02	UPS CHARGES	1,325
101-285-810.00	CONTRACTUAL SERVICES	42,775
101-285-825.03	LEGAL - LABOR ISSUES	1,500
101-285-825.04	PUBLIC DEFENDER	137,088
101-285-825.07	LEGAL CIVIL COUNSEL	35,750
101-285-827.00	MEMBERSHIP & SUBSCRIPTIONS	16,000
101-285-827.01	MICH ASSOC OF COUNTIES	11,650
101-285-852.05	TELEPHONE SYSTEM MAINT	3,400
101-285-900.00	ADVERTISING	3,000
101-285-920.00	UTILITIES	123,000
101-285-958.03	FINANCE CHARGES	500
101-285-959.01	COUNTY AUDIT	20,750
101-285-959.11	COST ALLOCATION PLAN	8,500
NET OF REVENUES/APPROPRIATIONS - 285-GENERAL COUNTY		(480,913)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 301-SHERIFF		
101-301-703.08	SHERIFF	76,811
101-301-703.34	HOLIDAY PAY	38,233
101-301-703.36	SHIFT DIFFERENTIAL PAY	3,500
101-301-704.05	OVERTIME	12,731
101-301-712.00	FRINGE	428,838
101-301-717.00	UNIFORM CLEANING ALLOWANCE	9,995
101-301-718.00	FULL TIME	812,792
101-301-719.00	PART TIME	7,605
101-301-727.00	OFFICE SUPPLIES	5,500
101-301-744.00	OTHER SUPPLIES	2,000
101-301-744.01	AMMUNITION	4,500
101-301-746.00	UNIFORMS	5,000
101-301-747.03	GAS/SHERIFF	50,000
101-301-802.01	HEALTH SERVICES	500
101-301-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,150
101-301-863.10	TRAVEL/LODGING/MEALS ETC	3,500
101-301-957.00	EMPLOYEE TRAINING	6,000
101-301-966.00	VEHICLE LEASE	750
101-301-970.01	EQUIPMENT - NEW	23,000
101-301-975.22	MAINT/EQUIP/MISC	7,500
101-301-977.72	COMPUTER-HARD/SOFT/MAINT	3,000
NET OF REVENUES/APPROPRIATIONS - 301-SHERIFF		(1,502,905)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 302-ORV ENFORCEMENT		
101-302-712.00	FRINGE	5,823
101-302-718.00	FULL TIME	16,710
101-302-747.03	GAS/SHERIFF	725
101-302-863.04	MILEAGE	1,125
101-302-930.01	VEHICLE REPAIR	600
101-302-950.00	EQUIPMENT	300
NET OF REVENUES/APPROPRIATIONS - 302-ORV ENFORCEMENT		(25,283)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 325-CCE 911		
101-325-750.00	OPERATING EXPENSES	430,762
101-325-863.10	TRAVEL/LODGING/MEALS ETC	600
NET OF REVENUES/APPROPRIATIONS - 325-CCE 911		(431,362)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 331-MARINE SAFETY		
101-331-704.05	OVERTIME	2,200
101-331-712.00	FRINGE	11,769
101-331-718.00	FULL TIME	14,069
101-331-720.00	SEASONAL	21,604
101-331-727.00	OFFICE SUPPLIES	200
101-331-746.00	UNIFORMS	1,000
101-331-747.03	GAS/SHERIFF	700
101-331-747.08	BOAT REPAIRS	5,000
101-331-747.09	BOAT-GAS/OIL	12,000
101-331-863.10	TRAVEL/LODGING/MEALS ETC	500
101-331-863.16	DAILY TRAVEL EXPENSE	2,600
101-331-949.01	BOAT STORAGE/DOCKAGE	4,725
101-331-950.00	EQUIPMENT	1,500
101-331-957.00	EMPLOYEE TRAINING	200
101-331-970.01	EQUIPMENT - NEW	20,000
NET OF REVENUES/APPROPRIATIONS - 331-MARINE SAFETY		(98,067)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 332-SNO-MOBILE SAFETY *		
101-332-712.00	FRINGE	4,678
101-332-718.00	FULL TIME	16,844
101-332-747.00	OIL & REPAIR	1,350
101-332-747.03	GAS/SHERIFF	1,500
101-332-863.22	SNOWMOBILE TOWING MILEAGE	915
101-332-950.00	EQUIPMENT	500
NET OF REVENUES/APPROPRIATIONS - 332-SNO-MOBILE SAFET		(25,787)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 333-SHERIFF SECONDARY ROAD PATROL *		
101-333-704.05	OVERTIME	2,407
101-333-712.00	FRINGE	27,836
101-333-717.00	UNIFORM CLEANING ALLOWANCE	405
101-333-718.00	FULL TIME	41,709
NET OF REVENUES/APPROPRIATIONS - 333-SHERIFF SECONDAF		(72,357)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 334-STONEGARDEN GRANT		
101-334-704.05	OVERTIME	4,925
101-334-712.00	FRINGE	1,507
101-334-863.04	MILEAGE	563
101-334-950.00	EQUIPMENT	7,305
NET OF REVENUES/APPROPRIATIONS - 334-STONEGARDEN GRAN		(14,300)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 335-SHERIFF - LOCAL GRANTS		
101-335-712.00	FRINGE	981
101-335-719.00	PART TIME	6,560
101-335-747.09	BOAT-GAS/OIL	1,400
101-335-863.16	DAILY TRAVEL EXPENSE	865
NET OF REVENUES/APPROPRIATIONS - 335-SHERIFF - LOCAL		(9,806)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 337-SHERIFF-FEDERAL GRANTS		
101-337-705.48	IMPAIRED DRIVING ENFORCEMENT WAGES	4,960
101-337-705.49	SAFETY BELT ENFORCEMENT WAGES	4,960
101-337-712.00	FRINGE	3,080
NET OF REVENUES/APPROPRIATIONS - 337-SHERIFF-FEDERAL		(13,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 338-CANINE UNIT		
101-338-727.99	SUPPLIES	2,000
101-338-760.00	MEDICAL SERVICES	200
101-338-930.01	VEHICLE REPAIR	1,000
101-338-957.04	EDUCATION	1,300
101-338-970.04	EQUIP/ NEW & REPLACED	5,500
NET OF REVENUES/APPROPRIATIONS - 338-CANINE UNIT		(10,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 351-CORRECTIONS/COMMUNICATIONS		
101-351-703.34	HOLIDAY PAY	32,557
101-351-703.36	SHIFT DIFFERENTIAL PAY	4,272
101-351-704.05	OVERTIME	3,152
101-351-712.00	FRINGE	395,032
101-351-717.00	UNIFORM CLEANING ALLOWANCE	7,650
101-351-718.00	FULL TIME	681,743
101-351-740.00	FOOD	256,000
101-351-744.07	MISC PRISONER SUPPLIES	5,000
101-351-746.01	EMPLOYEE UNIFORMS	3,000
101-351-760.00	MEDICAL SERVICES	50,000
101-351-831.00	LAUNDRY	5,000
101-351-852.00	TELEPHONE	4,200
101-351-935.00	EQUIPMENT REPAIRS	3,000
101-351-937.00	OFFICE EQUIP/MAINT	1,000
101-351-957.00	EMPLOYEE TRAINING	3,500
101-351-970.04	EQUIP/ NEW & REPLACED	3,500
101-351-977.72	COMPUTER-HARD/SOFT/MAINT	5,773
NET OF REVENUES/APPROPRIATIONS - 351-CORRECTIONS/COMM		(1,464,379)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
101-400-401.00	CURRENT TAX	7,607,279
101-400-401.03	CURRENT TAX INTEREST	36,539
101-400-404.00	CONVENTION & TOURISM TAX	66,173
101-400-417.00	UNPAID PERSONAL PROPERTY TAX	3,057
101-400-424.00	COMMERCIAL FOREST RESERVEE	209
101-400-425.00	SWAMP TAX REFUND	260,482
101-400-452.00	LICENSES & PERMITS-BUSINESS	1,000
101-400-476.00	SOIL SEDIMENTATION	10,500
101-400-477.00	LIC & PERMITS-NON-BUSINESS	15,000
101-400-478.00	DOG LICENSES	1,100
101-400-478.01	CO MARRIAGE LIC FEE	1,200
101-400-479.01	ZONING PERMITS	22,880
101-400-501.01	BULLETPROOF VEST PARTNERSHIP	6,960
101-400-501.03	ENFORCEMENT ZONE GRANT	13,000
101-400-507.00	CO-OP REIMB-PROS ATTY/ADC	55,699
101-400-507.01	PROS ATTY VICTIMS RIGHTS	50,424
101-400-507.02	WELFARE FRAUD	500
101-400-508.00	WOMEN'S RESOURCE GRANT	500
101-400-510.00	STONEGARDEN GRANT	14,300
101-400-532.00	CONSTRUCTION CODE ADMIN	45,107
101-400-533.00	HOUSING ADMIN	19,885
101-400-540.00	COURT EQUITY FUND	129,489
101-400-541.00	PROBATE JUDGES' SALARY	94,195
101-400-541.01	PROBATE STAND/PAYMT	45,724
101-400-541.02	CIRCUIT STAND/PAYMT	45,724
101-400-541.03	DISTRICT STAND/PAYMT	36,579
101-400-542.00	ORV ENFORCEMENT GRANT	25,283
101-400-543.00	SECONDARY RD PATROL/GRANT	52,359
101-400-543.04	M.M.R.M.A GRANT	5,000
101-400-544.00	MARINE SAFETY PROGRAM	46,900
101-400-544.01	SNO-MOBILE SAFETY/PROGRAM	21,918
101-400-545.01	CASEFLOW ASSIST GRANT/DIST	10,000
101-400-560.00	COUNTY JUVENILE OFFICER GRANT - OI	27,317

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
101-400-574.00	STATE REVENUE SHARING	451,402
101-400-574.01	REVENUE SHARING - COUNTY INCENTIVE	112,850
101-400-575.00	TWP LIQUOR LICENSE	770
101-400-581.00	REV FROM OTHER COUNTIES	50,931
101-400-601.00	CIR CRT COSTS	40,000
101-400-601.01	ATTY FEE REIMB/CIRCUIT	30,000
101-400-601.10	CIR CT GARNISHMENT	800
101-400-603.00	DISTRICT CRT COSTS	300,000
101-400-603.01	PROBATE CRT COSTS	1,500
101-400-603.11	SMOKING FEES	300
101-400-607.02	CTY GENERAL FILING FEE	6,000
101-400-607.04	CHARGE FOR SERVICE	210,062
101-400-608.01	MOTION FEE COUNTY	4,000
101-400-608.02	COUNTY APPEAL FEE	200
101-400-610.00	JURY FEE CIR CT	1,500
101-400-612.01	GIS	1,500
101-400-613.00	DIST CRT/CIVIL FEES	55,000
101-400-613.10	COUNTY REMONUMENTATION	300
101-400-614.00	VIOLATION CLEARANCE RECORD	3,000
101-400-615.00	DIST CRT/BOND COSTS & FEES	7,000
101-400-617.01	CERTIFIED FEES	800
101-400-617.02	MARRIAGE CEREMONIES	120
101-400-617.03	JURY FEE DEMAND	20
101-400-617.06	WILLS/SAFE KEEPING	100
101-400-617.07	INVENTORY FEE	7,500
101-400-617.08	PROBATE CRT/DEPOSIT BOXES	20
101-400-617.10	PROBATE CRT-MOT/PET/ACCT/OB	1,100
101-400-618.00	CO TREAS-CURRENT SERVICES	4,000
101-400-619.00	CO CLERK/CURRENT SERVICES	26,000
101-400-619.01	PASSPORT FEES	1,400
101-400-619.02	CREMATION FEE	1,800
101-400-619.04	CRIME VICTIM ADMIN FEES	1,800
101-400-619.06	NOTARY FEES	500

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
101-400-620.00	REGISTER OF DEEDS FEES	225,000
101-400-622.00	C.C.F. COLLECTION FEE	2,200
101-400-622.01	25% ATTY FEES REIMB	1,000
101-400-622.02	ATTY FEE REIMB/PROBATE	2,200
101-400-625.01	SEX OFFENDER REGISTRATION	2,900
101-400-628.02	BOAT LIVERY INSPECTIONS	100
101-400-628.03	PRISONER BOARD	45,000
101-400-628.04	PRISONER MEDICAL	3,500
101-400-628.05	ACCIDENT REPORT FEES	500
101-400-628.07	DOC/TRANSPORT REIMB	2,500
101-400-628.08	WORK RELEASE	30,000
101-400-628.09	PRISONER BOARD-OUT COUNTY	2,500
101-400-628.10	DIVERTED FELONS-LOC REIMBURSE	60,000
101-400-628.12	PRISONER TRANSPORT REIMBURSE	1,000
101-400-628.13	MEDICAL REIMBURSE-OUT COUNTY	100
101-400-628.14	FINDERS FEE SS JAIL	7,000
101-400-628.16	PRE-EMPLOYMENT FINGERPRINTS	150
101-400-628.18	DRUNK DRIVERS ASSESSMENT	3,500
101-400-630.00	OTHER REVENUE	50
101-400-630.03	SALE BOOK	170
101-400-651.10	REGISTER OF DEEDS - ONLINE SERVICE	12,500
101-400-656.00	BOND FORFEITURES	6,000
101-400-656.01	ORDINANCE FINES & COSTS	15,000
101-400-665.00	INTEREST EARNED	8,500
101-400-665.01	T & A INTEREST	1,000
101-400-668.00	RENTS	62,242
101-400-675.06	DONATION - CANINE UNIT	10,000
101-400-676.00	CONT FROM OTHER FUNDS	21,929
101-400-676.14	CIR CRT JURY REIMBURSEMENT	3,500
101-400-678.00	INSURANCE & BOND REIMBURSEMENTS	5,870
101-400-681.00	ELECTION REFUNDS	700
101-400-682.00	DATA PROCESSING FEES	18,500
101-400-682.01	PA BLOOD TEST REIMB	125

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
101-400-683.00	RETURNED CHECK FEES	300
101-400-686.00	P/A LEGAL/ABUSED & NEG CHLD	11,070
101-400-687.00	WAGE REIMBURSEMENT	18,331
101-400-688.00	REFUNDS - GENERAL	2,000
101-400-688.06	SHERIFF WAGE REIMB	12,742
101-400-688.08	INMATE TELEPHONE	20,000
101-400-688.09	NON-REIMBURSABLE/REIMB	1,000
101-400-688.11	M.A.P.S.	10,000
101-400-688.15	SHERIFF PBT'S	2,100
101-400-688.17	POSTAGE REIMBURSEMENTS	100
101-400-690.00	INS & SURETY PREMIUM REFUND	50,000
101-400-699.00	FUND EQUITY	844,659
101-400-699.99	TRANSFER IN	185,121
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		11,807,216

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 412-PLANNING/ZONING DEPT		
101-412-703.90	COMMUNITY DEVELOPMENT DIRECTOR	64,000
101-412-706.00	PER DIEM	13,440
101-412-712.00	FRINGE	131,272
101-412-718.00	FULL TIME	146,100
101-412-727.00	OFFICE SUPPLIES	1,625
101-412-747.06	GAS PLANNING	4,100
101-412-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,920
101-412-852.00	TELEPHONE	600
101-412-863.10	TRAVEL/LODGING/MEALS ETC	450
101-412-863.30	TRAVEL/LODGING/MEALS ETC - BRDS/CC	6,775
101-412-900.00	ADVERTISING	4,000
101-412-957.00	EMPLOYEE TRAINING	450
101-412-957.30	TRAINING - BOARDS OR COMMISSIONS	500
101-412-977.62	COMPUTER-HARD/SOFT/MAINT	3,730
NET OF REVENUES/APPROPRIATIONS - 412-PLANNING/ZONING		(378,962)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 426-TRI-COUNTY EMERGENCY MANAGEMENT		
101-426-810.28	SERVICES & CHARGES	79,907
NET OF REVENUES/APPROPRIATIONS - 426-TRI-COUNTY EMERG		(79,907)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 430-ANIMAL SHELTER/DOG WARDEN		
101-430-747.01	GAS/ANIMAL CONTROL	6,000
101-430-835.01	ANIMAL CONTROL	143,000
101-430-910.05	INSURANCE	1,950
NET OF REVENUES/APPROPRIATIONS - 430-ANIMAL SHELTER/D		(150,950)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 441-DEPARTMENT OF PUBLIC WORKS		
101-441-706.00	PER DIEM	240
101-441-863.10	TRAVEL/LODGING/MEALS ETC	100
NET OF REVENUES/APPROPRIATIONS - 441-DEPARTMENT OF PU		(340)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 600-HEALTH DEPARTMENTS		
101-600-835.02	DISTRICT HEALTH #4	219,983
101-600-837.00	MENTAL HEALTH	111,995
NET OF REVENUES/APPROPRIATIONS - 600-HEALTH DEPARTMEN		(331,978)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 605-C/D - HEALTH DEPARTMENT		
101-605-802.01	HEALTH SERVICES	500
NET OF REVENUES/APPROPRIATIONS - 605-C/D - HEALTH DEI		(500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 648-MEDICAL EXAMINER		
101-648-703.01	MEDICAL EXAMINER	8,826
101-648-712.00	FRINGE	162
101-648-719.00	PART TIME	1,000
101-648-747.03	GAS/SHERIFF	750
101-648-827.00	MEMBERSHIP & SUBSCRIPTIONS	850
101-648-835.00	AUTOPSIES	8,500
101-648-863.10	TRAVEL/LODGING/MEALS ETC	500
101-648-957.00	EMPLOYEE TRAINING	500
NET OF REVENUES/APPROPRIATIONS - 648-MEDICAL EXAMINEF		(21,088)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 682-VETERANS		
101-682-703.32	VETERANS ADMIN	40,000
101-682-712.00	FRINGE	32,836
101-682-718.00	FULL TIME	29,786
101-682-727.00	OFFICE SUPPLIES	2,500
101-682-727.80	FLAGS	4,500
101-682-827.00	MEMBERSHIP & SUBSCRIPTIONS	500
101-682-833.00	VETERAN'S BURIAL EXPENSE	13,500
101-682-852.00	TELEPHONE	200
101-682-863.10	TRAVEL/LODGING/MEALS ETC	5,000
101-682-900.00	ADVERTISING	200
101-682-957.00	EMPLOYEE TRAINING	500
101-682-977.00	OFFICE EQUIP & FURNITURE	500
101-682-977.68	COMPUTER-HARD/SOFT/MAINT	1,000
NET OF REVENUES/APPROPRIATIONS - 682-VETERANS		(131,022)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 731-COUNTY MSU EXTENSION OFFICE		
101-731-712.00	FRINGE	25,284
101-731-718.00	FULL TIME	28,465
101-731-727.00	OFFICE SUPPLIES	1,000
101-731-810.07	MSU-CONTRACTUAL SERVICES	71,662
101-731-827.00	MEMBERSHIP & SUBSCRIPTIONS	150
101-731-852.00	TELEPHONE	300
101-731-957.00	EMPLOYEE TRAINING	400
NET OF REVENUES/APPROPRIATIONS - 731-COUNTY MSU EXTEN		(127,261)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 751-FAIR GROUNDS / EVENTS		
101-751-712.00	FRINGE	884
101-751-718.00	FULL TIME	2,132
101-751-747.10	FUEL/OIL	3,800
101-751-852.00	TELEPHONE	900
101-751-920.00	UTILITIES	10,000
101-751-930.00	GROUNDS MAINT/EQUIP	19,000
NET OF REVENUES/APPROPRIATIONS - 751-FAIR GROUNDS / E		(36,716)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 753-VETERAN'S PARK		
101-753-930.00	GROUNDS MAINT/EQUIP	3,500
NET OF REVENUES/APPROPRIATIONS - 753-VETERAN'S PARK		(3,500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 784-SOIL CONSERVATION		
101-784-706.00	PER DIEM	1,200
101-784-810.00	CONTRACTUAL SERVICES	12,500
101-784-852.00	TELEPHONE	50
NET OF REVENUES/APPROPRIATIONS - 784-SOIL CONSERVATIC		(13,750)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 900-SPECIAL APPROPRIATIONS		
101-900-903.00	AIRPORT	80,000
101-900-903.01	CO SHARE-CAPITAL IMPROVEMENT	2,000
101-900-903.02	AIRPORT GRANT MATCH	6,575
NET OF REVENUES/APPROPRIATIONS - 900-SPECIAL APPROPRI		(88,575)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 902-APPRO/TRANSFERS TO OTHER FUNDS		
101-902-904.00	COUNTY FAIR #561	7,051
101-902-958.02	CO LAW LIBRARY #269	8,678
101-902-961.01	F.O.C. FUND #215	49,773
101-902-961.03	BUILDING DEPT FUND 249	65,688
101-902-963.03	TERM LIAB FUND #105	4,900
101-902-964.00	CHILD CARE/WEL #291	115,300
101-902-965.01	CHILD CARE/PROB #292	457,554
101-902-965.02	FIA/CO FUNDSS #289	7,400
101-902-965.03	SOLDIERS RELIEF #293	5,140
101-902-965.17	CCE 911 CAPITAL FUND #450	50,733
101-902-965.24	REGIONAL TRANSPORTATION	110,119
101-902-965.25	SAYPA 276	32,142
101-902-965.27	CRT HOUSE PRESERVATION #401	30,000
101-902-965.30	DRUG COURT - ADULT - CIRCUIT - #26	22,000
101-902-965.33	SOBRIETY COURT FUND #268	800
101-902-999.00	TRANSFER OUT	46,828
NET OF REVENUES/APPROPRIATIONS - 902-APPRO/TRANSFERS		(1,014,106)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 941-GENERAL CONTINGENCY		
101-941-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	230,626
101-941-969.00	CONTINGENCY	157,331
NET OF REVENUES/APPROPRIATIONS - 941-GENERAL CONTINGE		(387,957)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 954-INSURANCES		
101-954-910.00	INSURANCE & BONDS	188,000
NET OF REVENUES/APPROPRIATIONS - 954-INSURANCES		(188,000)
ESTIMATED REVENUES - FUND 101		11,807,216
APPROPRIATIONS - FUND 101		11,807,216
NET OF REVENUES/APPROPRIATIONS - FUND 101		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 131-CIRCUIT COURT		
102-131-810.00	CONTRACTUAL SERVICES	26,700
NET OF REVENUES/APPROPRIATIONS - 131-CIRCUIT COURT		(26,700)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
102-400-630.00	OTHER REVENUE	2,700
102-400-699.00	FUND EQUITY	24,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		26,700
ESTIMATED REVENUES - FUND 102		26,700
APPROPRIATIONS - FUND 102		26,700
NET OF REVENUES/APPROPRIATIONS - FUND 102		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 215-CLERK/REGISTER		
105-215-700.26	TERMINATION CHECK	60,309
105-215-712.00	FRINGE	13,871
NET OF REVENUES/APPROPRIATIONS - 215-CLERK/REGISTER		(74,180)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
105-400-676.00	CONT FROM OTHER FUNDS	4,900
105-400-699.00	FUND EQUITY	69,280
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		74,180
ESTIMATED REVENUES - FUND 105		74,180
APPROPRIATIONS - FUND 105		74,180
NET OF REVENUES/APPROPRIATIONS - FUND 105		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 301-SHERIFF		
107-301-957.00	EMPLOYEE TRAINING	4,000
NET OF REVENUES/APPROPRIATIONS - 301-SHERIFF		(4,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
107-400-543.01	CERTIFIED OFFICER TRAINING	4,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		4,000
ESTIMATED REVENUES - FUND 107		4,000
APPROPRIATIONS - FUND 107		4,000
NET OF REVENUES/APPROPRIATIONS - FUND 107		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
108-253-801.02	REHABILITATION SERVICES	66,173
108-253-801.04	CONVENTION FACILITY TAX	66,173
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(132,346)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
108-400-404.00	CONVENTION & TOURISM TAX	132,346
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		132,346
ESTIMATED REVENUES - FUND 108		132,346
APPROPRIATIONS - FUND 108		132,346
NET OF REVENUES/APPROPRIATIONS - FUND 108		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 131-CIRCUIT COURT		
111-131-727.43	CC PROBATION SUPPLIES	800
111-131-810.00	CONTRACTUAL SERVICES	200
111-131-852.00	TELEPHONE	800
111-131-937.06	COPY MAINTENANCE AGREEMENTS	550
111-131-977.00	OFFICE EQUIP & FURNITURE	1,350
NET OF REVENUES/APPROPRIATIONS - 131-CIRCUIT COURT		(3,700)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
111-400-601.00	CIR CRT COSTS	3,700
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		3,700
ESTIMATED REVENUES - FUND 111		3,700
APPROPRIATIONS - FUND 111		3,700
NET OF REVENUES/APPROPRIATIONS - FUND 111		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 131-CIRCUIT COURT		
112-131-801.03	RESTITUTION TO VICTIMS	103
NET OF REVENUES/APPROPRIATIONS - 131-CIRCUIT COURT		(103)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
112-400-699.00	FUND EQUITY	103
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		103
ESTIMATED REVENUES - FUND 112		103
APPROPRIATIONS - FUND 112		103
NET OF REVENUES/APPROPRIATIONS - FUND 112		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 247-REMONUMENTATION GRANT		
114-247-810.35	CONTRACTUAL SURVEY SERVICE	38,974
NET OF REVENUES/APPROPRIATIONS - 247-REMONUMENTATION		(38,974)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
114-400-566.00	REMONUMENTATION GRANT	38,974
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		38,974
ESTIMATED REVENUES - FUND 114		38,974
APPROPRIATIONS - FUND 114		38,974
NET OF REVENUES/APPROPRIATIONS - FUND 114		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
201-253-700.50	WITHDRAWAL TRANSFERS	6,129,890
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(6,129,890)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
201-400-400.00	REVENUE CONTROL	5,213,890
201-400-665.00	INTEREST EARNED	1,000
201-400-699.00	FUND EQUITY	915,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		6,129,890
ESTIMATED REVENUES - FUND 201		6,129,890
APPROPRIATIONS - FUND 201		6,129,890
NET OF REVENUES/APPROPRIATIONS - FUND 201		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 351-CORRECTIONS/COMMUNICATIONS		
211-351-727.02	OPERATING EXPENSES	500
NET OF REVENUES/APPROPRIATIONS - 351-CORRECTIONS/COMM		(500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 352-VICTIMS SERVICES UNIT		
211-352-727.05	VICTIMS SERVICES UNIT SUPPLIES	500
NET OF REVENUES/APPROPRIATIONS - 352-VICTIMS SERVICES		(500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
211-400-580.00	KIDS ID PROGRAM	500
211-400-580.02	VICTIMS SERVICES CONTRIBUTIONS	500
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		1,000
ESTIMATED REVENUES - FUND 211		1,000
APPROPRIATIONS - FUND 211		1,000
NET OF REVENUES/APPROPRIATIONS - FUND 211		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 141-FRIEND OF THE COURT		
215-141-703.00	FRIEND OF THE COURT	69,951
215-141-712.00	FRINGE	165,516
215-141-718.00	FULL TIME	215,377
215-141-727.00	OFFICE SUPPLIES	4,000
215-141-728.00	PRINTED MATTER	1,800
215-141-730.00	POSTAGE	6,000
215-141-810.00	CONTRACTUAL SERVICES	23,143
215-141-827.00	MEMBERSHIP & SUBSCRIPTIONS	1,400
215-141-852.00	TELEPHONE	850
215-141-863.10	TRAVEL/LODGING/MEALS ETC	2,500
215-141-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	15,761
215-141-937.06	COPY MAINTENANCE AGREEMENTS	1,000
215-141-957.00	EMPLOYEE TRAINING	1,000
215-141-977.00	OFFICE EQUIP & FURNITURE	5,000
215-141-977.88	COUNTY COMPUTER-HARD/SOFT/MA	10,000
NET OF REVENUES/APPROPRIATIONS - 141-FRIEND OF THE CC		(523,298)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
215-400-505.00	CO-OP REIMB-FOC/ADC	324,749
215-400-505.01	CSFOC STATE SUPPL PYT	26,542
215-400-506.00	INCENTIVE REIMB-FOC	40,215
215-400-581.00	REV FROM OTHER COUNTIES	52,019
215-400-604.00	NON IV-D FOC JUDGEMENT FEE	6,000
215-400-605.00	IV-D SUPPORT MOTION FEE	600
215-400-616.00	F.O.C. SERVICE FEES	20,500
215-400-616.01	FOC - COUNTY ADMIN	2,900
215-400-676.00	CONT FROM OTHER FUNDS	49,773
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		523,298
ESTIMATED REVENUES - FUND 215		523,298
APPROPRIATIONS - FUND 215		523,298
NET OF REVENUES/APPROPRIATIONS - FUND 215		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
217-253-813.02	DEL PERSONAL PROP	279
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(279)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
217-400-406.01	PERS PROP/COMM FOR/TAX REVERT	279
217-400-407.00	AMBULANCE MILLAGE	334,455
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		334,734

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 651-AMBULANCE		
217-651-810.04	CHEB LIFE SUPPORT, INC	291,994
217-651-810.08	MACKINAW CITY AMB SERVICE	23,547
217-651-810.09	W/F/O AREA AMB SERVICE	14,511
217-651-954.00	ALLOCATED COST	4,403
NET OF REVENUES/APPROPRIATIONS - 651-AMBULANCE		(334,455)
ESTIMATED REVENUES - FUND 217		334,734
APPROPRIATIONS - FUND 217		334,734
NET OF REVENUES/APPROPRIATIONS - FUND 217		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 266-BUILDING REPAIRS & MAINTENANCE		
220-266-775.00	JANITORIAL SUPPLIES	2,000
220-266-810.00	CONTRACTUAL SERVICES	1,800
220-266-910.00	INSURANCE & BONDS	3,100
220-266-920.00	UTILITIES	20,000
220-266-934.00	BLDG REPAIRS & MAINT	5,500
220-266-955.01	CARRIED FORWARD FUND EQUITY	1,893
220-266-999.00	TRANSFER OUT	47,411
NET OF REVENUES/APPROPRIATIONS - 266-BUILDING REPAIRS		(81,704)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
220-400-668.00	RENTS	81,704
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		81,704
ESTIMATED REVENUES - FUND 220		81,704
APPROPRIATIONS - FUND 220		81,704
NET OF REVENUES/APPROPRIATIONS - FUND 220		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
226-400-581.00	REV FROM OTHER COUNTIES	13,000
226-400-607.04	CHARGE FOR SERVICE	10,000
226-400-607.05	SURCHARGE	284,400
226-400-607.06	SURCHARGE - COMMERCIAL	7,750
226-400-630.00	OTHER REVENUE	250
226-400-651.01	RECYCLING CHARGES - OPT OUT RESIDE	2,600
226-400-699.00	FUND EQUITY	30,715
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		348,715

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 525-RECYCLING PROGRAM		
226-525-712.00	FRINGE	28,903
226-525-718.00	FULL TIME	31,980
226-525-719.00	PART TIME	15,286
226-525-727.00	OFFICE SUPPLIES	500
226-525-730.00	POSTAGE	2,400
226-525-744.00	OTHER SUPPLIES	500
226-525-746.00	UNIFORMS	600
226-525-747.10	FUEL/OIL	15,000
226-525-751.00	EDUCATIONAL SUPPLIES/MATERIALS	1,000
226-525-802.05	EMPLOYMENT PHYSICALS	500
226-525-810.00	CONTRACTUAL SERVICES	2,500
226-525-829.00	PROCESSING	121,000
226-525-852.00	TELEPHONE	1,000
226-525-853.00	CELL PHONE	600
226-525-861.00	TRANSPORTATION	17,500
226-525-863.10	TRAVEL/LODGING/MEALS ETC	130
226-525-900.00	ADVERTISING	500
226-525-910.00	INSURANCE & BONDS	1,850
226-525-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	2,462
226-525-920.00	UTILITIES	2,000
226-525-930.01	VEHICLE REPAIR	15,000
226-525-935.03	GROUNDS REPAIR/IMPROVEMENT	2,000
226-525-940.00	RENT	4,242
226-525-954.00	ALLOCATED COST	20,684
226-525-955.01	CARRIED FORWARD FUND EQUITY	30,715
226-525-957.00	EMPLOYEE TRAINING	400
226-525-970.01	EQUIPMENT - NEW	15,203
226-525-975.22	MAINT/EQUIP/MISC	13,750
226-525-977.00	OFFICE EQUIP & FURNITURE	510
NET OF REVENUES/APPROPRIATIONS - 525-RECYCLING PROGRA		(348,715)
ESTIMATED REVENUES - FUND 226		348,715
APPROPRIATIONS - FUND 226		348,715
NET OF REVENUES/APPROPRIATIONS - FUND 226		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
230-253-820.00	DISTRIBUTION TO CCE 911	151,000
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(151,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
230-400-577.00	CELLULAR PHONE ASSESSMENT	151,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		151,000
ESTIMATED REVENUES - FUND 230		151,000
APPROPRIATIONS - FUND 230		151,000
NET OF REVENUES/APPROPRIATIONS - FUND 230		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 325-CCE 911		
231-325-820.00	DISTRIBUTION TO CCE 911	175,000
NET OF REVENUES/APPROPRIATIONS - 325-CCE 911		(175,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
231-400-651.00	CCE 911 4% PHONE SURCHARGE	175,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		175,000
ESTIMATED REVENUES - FUND 231		175,000
APPROPRIATIONS - FUND 231		175,000
NET OF REVENUES/APPROPRIATIONS - FUND 231		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
234-253-819.00	DISTRIBUTION TO TOWNSHIPS/SCHOOLS	10,500
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(10,500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
234-400-423.00	COMMERCIAL FOREST	10,500
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		10,500
ESTIMATED REVENUES - FUND 234		10,500
APPROPRIATIONS - FUND 234		10,500
NET OF REVENUES/APPROPRIATIONS - FUND 234		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 371-CONSTRUCTION CODE		
249-371-703.29	CONSTRUCTION CODE/ADMIN	48,173
249-371-712.00	FRINGE	120,195
249-371-718.00	FULL TIME	151,093
249-371-727.00	OFFICE SUPPLIES	5,000
249-371-730.00	POSTAGE	950
249-371-747.05	GAS/CONSTRUCTION CODE	6,000
249-371-827.00	MEMBERSHIP & SUBSCRIPTIONS	950
249-371-852.00	TELEPHONE	400
249-371-853.00	CELL PHONE	960
249-371-863.10	TRAVEL/LODGING/MEALS ETC	1,050
249-371-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	11,077
249-371-930.01	VEHICLE REPAIR	4,440
249-371-937.06	COPY MAINTENANCE AGREEMENTS	400
249-371-954.00	ALLOCATED COST	45,107
249-371-955.01	CARRIED FORWARD FUND EQUITY	2,250
249-371-957.00	EMPLOYEE TRAINING	1,250
249-371-977.62	COMPUTER-HARD/SOFT/MAINT	13,500
NET OF REVENUES/APPROPRIATIONS - 371-CONSTRUCTION COI		(412,795)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
249-400-479.00	CONST CODE-BLDG PERMIT	151,725
249-400-479.11	ELECTRICAL PERMIT	87,326
249-400-479.22	MECHANICAL PERMIT	79,260
249-400-479.33	PLUMBING PERMIT	28,796
249-400-676.00	CONT FROM OTHER FUNDS	65,688
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		412,795
ESTIMATED REVENUES - FUND 249		412,795
APPROPRIATIONS - FUND 249		412,795
NET OF REVENUES/APPROPRIATIONS - FUND 249		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 215-CLERK/REGISTER		
256-215-712.00	FRINGE	518
256-215-718.00	FULL TIME	2,632
256-215-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	48
256-215-977.50	COMPUTER-HARD/SOFT/MAINT	31,802
NET OF REVENUES/APPROPRIATIONS - 215-CLERK/REGISTER		(35,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
256-400-620.00	REGISTER OF DEEDS FEES	35,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		35,000
ESTIMATED REVENUES - FUND 256		35,000
APPROPRIATIONS - FUND 256		35,000
NET OF REVENUES/APPROPRIATIONS - FUND 256		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
258-253-951.00	DISASTER EXPENSES	10,000
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(10,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
258-400-699.00	FUND EQUITY	10,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		10,000
ESTIMATED REVENUES - FUND 258		10,000
APPROPRIATIONS - FUND 258		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 258		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 351-CORRECTIONS/COMMUNICATIONS		
260-351-704.05	OVERTIME	2,711
260-351-712.00	FRINGE	2,385
260-351-719.00	PART TIME	12,089
260-351-744.00	OTHER SUPPLIES	400
260-351-747.03	GAS/SHERIFF	647
260-351-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	638
260-351-910.05	INSURANCE	970
NET OF REVENUES/APPROPRIATIONS - 351-CORRECTIONS/COMM		(19,840)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
260-400-607.04	CHARGE FOR SERVICE - PARTICIPANT I	12,400
260-400-630.00	OTHER REVENUE - WORK SITE FEE	7,440
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		19,840
ESTIMATED REVENUES - FUND 260		19,840
APPROPRIATIONS - FUND 260		19,840
NET OF REVENUES/APPROPRIATIONS - FUND 260		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 339-PROJECT LIFE SAVER		
262-339-970.01	EQUIPMENT - NEW	1,000
NET OF REVENUES/APPROPRIATIONS - 339-PROJECT LIFE SAV		(1,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
262-400-675.00	CONTRIB & DONATIONS	1,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		1,000
ESTIMATED REVENUES - FUND 262		1,000
APPROPRIATIONS - FUND 262		1,000
NET OF REVENUES/APPROPRIATIONS - FUND 262		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 302-ORV ENFORCEMENT		
263-302-744.00	OTHER SUPPLIES	300
NET OF REVENUES/APPROPRIATIONS - 302-ORV ENFORCEMENT		(300)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
263-400-656.01	ORDINANCE FINES & COSTS	300
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		300
ESTIMATED REVENUES - FUND 263		300
APPROPRIATIONS - FUND 263		300
NET OF REVENUES/APPROPRIATIONS - FUND 263		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 351-CORRECTIONS/COMMUNICATIONS		
264-351-957.00	EMPLOYEE TRAINING	8,000
NET OF REVENUES/APPROPRIATIONS - 351-CORRECTIONS/COMM		(8,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
264-400-607.04	CHARGE FOR SERVICE	8,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		8,000
ESTIMATED REVENUES - FUND 264		8,000
APPROPRIATIONS - FUND 264		8,000
NET OF REVENUES/APPROPRIATIONS - FUND 264		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 301-SHERIFF		
266-301-744.06	SUPPLIES & MATERIALS	900
NET OF REVENUES/APPROPRIATIONS - 301-SHERIFF		(900)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
266-400-699.00	FUND EQUITY	900
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		900
ESTIMATED REVENUES - FUND 266		900
APPROPRIATIONS - FUND 266		900
NET OF REVENUES/APPROPRIATIONS - FUND 266		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 131-CIRCUIT COURT		
267-131-727.00	OFFICE SUPPLIES	327
267-131-727.02	OPERATING EXPENSES	1,000
267-131-810.00	CONTRACTUAL SERVICES	7,873
267-131-811.20	INCENTIVES/SUPPLIES	1,300
267-131-863.10	TRAVEL/LODGING/MEALS ETC	345
267-131-959.00	MISC	2,913
267-131-999.00	TRANSFER OUT	8,742
NET OF REVENUES/APPROPRIATIONS - 131-CIRCUIT COURT		(22,500)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 134-MICHIGAN DRUG COURT GRANT PROGRAM		
267-134-810.00	CONTRACTUAL SERVICES	20,000
NET OF REVENUES/APPROPRIATIONS - 134-MICHIGAN DRUG CC		(20,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 165-BYRNE GRANT		
267-165-727.00	OFFICE SUPPLIES	83,775
267-165-861.00	TRANSPORTATION	400
267-165-863.10	TRAVEL/LODGING/MEALS ETC	825
NET OF REVENUES/APPROPRIATIONS - 165-BYRNE GRANT		(85,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
267-400-527.00	BRYNE GRANT	85,000
267-400-545.02	CASEFLOW ASST GRANT/CIR CT	500
267-400-554.00	STATE GRANT	20,000
267-400-676.00	CONT FROM OTHER FUNDS	22,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		127,500
ESTIMATED REVENUES - FUND 267		127,500
APPROPRIATIONS - FUND 267		127,500
NET OF REVENUES/APPROPRIATIONS - FUND 267		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 136-DISTRICT COURT		
268-136-700.00	EXPENDITURE CONTROL	3,000
268-136-810.00	CONTRACTUAL SERVICES	1,000
268-136-810.01	CONSUL/IND PROVIDER	1,000
268-136-811.20	INCENTIVES/SUPPLIES	2,000
268-136-863.10	TRAVEL/LODGING/MEALS ETC	1,000
268-136-957.00	EMPLOYEE TRAINING	1,000
268-136-960.03	TETHER/DRUG TESTING FEES	1,000
NET OF REVENUES/APPROPRIATIONS - 136-DISTRICT COURT		(10,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
268-400-603.00	DISTRICT CRT COSTS	200
268-400-607.14	CHARGE FOR SERVICE - COURT SPECIF]	5,000
268-400-613.00	DIST CRT/CIVIL FEES	4,000
268-400-676.00	CONT FROM OTHER FUNDS	800
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		10,000
ESTIMATED REVENUES - FUND 268		10,000
APPROPRIATIONS - FUND 268		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 268		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 143-LAW LIBRARY		
269-143-728.00	PRINTED MATTER	3,400
269-143-827.00	MEMBERSHIP & SUBSCRIPTIONS	8,778
NET OF REVENUES/APPROPRIATIONS - 143-LAW LIBRARY		(12,178)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
269-400-630.00	OTHER REVENUE	3,500
269-400-676.00	CONT FROM OTHER FUNDS	8,678
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		12,178
ESTIMATED REVENUES - FUND 269		12,178
APPROPRIATIONS - FUND 269		12,178
NET OF REVENUES/APPROPRIATIONS - FUND 269		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
270-400-674.03	VETERANS ASSISTANCE DONATIONS	3,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		3,000

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 682-VETERANS		
270-682-880.00	COMMUNITY PROJECTS	3,000
NET OF REVENUES/APPROPRIATIONS - 682-VETERANS		(3,000)
ESTIMATED REVENUES - FUND 270		3,000
APPROPRIATIONS - FUND 270		3,000
NET OF REVENUES/APPROPRIATIONS - FUND 270		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 156-SAYPA CC		
276-156-727.00	OFFICE SUPPLIES	1,009
276-156-811.20	INCENTIVES/SUPPLIES	500
276-156-861.00	TRANSPORTATION	500
276-156-954.00	ALLOCATED COST	9,901
276-156-955.01	CARRIED FORWARD FUND EQUITY	19,298
276-156-959.00	MISC	900
276-156-959.06	FTE MISC	500
276-156-977.00	OFFICE EQUIP & FURNITURE	400
276-156-999.00	TRANSFER OUT	73,044
NET OF REVENUES/APPROPRIATIONS - 156-SAYPA CC		(106,052)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 165-BYRNE GRANT		
276-165-712.00	FRINGE	16,785
276-165-718.00	FULL TIME	15,930
276-165-719.00	PART TIME	13,280
276-165-810.00	CONTRACTUAL SERVICES	25,005
276-165-810.40	CONTRACT/CHEB SCHOOLS	9,000
NET OF REVENUES/APPROPRIATIONS - 165-BYRNE GRANT		(80,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
276-400-527.00	BRYNE GRANT	80,000
276-400-674.00	SAYPA CONTRIBUTIONS	73,910
276-400-699.99	TRANSFER IN	32,142
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		186,052
ESTIMATED REVENUES - FUND 276		186,052
APPROPRIATIONS - FUND 276		186,052
NET OF REVENUES/APPROPRIATIONS - FUND 276		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
277-253-813.01	MONTHLY PAYMENT	560,679
277-253-831.01	MILLAGE REQUEST	7,500
277-253-900.00	ADVERTISING	507
277-253-954.00	ALLOCATED COST	6,371
277-253-955.01	CARRIED FORWARD FUND EQUITY	46,000
277-253-970.00	CAPITOL OUTLAY	60,000
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(681,057)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
277-400-406.00	SENIOR CITIZENS MILLAGE	680,500
277-400-406.01	PERS PROP/COMM FOR/TAX REVERT	557
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		681,057
ESTIMATED REVENUES - FUND 277		681,057
APPROPRIATIONS - FUND 277		681,057
NET OF REVENUES/APPROPRIATIONS - FUND 277		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
281-400-685.01	PROJECT REIMB	2,950
281-400-699.00	FUND EQUITY	25,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		27,950

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 822-HUD COMMISSION		
281-822-703.55	ADMINISTRATION REIMB	4,193
281-822-810.22	CONTRACTORS	23,757
NET OF REVENUES/APPROPRIATIONS - 822-HUD COMMISSION		(27,950)
ESTIMATED REVENUES - FUND 281		27,950
APPROPRIATIONS - FUND 281		27,950
NET OF REVENUES/APPROPRIATIONS - FUND 281		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
283-400-676.10	PROGRAM INCOME CONTRIBUTION	9,450
283-400-699.00	FUND EQUITY	88,392
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		97,842

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 723-HOUSING GRANT (CDBG) - PROGRAM INCOME		
283-723-703.55	ADMINISTRATION REIMB	6,102
283-723-810.22	CONTRACTORS	27,802
NET OF REVENUES/APPROPRIATIONS - 723-HOUSING GRANT (C		(33,904)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 724-HOUSING GRANT (HPG) - PROGRAM INCOME		
283-724-703.55	ADMINISTRATION REIMB	9,590
283-724-810.22	CONTRACTORS	54,348
NET OF REVENUES/APPROPRIATIONS - 724-HOUSING GRANT (H		(63,938)
ESTIMATED REVENUES - FUND 283		97,842
APPROPRIATIONS - FUND 283		97,842
NET OF REVENUES/APPROPRIATIONS - FUND 283		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
289-400-676.00	CONT FROM OTHER FUNDS	7,400
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		7,400

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 670-SOCIAL SERVICES		
289-670-700.00	EXPENDITURE CONTROL	4,300
289-670-706.00	PER DIEM	1,440
289-670-863.10	TRAVEL/LODGING/MEALS ETC	1,000
289-670-957.00	EMPLOYEE TRAINING	660
NET OF REVENUES/APPROPRIATIONS - 670-SOCIAL SERVICES		(7,400)
ESTIMATED REVENUES - FUND 289		7,400
APPROPRIATIONS - FUND 289		7,400
NET OF REVENUES/APPROPRIATIONS - FUND 289		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 148-PROBATE COURT		
292-148-700.05	FOSTER CARE/PER DIEM	71,000
292-148-700.31	STATE WARD PAYMENTS	300
292-148-700.32	A.D.C.F. PAYMENTS	10,800
292-148-702.05	INSTITUTIONAL/PER DIEM	10,000
292-148-710.06	NON-REIMBURSABLE	1,000
292-148-821.71	OTHER CNTY INSTITUTIONAL - CARE P	15,000
292-148-821.91	OTHER STATE INSTITUTIONAL - CARE I	2,500
NET OF REVENUES/APPROPRIATIONS - 148-PROBATE COURT		(110,600)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 149-PROBATE COURT/FAMILY CT		
292-149-712.00	FRINGE	3,062
292-149-723.00	NIGHTWATCH	12,300
292-149-744.00	OTHER SUPPLIES	500
292-149-863.10	TRAVEL/LODGING/MEALS ETC	1,200
292-149-954.00	ALLOCATED COST	2,428
NET OF REVENUES/APPROPRIATIONS - 149-PROBATE COURT/FA		(19,490)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 150-INTENSIVE PROBATION		
292-150-712.00	FRINGE	77,755
292-150-718.00	FULL TIME	111,210
292-150-727.00	OFFICE SUPPLIES	570
292-150-853.00	CELL PHONE	840
292-150-863.10	TRAVEL/LODGING/MEALS ETC	1,300
292-150-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	8,295
292-150-954.00	ALLOCATED COST	17,335
292-150-957.00	EMPLOYEE TRAINING	500
NET OF REVENUES/APPROPRIATIONS - 150-INTENSIVE PROBAT		(217,805)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 151-COUNTY BASIC GRANT		
292-151-810.12	DIVERSIONARY SERVICES	15,000
NET OF REVENUES/APPROPRIATIONS - 151-COUNTY BASIC GRA		(15,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 157-AFTER HOURS SUPPORTIVE SERVICES		
292-157-712.00	FRINGE	1,936
292-157-954.00	ALLOCATED COST	917
292-157-959.13	AFTER HOUR DISTRIBUTION	7,775
NET OF REVENUES/APPROPRIATIONS - 157-AFTER HOURS SUPE		(10,628)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 160-HOME BASE SERVICES		
292-160-810.55	COURT ORDERED SERVICES	25,000
292-160-954.00	ALLOCATED COST	3,058
NET OF REVENUES/APPROPRIATIONS - 160-HOME BASE SERVIC		(28,058)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 161-SAYPA		
292-161-712.00	FRINGE	13,517
292-161-718.00	FULL TIME	16,835
292-161-810.00	CONTRACTUAL SERVICES	1,000
292-161-810.01	CONSUL/IND PROVIDER	4,550
292-161-810.36	CONTRACTOR/CONSULTANTS	1,550
292-161-810.40	CONTRACT/CHEB SCHOOLS	84,392
292-161-861.00	TRANSPORTATION	53,941
292-161-863.10	TRAVEL/LODGING/MEALS ETC	1,000
292-161-954.00	ALLOCATED COST	19,682
292-161-957.00	EMPLOYEE TRAINING	750
292-161-977.00	OFFICE EQUIP & FURNITURE	1,000
NET OF REVENUES/APPROPRIATIONS - 161-SAYPA		(198,217)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 162-INTENSIVE PROBATION 2		
292-162-727.00	OFFICE SUPPLIES	570
292-162-853.00	CELL PHONE	540
292-162-863.10	TRAVEL/LODGING/MEALS ETC	1,300
292-162-957.00	EMPLOYEE TRAINING	500
NET OF REVENUES/APPROPRIATIONS - 162-INTENSIVE PROBAT		(2,910)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
292-400-401.04	PARENTAL REIMBURSEMENT	9,750
292-400-401.07	STATE WARD PARENT PAY	250
292-400-401.09	COUNTY SOC SECURITY	7,000
292-400-401.10	ADOPTION SUBSIDY	4,000
292-400-402.00	BASIC GRANT	15,000
292-400-428.01	A D C F	10,800
292-400-428.03	CRT STATE WARD SHARE/FOC	300
292-400-428.04	STATE SOCIAL SECURITY	9,200
292-400-676.00	CONT FROM OTHER FUNDS	457,554
292-400-676.04	COUNTY APPRO TRANSFER	115,300
292-400-676.09	STATE REVENUE MONTHLY OFFSET	212,500
292-400-676.15	STATE REV OFFSET DHS	115,300
292-400-676.25	STATE REV OFFSET PROBATE	301,354
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		1,258,308

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 661-CHILD CARE - STATE		
292-661-700.00	EXPENDITURE CONTROL	425,000
NET OF REVENUES/APPROPRIATIONS - 661-CHILD CARE - STA		(425,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 670-SOCIAL SERVICES		
292-670-810.00	CONTRACTUAL SERVICES	55,600
292-670-821.01	DIR. SUP. DHS - FOSTER CARE PAYMEI	50,000
292-670-821.02	DIR. SUP. DHS - NONSCHEDULED PAYMI	1,000
292-670-821.11	FAM. CARE PRIVATE - FOSTER CARE PA	21,000
292-670-821.12	FAM. CARE PRIVATE- NONSCHEDULED PA	1,000
292-670-821.21	INSTITUTIONAL - FOSTER CARE PAYMEI	96,000
292-670-821.22	INSTITUTIONAL - NONSCHEDULED PAYMI	1,000
292-670-821.71	OTHER CNTY INSTITUTIONAL - CARE PA	5,000
NET OF REVENUES/APPROPRIATIONS - 670-SOCIAL SERVICES		(230,600)
ESTIMATED REVENUES - FUND 292		1,258,308
APPROPRIATIONS - FUND 292		1,258,308
NET OF REVENUES/APPROPRIATIONS - FUND 292		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
293-400-676.00	CONT FROM OTHER FUNDS	5,140
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		5,140

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 689-SOLDIERS RELIEF COMMISSION		
293-689-700.00	EXPENDITURE CONTROL	4,500
293-689-706.00	PER DIEM	640
NET OF REVENUES/APPROPRIATIONS - 689-SOLDIERS RELIEF		(5,140)
ESTIMATED REVENUES - FUND 293		5,140
APPROPRIATIONS - FUND 293		5,140
NET OF REVENUES/APPROPRIATIONS - FUND 293		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
294-400-630.00	OTHER REVENUE	10,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		10,000

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 683-VETERANS TRUST		
294-683-700.00	EXPENDITURE CONTROL	10,000
NET OF REVENUES/APPROPRIATIONS - 683-VETERANS TRUST		(10,000)
ESTIMATED REVENUES - FUND 294		10,000
APPROPRIATIONS - FUND 294		10,000
NET OF REVENUES/APPROPRIATIONS - FUND 294		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
297-253-873.01	SPECIAL SERVICE COA	25,000
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(25,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
297-400-547.02	COA SPECIAL SERVICE	25,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		25,000
ESTIMATED REVENUES - FUND 297		25,000
APPROPRIATIONS - FUND 297		25,000
NET OF REVENUES/APPROPRIATIONS - FUND 297		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
299-400-675.00	CONTRIB & DONATIONS	1,500
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		1,500

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 700-CASH CONTROL		
299-700-955.01	CARRIED FORWARD FUND EQUITY	1,500
NET OF REVENUES/APPROPRIATIONS - 700-CASH CONTROL		(1,500)
ESTIMATED REVENUES - FUND 299		1,500
APPROPRIATIONS - FUND 299		1,500
NET OF REVENUES/APPROPRIATIONS - FUND 299		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
351-253-991.00	PRINCIPAL PAYMENT	95,000
351-253-995.00	INTEREST ON NOTES PAYABLE	123,488
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(218,488)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
351-400-580.01	CONTRIB FROM OTHER UNITS	218,488
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		218,488
ESTIMATED REVENUES - FUND 351		218,488
APPROPRIATIONS - FUND 351		218,488
NET OF REVENUES/APPROPRIATIONS - FUND 351		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
352-253-991.00	PRINCIPAL PAYMENT	130,000
352-253-995.00	INTEREST ON NOTES PAYABLE	64,603
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(194,603)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
352-400-580.01	CONTRIB FROM OTHER UNITS	194,603
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		194,603
ESTIMATED REVENUES - FUND 352		194,603
APPROPRIATIONS - FUND 352		194,603
NET OF REVENUES/APPROPRIATIONS - FUND 352		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 136-DISTRICT COURT		
401-136-971.00	CAPITAL OUTLAY	170,000
NET OF REVENUES/APPROPRIATIONS - 136-DISTRICT COURT		(170,000)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
401-400-676.00	CONT FROM OTHER FUNDS	30,000
401-400-699.99	TRANSFER IN	140,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		170,000
ESTIMATED REVENUES - FUND 401		170,000
APPROPRIATIONS - FUND 401		170,000
NET OF REVENUES/APPROPRIATIONS - FUND 401		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
418-253-955.01	CARRIED FORWARD FUND EQUITY	18,800
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(18,800)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
418-400-668.00	RENTS	18,800
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		18,800
ESTIMATED REVENUES - FUND 418		18,800
APPROPRIATIONS - FUND 418		18,800
NET OF REVENUES/APPROPRIATIONS - FUND 418		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 267-MAJOR EQ/BLDG IMP		
422-267-828.00	PROFESSIONAL SERVICES	14,750
422-267-970.00	CAPITOL OUTLAY	283,400
NET OF REVENUES/APPROPRIATIONS - 267-BUILDING REPAIRS		(298,150)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
422-400-699.99	TRANSFER IN	298,150
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		298,150
ESTIMATED REVENUES - FUND 422		298,150
APPROPRIATIONS - FUND 422		298,150
NET OF REVENUES/APPROPRIATIONS - FUND 422		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
430-400-675.00	CONTRIB & DONATIONS	28,000
430-400-699.99	TRANSFER IN	318,875
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		346,875

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 430-ANIMAL SHELTER/DOG WARDEN		
430-430-828.00	PROFESSIONAL SERVICES	1,600
430-430-900.00	ADVERTISING	275
430-430-970.00	CAPITOL OUTLAY	345,000
NET OF REVENUES/APPROPRIATIONS - 430-ANIMAL SHELTER/D		(346,875)
ESTIMATED REVENUES - FUND 430		346,875
APPROPRIATIONS - FUND 430		346,875
NET OF REVENUES/APPROPRIATIONS - FUND 430		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 253-COUNTY TREASURER		
450-253-969.00	CONTINGENCY	31,000
450-253-970.00	CAPITOL OUTLAY	19,733
NET OF REVENUES/APPROPRIATIONS - 253-COUNTY TREASUREF		(50,733)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
450-400-676.00	CONT FROM OTHER FUNDS	50,733
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		50,733
ESTIMATED REVENUES - FUND 450		50,733
APPROPRIATIONS - FUND 450		50,733
NET OF REVENUES/APPROPRIATIONS - FUND 450		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
509-400-640.00	PUMP OUT - MARINA	2,000
509-400-646.00	GENERAL MERCHANDISE	1,500
509-400-646.01	GASOLINE/FUEL	175,000
509-400-646.02	OIL	100
509-400-646.11	DIESEL / FUEL	200,000
509-400-652.01	SEASONAL SLIP - MARINA	80,000
509-400-652.02	TRANSIENT SLIP - MARINA	25,000
509-400-652.03	PARKING	4,000
509-400-699.00	FUND EQUITY	85,000
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		572,600

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 752-COUNTY MARINA		
509-752-712.00	FRINGE	9,005
509-752-720.00	SEASONAL	57,129
509-752-727.00	OFFICE SUPPLIES	1,100
509-752-730.00	POSTAGE	161
509-752-744.00	OTHER SUPPLIES	2,000
509-752-747.10	FUEL/OIL	300
509-752-799.00	GENERAL MERCHANDISE PURCHASE	1,000
509-752-799.01	GASOLINE/FUEL PURCHASE	335,000
509-752-799.02	OIL PURCHASE	100
509-752-827.00	MEMBERSHIP & SUBSCRIPTIONS	300
509-752-852.00	TELEPHONE	3,300
509-752-863.10	TRAVEL/LODGING/MEALS ETC	1,200
509-752-872.00	LICENSING FEES	300
509-752-900.00	ADVERTISING	2,000
509-752-910.05	INSURANCE	1,000
509-752-920.00	UTILITIES	14,905
509-752-934.00	BLDG REPAIRS & MAINT	2,000
509-752-938.00	REPAIRS AND MAINTENANCE - DOCKS	8,000
509-752-938.02	REPAIRS AND MAINTENANCE - LAUNCH F	2,000
509-752-938.03	REPAIRS AND MAINTENANCE - FISH CLE	1,000
509-752-949.00	EQUIP RENTAL	1,000
509-752-954.00	ALLOCATED COST	33,600
509-752-959.12	MC/VISA FEES	11,200
509-752-968.01	DEPRECIATION	85,000
NET OF REVENUES/APPROPRIATIONS - 752-COUNTY MARINA		(572,600)
ESTIMATED REVENUES - FUND 509		572,600
APPROPRIATIONS - FUND 509		572,600
NET OF REVENUES/APPROPRIATIONS - FUND 509		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
561-400-625.99	GRAND STAND ENTRY FEE	5,500
561-400-646.00	GENERAL MERCHANDISE	300
561-400-650.00	ENT FEES/4H	350
561-400-650.06	ENT FEES/OPEN CLASS	5,000
561-400-652.00	GATE ADMISSIONS	31,000
561-400-654.99	GRAND STAND RECEIPTS	38,000
561-400-655.03	50/50 RAFFLE	5,000
561-400-668.01	RENTS/COMMERCIAL	4,000
561-400-668.02	RENTS / STALL AND PEN	1,500
561-400-669.00	BLDG & GROUNDS RENTAL	3,000
561-400-672.00	CARNIVAL	45,000
561-400-673.01	CAMPING	3,800
561-400-675.02	FF/SPONSOR FEES	8,750
561-400-676.00	CONT FROM OTHER FUNDS	7,051
561-400-676.01	REIMBURSEMENTS	500
561-400-698.00	MISC	20,000
561-400-699.98	VOL. CREDIT - TRANSFER IN	6,503
561-400-699.99	TRANSFER IN	40,325
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		225,579

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 556-GENERAL FAIR EXPENDITURES		
561-556-700.02	FAIR PREMIUM ACCT	12,000
561-556-702.02	SALARIES/OFFICERS	9,500
561-556-702.04	TICKET SELLERS	4,500
561-556-702.08	PARKING ATTENDANTS	1,000
561-556-703.20	PROJECT MANAGER	5,500
561-556-705.17	JUDGES	4,500
561-556-706.00	PER DIEM	11,200
561-556-712.00	FRINGE	4,019
561-556-720.00	SEASONAL	14,760
561-556-724.07	FREE ENTERTAINMENT/CONCERT EXPENSI	8,000
561-556-725.14	QUEEN PAGEANT EXP	500
561-556-725.18	50/50 PAYOUT/EXPENSES	3,140
561-556-725.19	KID'S DAY EXP	3,550
561-556-725.20	LADIES DAY EXP	500
561-556-725.22	RIBBONS/TROPHIES ETC	2,000
561-556-725.23	PENNANTS/BUNTING ETC	600
561-556-725.35	MEN'S DAY EXP	500
561-556-727.00	OFFICE SUPPLIES	1,237
561-556-730.00	POSTAGE	500
561-556-744.00	OTHER SUPPLIES	3,500
561-556-744.27	TEEN ZONE EXPENSES	500
561-556-746.00	UNIFORMS	1,600
561-556-747.10	FUEL/OIL	500
561-556-810.00	CONTRACTUAL SERVICES	9,000
561-556-810.20	SIGNS FOR FAIR	1,600
561-556-810.98	SPECIAL ACTIVITIES	15,400
561-556-810.99	FAIR EVENTS	26,315
561-556-827.00	MEMBERSHIP & SUBSCRIPTIONS	600
561-556-863.12	LODGING/MEALS/TRAINING	7,000
561-556-863.17	FAIR WEEK MEALS	3,000
561-556-872.00	LICENSING FEES	413
561-556-900.00	ADVERTISING	12,500
561-556-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	474

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 556-GENERAL FAIR EXPENDITURES		
561-556-920.00	UTILITIES	1,000
561-556-930.00	GROUNDS MAINT/EQUIP	2,500
561-556-935.00	EQUIPMENT REPAIRS	1,200
561-556-949.00	EQUIP RENTAL	7,500
561-556-954.00	ALLOCATED COST	40,325
561-556-959.00	MISC	100
561-556-959.03	PAID STALL REFUNDS	650
561-556-959.04	PAID GENERAL REFUNDS	255
561-556-959.12	MC/VISA FEES	200
561-556-970.01	EQUIPMENT - NEW	691
561-556-977.00	OFFICE EQUIP & FURNITURE	500
561-556-977.09	WEB DESIGN/TRAIN/CONSULT	250
561-556-977.62	COMPUTER-HARD/SOFT/MAINT	500
NET OF REVENUES/APPROPRIATIONS - 556-GENERAL FAIR EXP		(225,579)
ESTIMATED REVENUES - FUND 561		225,579
APPROPRIATIONS - FUND 561		225,579
NET OF REVENUES/APPROPRIATIONS - FUND 561		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
588-400-504.01	FEDERAL OPERATING REV 5311	141,569
588-400-550.10	STATE OF MI REIMBURSEMENT	322,266
588-400-581.00	REV FROM OTHER COUNTIES	20,975
588-400-654.01	PASSENGER FARES	69,250
588-400-654.02	SPECIAL TRANSIT FARES	120,879
588-400-654.03	STRAITS AREA SERVICE REIMBURSEMENT	101,750
588-400-676.08	CONTR FROM OTHER FUNDS	110,119
588-400-699.00	FUND EQUITY	193,500
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		1,080,308

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 599-PUBLIC TRANSPORTATION		
588-599-702.01	SALARIES/DIRECTORS	48,693
588-599-704.05	OVERTIME	3,152
588-599-712.00	FRINGE	190,387
588-599-718.01	OPERATORS	133,006
588-599-718.02	OTHER ADMINISTRATIVE	29,599
588-599-718.03	DISPATCHERS	16,068
588-599-719.01	OPERATORS	129,244
588-599-719.03	DISPATCHERS	10,182
588-599-727.00	OFFICE SUPPLIES	1,200
588-599-728.00	PRINTED MATTER	500
588-599-730.00	POSTAGE	130
588-599-747.10	FUEL/OIL	132,000
588-599-810.00	CONTRACTUAL SERVICES	5,650
588-599-827.00	MEMBERSHIP & SUBSCRIPTIONS	900
588-599-852.00	TELEPHONE	2,350
588-599-853.00	CELL PHONE	1,800
588-599-863.10	TRAVEL/LODGING/MEALS ETC	500
588-599-900.00	ADVERTISING	1,200
588-599-910.04	WAGE/FRINGE CNTGCY - NEGOTIATIONS	13,943
588-599-910.05	INSURANCE	11,500
588-599-930.02	VEHICLE MATERIALS AND SUPPLIES	10,500
588-599-936.00	VEHICLE REPAIRS & MAINT	64,000
588-599-937.06	COPY MAINTENANCE AGREEMENTS	350
588-599-940.00	RENT	18,000
588-599-954.00	ALLOCATED COST	59,354
588-599-959.01	COUNTY AUDIT	2,000
588-599-968.01	DEPRECIATION	193,500
588-599-977.00	OFFICE EQUIP & FURNITURE	100
588-599-977.62	COMPUTER-HARD/SOFT/MAINT	500
NET OF REVENUES/APPROPRIATIONS - 599-PUBLIC TRANSPORT		(1,080,308)
ESTIMATED REVENUES - FUND 588		1,080,308
APPROPRIATIONS - FUND 588		1,080,308
NET OF REVENUES/APPROPRIATIONS - FUND 588		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 351-CORRECTIONS/COMMUNICATIONS		
595-351-727.03	INMATE SUPPLIES	99,000
595-351-954.00	ALLOCATED COST	3,425
NET OF REVENUES/APPROPRIATIONS - 351-CORRECTIONS/COMM		(102,425)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
595-400-626.00	JAIL COMMISSARY FUND	102,425
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		102,425
ESTIMATED REVENUES - FUND 595		102,425
APPROPRIATIONS - FUND 595		102,425
NET OF REVENUES/APPROPRIATIONS - FUND 595		
BEGINNING FUND BALANCE		
ENDING FUND BALANCE		

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 275-DRAIN COMMISSIONER		
802-275-700.00	EXPENDITURE CONTROL	100
NET OF REVENUES/APPROPRIATIONS - 275-DRAIN COMMISSION		(100)

GL NUMBER	DESCRIPTION	2016 RECOMMENDED BUDGET
Dept 400-REVENUE CONTROL		
802-400-699.00	FUND EQUITY	100
NET OF REVENUES/APPROPRIATIONS - 400-REVENUE CONTROL		100
ESTIMATED REVENUES - FUND 802		100
APPROPRIATIONS - FUND 802		100
NET OF REVENUES/APPROPRIATIONS - FUND 802		
	BEGINNING FUND BALANCE	
	ENDING FUND BALANCE	
ESTIMATED REVENUES - ALL FUNDS		26,062,483
APPROPRIATIONS - ALL FUNDS		26,062,483
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		
BEGINNING FUND BALANCE - ALL FUNDS		
ENDING FUND BALANCE - ALL FUNDS		

CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENTS PROGRAM

The following is an excerpt of the County's Capital Improvements program adopted by the Planning Commission and County Board of Commissioners identifying projects to be completed in 2016.

Introduction

The Michigan Planning Enabling Act (Act 33, 2008) requires local municipalities that have adopted a master plan to annually prepare a capital improvements program.

The Act provides that the capital improvements program show those public structures and improvements, in general order of their priority that in the judgment of the Planning Commission will be needed or desirable and can be undertaken within the ensuing 6-year period.

A capital improvements program is a blueprint for planning capital improvement expenditures. The inclusion of a project in a capital improvement program will not require any public entity or department of the county to fund or complete the project. It is a planning tool that can coordinate community planning, financial capacity and physical development.

This report has been prepared and projected on a one-time cash basis that lists the potential project and its estimated cost as provided by various agencies and departments of the county. This cash method of reporting may suggest a substantial one-time cost for many improvements. Not considered are such factors as debt amortization or shared expenses such as grants or other financial aid.

The projects listed in this report reflect the Planning Commission's determination that they are needed or desirable and that they do not conflict with the Master Plan in general order priority.

Definition

Capital improvements or the purposes of this capital improvements program shall be defined as additions to County assets which are the result of construction or purchase of land, buildings or facilities or renovations of the same, with an estimated useful life of five (5) years or more and exceed an estimated cost of $15,000.00

Procedure

a) The staff of the Community Development Department will gather project information from the agencies and departments within the county for inclusion in the CIP and present the same to the Cheboygan County Planning Commission.
b) The proposed projects are reviewed by the Planning Commission. Agency and department representatives will provide a report to the Planning Commission by request.
c) The Planning Commission will review the project information and select which projects should be included in the CIP and place such projects in a general order of priority.
d) The staff of the Community Development Department will present a draft CIP to the Planning Commission for review.
e) The Planning Commission holds a public hearing on the draft CIP and may make changes to the draft CIP accordingly.
f) The Planning Commission will forward the final draft CIP, along with a recommendation, to the Cheboygan County Board of Commissioners.
g) The Cheboygan County Board of Commissioners will approve, modify or reject with reasons, the CIP.
h) The Planning Commission will annually update the CIP utilizing the above procedure.

Project Prioritizing

Projects are presented in a general order of priority in consideration of factors listed in the following categories:

a) Needed (essential, should do)
   - Satisfies a legal obligation
   - Corrects a condition dangerous to public health and safety
   - Reduces future operating and maintenance costs
   - Leverages local, state or federal funds.
   - Prevents irreparable damage to a valuable public facility
   - Stimulates economic growth and private investment
   - Addresses an objective of the Cheboygan County Comprehensive Plan

b) Desirable (important, could do)
   - Provides a new or expanded level of service
   - Provides a facility improvement adding efficiency or increase in use with minimal or no operating cost increase.
   - Enhances cultural or natural resources.

Project Descriptions

Needed Project Category

The following is an excerpt of capital improvement projects identified in the County's Capital Improvement Plan. Projects identified for the budget document are associated only with facilities owned, operated or funded by the county.

Cheboygan County Capital Improvements Program

Project Description

Cheboygan County Capital Improvement Program

Project Description

Project Title: Phase II Animal Shelter Renovation.

Agency: Animal Control/Humane Society

Project Type: Facility Improvement

Project Description: Complete Phase II of the proposed Animal Shelter Renovation- Includes replacement of the existing dog kennel area, food prep area, isolation kennel, night drop off kennels and septic field replacement.

Year(s) of Project: 2016

Estimated Cost: $345,000

Planning Commission Priority Category: Needed

Cheboygan County Capital Improvements Program

Project Description

Project Title: Wolverine Senior Center Roof Replacement

Agency: Cheboygan County Council on Aging

Project Type: Facility Improvement

Project Description: The current metal roof was installed in the 70's. Portions of the roof leak and are damaging the ceiling beneath. Project will consist of placement insulation with new metal roof material.

Year of Project: 2016

Estimated Cost: $60,000

Planning Commission Priority Category: Needed

Cheboygan County Capital Improvements Program

Project Description

Project Title: County Building trim panel/ window replacement

Agency: Cheboygan County

Project Type: Facility Improvement

Project Description: Replacement of panels and windows which face the interior parking lot on the north side of the County Building. The panels were installed with the original construction of the county building. Smaller energy efficient windows with new wall replacement are planned.

Year of Project: 2016

Estimated Cost: $65,000

Planning Commission Priority Category: Needed

Cheboygan County Capital Improvements Program

Project Description

Project Title: Doris Reid Center Improvements.

Agency: County Building Maintenance Department

Project Type: Facility Maintenance and Improvement.

Project Description: The building is in need extensive interior remodeling, window and door replacement. County crews will continue interior renovations of the upper floor of the building.

Year(s) of Project: 2016-18

Estimated Cost: Phase I $298,150

Planning Commission Priority Category: Needed

Cheboygan County Capital Improvements Program

Project Description

Project Title: County Building Energy Efficiency Upgrades

Agency: County Building Maintenance

Project Type: Facility Improvement

Project Description: Several energy efficiency upgrades are planned over a three year period. The upgrades include replacement of air condition units, new energy efficient valves and fixtures in the restrooms, automatic light switches were practical throughout the building. The upgrades will reduce energy costs which will pay for the cost of improvements over time.

Est. Project Year 2016 to 2021

Estimated Cost: $15,000 each year

Planning Commission Priority Category: Desirable

Cheboygan County Capital Improvements Program

Project Description

Project Title: Elevator Upgrade.

Agency: County Building Maintenance Department

Project Type: Maintenance

Project Description: The Elevator in the County Building was installed in 1968 and still has the original switching system. Replacement parts are no longer available for the switching system and the door openers. Replacement of the old controlling system with a new electronic system is recommended.

Year(s) of Project: 2016

Estimated Cost: $65,000

Planning Commission Priority Category: Needed

Cheboygan County Capital Improvement Program

Project Description

Project Title: Fuel Tank and Fuel Dock Replacement and Upgrade

Agency: Cheboygan County Marina

Project Type: Facility Replacement

Project Description: Existing fuel dock and fuel tank at the Marina was constructed and installed in 1988. A new wood dock is proposed to replace the existing dock. Replacement of the existing fuel storage tank is also proposed.

Year(s) of Project: Contingent on Obtaining Funding – 2016-17

Estimated Cost: $400,000

Planning Commission Priority Category: Needed

DEPARTMENT

GOALS AND OBJECTIVES

53rd CIRCUIT COURT

The mission of the 53rd Circuit Court is to serve the public in a courteous and efficient manner to administer justice with integrity and equality in a manner that inspires public trust.

The 53rd Circuit Court has jurisdiction in all civil cases involving $25,000 or more, cases seeking equitable relief, felony criminal cases and serious misdemeanors, and all domestic relations matters (divorces, personal protection cases, paternities, custody, child support and parenting time cases). The Court also has jurisdiction over appeals from the 89th District Court and from administrative agencies. The 53rd Circuit Court includes both Cheboygan County and Presque Isle County.

GOAL

The Goal of the 53rd Circuit Court is to abide by Trial Court Standards and Caseload Management Time Guidelines as directed by the Michigan Supreme Court and State Court Administrative Office.

OBJECTIVES:

- Continue to provide quality service to the public in a cost efficient manner.
- Continue to provide Court users with information and assistance so they can efficiently complete their Court business.
- Continue to review work processes and procedures to contain operational cost, increase efficiency and improve service quality.
- Continue the Cheboygan County Drug Court Program, promoting safety by intense judicial monitoring and treatment of non-violent criminal substance abusers. The integration of criminal justice and treatment programs will reduce crime, save taxpayer dollars and promote individual responsibility.
- Maintain existing grant funding for Drug Court and pursue additional forms of funding to address organizational needs.

- Continue to use effective practices to increase collection rates for Court ordered reimbursement, fines, fees, restitution and court cost.

- Develop information concerning the Court and case information for on-line access through the County's web site.

- Continue to provide necessary training to Court employees to insure a highly skilled workforce.

- Continue to recognize staff for their good work and service to the Courts and community.

- Utilize technology to contain cost and improve Court efficiency and service.

89TH DISTRICT COURT
Goals and Objectives

The **JURISDICTION** of the 89th District Court is divided into three divisions – criminal, civil and traffic. All criminal cases; whether misdemeanor or felony, begin in District Court. The criminal division of the District Court handles a wide range of criminal proceedings including misdemeanor and felony offenses. The Civil Division of the court has jurisdiction over all civil disputes where the amount in controversy is less than $25,000, small claims and landlord tenant cases. The Traffic Division processes all civil infractions, which include minor traffic matters, some Department of Natural Resource matters and certain misdemeanor cases. Additionally, the Probation Department provides services to the judge, victims and probationers.

The **MISSION STATEMENT** of the 89th Judicial District Court is to serve the public in an informed, efficient manner, with equal treatment for all, according to the law. Employees strive to work as a team with a common goal of public service.

GOAL: PROVIDE QUALITY SERVICE

The 89th District Court strives to provide quality service to the public and legal community.

QUALITY SERVICE OBJECTIVES:

- Foster a user-friendly environment, treating all people with respect, dignity and fairness.
- Provide service in a timely and courteous manner.
- Focus on customer satisfaction and consistency by being receptive and responsive to customer needs.
- Maintain institutional knowledge and business practices, in an effort to offer guidance for new and seasoned employees.
- Continue to review court procedures and practices to insure quality service in a cost effective manner.
- Provide training, resources and support to insure employees are knowledgeable in all facets of District Court to assist customers.
- Employees shall be ambassadors of the 89th District Court and strive to represent the court in a positive manner.

GOAL: BUDGET

The 89th District Court strives to respect the interests of the taxpayers and our funding unit by continuously seeking ways to stay within or reduce the budget while maintaining quality service to the public.

BUDGET OBJECTIVES:

- When retirements occur, review workload to determine if reorganization of duties can be accomplished before decision is made to hire new employee.
- Review budget to determine if cuts can be made.
- Continue to review practices and services to provide greater efficiencies in coordination with elected officials, county departments and other units of government.
- Continue to pursue collection of fines, costs and restitution through show cause and tax garnishments.

GOAL: TECHNOLOGY

The 89th District Court will utilize technology that will assist court personnel to increase public and legal community access and convenience to the court.

TECHNOLOGY OBJECTIVES:

- Continue computer training of staff to maximize the use of programs and to improve efficiency and tracking of cases.
- Continue to work with Michigan Department of State to further develop the Direct Access programming for immediate clearance of license suspensions.
- Begin testing Judicial Management Systems Next Generation software.
- Continue to work with CCE and the Sheriff Department to obtain and install electronic citations payment program for criminal, traffic and parking tickets. And then pursue other local agencies i.e. Tuscarora Police, City Police and Mackinaw Police.
- Evaluate the cost effectiveness and efficiency of an imaging storage system for court records.

- Continue to improve ways for public and legal community to gain access to public information of the 89th District Court through technology.

- Continually update website to make it user friendly, provide relevant and helpful information to the public and legal community.

- Continue to work with Judicial Management Systems to further develop our electronic court calendar as well as online probation reporting features to improve court efficiency.

GOAL: COMMUNICATION

The 89th District Court strives to create an atmosphere of teamwork, cooperation, openness and accountability.

COMMUNICATION OBJECTIVES:

- Share important management information with staff through quality communication and staff meetings.

- Implement employee surveys.

- Foster a cooperative environment through communication between Court, Prosecutor's Office, Police Agencies, Public Defenders Officer, Legal Community, Community Service Agencies and Treatment agencies encouraging the spirit of cooperation among agencies.

- Meet with the funding unit to apprise members of 89th District Court activity.

- Prepare annual report.

GOAL: TRIAL COURT PERFORMANCE STANDARDS

The 89th District Court strives to comply with all Trial Court Performance Standards promulgated by the Michigan Supreme Court.

TRIAL COURT PERFORMANCE OBJECTIVES:

General Civil and Miscellaneous Civil Cases

- 99% adjudicated within 273 days from case filing
- 100% adjudicated within 455 days from case filing

Summary Civil Cases without Jury Demand, including small claims, landlord/tenant, and land contract actions

- 95% adjudicated within 126 days from case filing

Summary Civil Cases with Jury Demand, including landlord/tenant and land contract actions

- 65% adjudicated within 154 days from case filing

Statute and Ordinance Misdemeanor Cases, including misdemeanor drunk driving and misdemeanor traffic

- 85% adjudicated within 63 days from first appearance
- 95% adjudicated within 126 days from first appearance

Felony and Extradition/Detainer* Cases

- 60% of preliminary examinations held within 14 days of arraignment
- 75% of preliminary examinations held within 28 days of arraignment

*This percent includes cases bound over to circuit court, reduced to a misdemeanor, or dismissed. Case age of Extradition/Detainer cases is measured from the time of arraignment to the time of the hearing or the time when the hearing was waived.

Civil Infraction Proceedings, including traffic, non-traffic, and parking cases

- 90% adjudicated within 35 days from case filing
- 98% adjudicated within 84 days from case filing

GOAL: IMPLEMENT SOBRIETY COURT

The 89th District Court strives to provide sobriety court participants with the education, tools and support system to lead an alcohol free life.

IMPLEMENT SOBRIETY COURT OBJECTIVES:

- Operate Sobriety Court without additional cost to tax payers or funding unit.
- Pursue grants to fund Sobriety Court.

GOALS AND OBJECTIVES
CHEBOYGAN COUNTY PROBATE AND FAMILY COURT

JURISDICTION OF CHEBOYGAN COUNTY PROBATE AND FAMILY COURT encompasses decedent's estates, trusts, wills, conservatorships, guardianships, mental health proceedings, registration of foreign births, advance directives proceedings, unpublicized marriage licenses, lost instruments, kidney donation by minor, support of poor person, uniform transfers to Minors Act proceedings, drain appeals, Soldier's Relief and State Boundary Commission, delinquency and child protection proceedings, juvenile guardianships, minor personal protection matters, names changes, adoptions, infectious disease issues, safe delivery of newborns, waivers of parental consent proceedings, and emancipations.

The **MISSION STATEMENT** of the Cheboygan County Probate and Family Court is that it serves the public, protects rights, interprets and upholds the law, and provides fair, accessible, effective and responsive forums for the resolution of all matters coming under its jurisdiction.

The **VISION STATEMENT** of the Cheboygan County Probate and Family Court is that it will provide leadership for the continuous improvement of a justice system that is responsive to the diverse and changing needs of the public and accountable for the efficient and effective use of public resources.

The **GOAL** of the Cheboygan County Probate and Family Court is to abide by Trial Court Standards and Caseload Management Time Guidelines as directed by the Michigan Supreme Court and State Court Administrative Office.

OBJECTIVES:

- Continue to review Court processes and procedures to insure quality service in a cost effective manner.
- Utilize the court audio recording system to document court proceedings and continue the implementation and use of the system to improve efficiency and quality of court recordings.
- Continue to utilize electronic court calendar to improve court efficiency.
- Continue computer training of staff to maximize use of computer assets and improve efficiency.
- Review long and short term records storage needs to maintain State records retention guidelines.

- Continue efforts to improve the court offices and courtroom for handicap accessibility.
- Continue to update and maintain equipment, including stand up work stations for staff that desire them for medical issues.
- Continue to update computer software and technology.
- Continue to maintain funding for training and education.
- Continue to be involved in and support community service agencies that assist the people that the court serves.
- Continue the use of mediation services to reduce court cost time and cost.
- Continue development of the Juvenile Independence Court for juveniles through use of Child Care funds.
- Continue to improve collections by investigating the possibility of pursuing federal tax garnishment.
- Improve and increase information available and public access to Supreme Court forms and informational websites to aid the public in use and understanding court forms and procedures through the Court's County website.
- Continue recognizing adopting families on Adoption Day. Organize a Family Reunification Day recognizing the return of children to their families.
- Continue to seek fair court employee compensation based on Cheboygan County Board of Commissioners stated goal to use comparables from similar counties for court personnel.
- Implement Teen Court Program as educational and rehabilitative tool for the court.
- Develop new protocols to improve addressing truancy and suspension of students county wide.
- Institute improved procedures for addressing sexual offenders and victims.

FINANCE DEPARTMENT

The mission of the Finance Department is to provide the highest level of customer service to its internal and external customers. The Finance Department is committed to providing timely, accurate, clear and complete financial information and support to departments, elected officials and citizens.

GOALS

- Report the financial position and economic condition of the County in an accurate, timely, consistent, reliable manner, leading to the publication of a Comprehensive Annual Financial Report (CAFR) that receives an unqualified audit opinion.

- Continue to work with departments to provide access to financial information in a timely manner to improve efficiency and quality of County services.

- Continue a fiscally sound approach to County finances to ensure that expenditures do not exceed the resources available and a balanced budget is maintained.

- Issue payments to employees and vendors, for goods and services delivered, in a timely and accurate manner.

- Ensure the integrity of departmental work products and the continued use of best practices through the professional development of Finance Department staff.

- Maintain high standards of excellence in order to provide the highest level of service to our customers.

OBJECTIVES

- Participate in review of organizational process from a financial perspective to identify efficiency, process and program improvements to become more cost efficient and improve service delivery to internal and external customers.

- Continue review of organization's financial policies to recommend amendments when necessary.

- Continue to improve the budget process and document to comply with the requirements necessary to submit for Government Finance Officers Association Distinguished Budget Award.

- Continue progress toward enhanced use of program measurements in the budget and operational decision making process.

- Increase availability of financial reports, policies and data on the County's web site or internal server.

- Encourage and provide technical training opportunities for all staff.

    - ✓ Schedule annual updates for employees on accounting software capabilities and enhancements.

- Continue review of cost associated with building utilities in coordination with the maintenance department to improve energy efficiency and contain cost.

- Continue program analysis of SAYPA program, Drug Court and Sobriety Court with Judges and Court staff to insure program quality and cost effectiveness.

- Encourage automation in the processing and reporting of financial data.

    - ✓ Research software options for automating time sheet entry into the payroll system.

- Update the performance dashboard required under the Economic Vitality and Incentive Program.

- Research and develop measurement standards for all County programs.

    - ✓ Examine information gathered by the Michigan Local Government Benchmarking Consortium created by Michigan State University Extension

ADMINISTRATION

The mission of the Administrator is to provide leadership, management, coordination and collaboration to implement county board policies and to achieve the County's goals and objectives according to all applicable federal, state and local laws.

The County administrator also strives to establish an innovative team environment with department heads, elected officials and collaborative partners to provide the highest level of customer service in the most efficient and fiscally responsible method to the residents, businesses and visitors of Cheboygan County.

GOAL: PUBLIC SAFETY

The County will focus on providing services beneficial to the Citizens of Cheboygan County in the areas of Public Health, Safety and Security.

PUBLIC SAFETY OBJECTIVES:

- County departments and staff will continue to enforce laws and ordinances to protect the health, safety, and welfare of the Citizens of Cheboygan County.
- Staff will continue to monitor laws and ordinances to report changes in conditions or conflicts to the County Commission that may result in an amendment to existing policy and ordinances or the creation of new policies and ordinances.
- Continue to work with Commissioners, legal counsel, elected officials and department heads to review, update and research policy, ordinances and programs.
- Provide research and analysis of public safety programs and services to Commissioners.
- Cheboygan County is committed to being prepared in the case of emergency and will continue to work with CCEOEM concerning hazard mitigation plans and preparedness drills.

GOAL: PROVIDE QUALITY COUNTY SERVICES

The County strives to provide quality services to the residents, business owners, and visitors in the most efficient and courteous manner.

CUSTOMER SERVICE OBJECTIVES:

- Review services provided by each department to determine ways to improve efficiency and service excellence implementing the principles of Lean Government.
- Focus on customer satisfaction by being receptive and responsive to customer needs.
- Employees shall remain courteous, pleasant and positive.
- Each employee shall be an ambassador of the County and shall strive to represent the County in a positive manner.
- Services shall be delivered consistently and dependably.
- Employees shall take action to resolve concerns, problems or complaints.

PUBLIC RELATIONS OBJECTIVES:

- Promote positive communication by being responsive, listening to concerns and providing a courteous timely and accurate response.
- Inform the public, business owners, residents, and visitors of policy discussions, programs and activities through press releases, the County's Web Page and through direct written and verbal communication when appropriate.
- Continue to promote correspondence with cities, villages and township boards, state, federal and collaborative agencies, and school districts when relevant through verbal, written, and electronic communication.

BUDGET AND EFFICIENCY OBJECTIVES:

- Continue to work with Commissioner's, Elected Officials, Department Heads, Staff and Auditors to maintain the financial integrity of the County and to meet financial policy directives.

- Work with Elected Officials and Department Heads to review departmental work processes to increase efficiency and improve service delivery to customers.

- Continue to develop the budget to conform to GASB Standards and to meet Government Finance Officers Association standards.

- Continue to review funds and activity to monitor revenue and expenditures through the fiscal year.

- Report to Commissioners changes in conditions that affect the budget.

- Work with Commissioners, Elected Officials and Department Heads to formulate proposed budgets for the next fiscal year based on goals and objectives.

- Review funds to identify possible revenue enhancements, fees for services, and to provide Commissioners with recommendation for millage and fee rates to assure adequate funds exist to meet goals and objectives.

- Continue to pursue grant opportunities.

- Continue with lease and contract development when required.

- Review efficiency and effectiveness of County Housing Loan Program.

HUMAN RESOURCE OBJECTIVES:

- Work with Elected Officials and Department Heads to develop activity plans for employees to meet goals and objectives.

- Review department goals and objectives to monitor progress.

- Work with departments to develop organizational wide updates and year-end report to monitor progress on goals and objectives.

- Work with departments to develop performance measurements.

- Continue to facilitate internal communication.

- Review personnel policies and forms for needed updates.

- Provide education to employees concerning personnel policy handbook directives.

- Collect wage and benefit comparison information from communities with similar taxable value and population for use in wage and benefit negotiations.

- Conduct Union Negotiations with employee unions.

- Review and update with departments' employee job descriptions.

- Review existing health care insurance costs to determine if modifications can be done to protect coverage levels while reducing cost.

- Maintain employee retirement system.

- Maintain employee morale.

- Work with Elected Officials and Department Heads to review employee training needs to assess areas of focus and to appropriate funds according to budget allocations to increase employee knowledge, skills, and abilities.

- Continue to identify organizational wide training opportunities concerning areas such as general safety training, computer training and customer service.

TECHNOLOGY UTILIZATION OBJECTIVES:

- Continue to use technology to improve service delivery and program implementation.

- Review technology initiatives with IS staff and departments to coordinate activities and appropriate necessary funds.

- Continue development of electronic and web based information and service deliver.

GOAL: ECONOMIC DEVELOPMENT

Cheboygan County will work to promote and encourage economic Development through our continued efforts of collaborations with our partners.

ECONOMIC DEVELOPMENT OBJECTIVES:

- Continue partnership with Northern Lakes Economic Alliance (NLEA) to provide economic development education and service opportunities to businesses and communities within the County.
- Continue partnership with the Northeast Michigan Council of Governments (NEMCOG) to foster economic development opportunities through participation in the Comprehensive Economic Development Strategy (CEDS) for the region, the Up North Trails web page initiative and providing statistical and educational material for businesses within the County.
- Research the cost and benefit of joining the North West Michigan Council of Governments.

GOAL: COLLABORATION-SERVICE

Cheboygan County will continue to develop and explore the expansion of collaborative activities with government and service agencies.

COLLABORATION-SERVICE OBJECTIVES:

- Continue discussion with District Health Department concerning renovation and use of the Doris Reid Building.

- Continue discussions with Emmet County concerning existing cooperative initiatives and possible future service collaboration efforts.

- Maintain collaborative initiatives with partner organizations for the following activities:

  - Charlevoix, Cheboygan and Emmet 911
  - Straits Regional Ride
  - District Health Department
  - Cheboygan County Airport
  - Recycling
  - NLEA Economic Development programs
  - Straits Area Narcotics Enforcement
  - Charlevoix, Cheboygan, Emmet Emergency Management Services
  - Domestic Violence Prosecutor
  - Straits Area Youth Promotion Academy
  - Northern Cheboygan County Inter-Municipality Planning Committee

GOAL: ADDRESSING MULTIPLE FACILITY NEEDS

Cheboygan County will continue the development of capital improvement schedules to maintain County assets.

CAPITAL IMPROVEMENT OBJECTIVES:

- Complete improvements to the animal shelter.
- Continue renovation of Reid Building.
- Begin window replacement at the County Building
- Repair roof at Wolverine Senior Center.
- Update elevator components at County Building.

COUNTY CLERK/REGISTRAR OF DEEDS OFFICE

MISSION STATEMENT

The Cheboygan County Clerk's/Registrar of Deeds Office strive to provide courteous, cost effective and efficient customer service to residents, business owners and visitors of Cheboygan County.

GOALS

- Maintain Vital Records, Circuit Court Records and County Board of Commissioner's Records in an efficient manner.
- Conduct efficient election services according to State law.
- Maintain the official records of real property within the County in an efficient manner.
- Provide efficient and courteous service to our customers.
- Continue to review processes and procedures based on Lean Government concepts to improve efficiency and customer service.
- Continue to utilize technology to improve efficiency and customer service.

OBJECTIVES

- Continue to comply with all applicable Michigan Statutes for legal advertisements, notices for public meetings, public records request and record retention requirements.
- Continue efficient and accurate records management by maintaining the electronic and microfilm indexing, storage and archival system.
- Continue efficient registration of voters within the County.
- Efficiently carry out the election duties of ballot printing, voting machine set-up and conducting election schools for poll workers.
- Complete implementation of access to property records through web based vendor.
- Evaluate the need for replacement (with Information System Department) of copier, printer, computer equipment and software to maintain efficient and functional technology equipment.
- Continue development of web-based information by posting and up-loading County meeting notices, agendas and documents on-line.
- Continue to work with County staff, the public and other governmental, non-profit and private agencies to ensure the efficient distribution and recording of public records and documents.

EQUALIZATION DEPARTMENT

The mission of the Equalization Department is to provide an accurate projection of market value to all local units and all classes of property within Cheboygan County. The Equalization department is committed to providing education and assistance to the general public about the property tax and assessment structure.

GOALS

- Continue to enhance ways to deliver assessment information to the public.
- Assist the local assessors with implementing changes in property tax laws.
- Continue a fiscally sound approach to processing tax bills and change of assessment notices, while still providing a quality service to the local units of government.
- Continue to develop accurate appraisals and estimations of market value for all classes of property within Cheboygan County.
- Ensure the department stays abreast of new laws for property tax administration.

OBJECTIVES

- Update the property record website on a regular basis to ensure the information is up to date.
- Continue to communicate with assessors as changes take place. Regular email correspondence and assessor meetings to discuss the implementation of changes.
- Purchase supplies on an annual basis in large quantities to save on cost. Implement an internal policy for the sorting of tax bills.
- Continue Implementation of the use of tablet PC's with Equalization Staff. Make sure appraisers have digital photos of all property being appraised. Track waterfront sales within the County.
- Quarterly staff meetings to keep the team up to date on new laws and potential laws. Have the staff attend continuing education courses throughout the calendar year. Weekly inter-office email updates.

DEPARTMENT OF INFORMATION SYSTEMS

The mission of the Department of Information systems (IS) is to provide the highest level of customer service to its internal and external customers. The department serves as the central point for planning, implementation and support of technology initiatives and infrastructure in the County. The IS team establishes strategic directions for technology and telecommunications, encourages cross-agency collaboration for the mutual benefit of all, and advocates best practices for operations and project management. The Department actively partners with other County departments to implement common technology solutions that enable efficient operations and delivery of County services, while maximizing the County's investment in technology.

GOALS

- Provide vision, leadership, and a framework for evaluating emerging technologies and implementing proven technology solutions.
- Provide County government with access to appropriate information and technology to improve efficiency and quality of County services.
- Use best practices to analyze technology needs to improve efficiency and improve quality of programs and services provided to organizational customers and to the public.
- Have an empowered and highly motivated workforce that is skilled in the latest technologies.

OBJECTIVES

- Continue technology support of County Building security system.
- Research replacement of County Phone System.
- Continue development of County's Web Page to provide additional content and interactive capability to improve efficiency and service to County Residents, Business Owners and Visitors.
- Continue to work with partner organization to develop and utilize cloud based technology to reduce cost and strengthen reliability.
- Reduce the number of second call incidents into the Help Desk.
- Reduce the mean time to repair service response.
- Maintain maximum uptime connectivity of the core network.
- Provide training on technology to County's employees.

CHEBOYGAN COUNTY PROSECUTING ATTORNEY'S OFFICE
Goals and Objectives

The Cheboygan County Prosecuting Attorney's Office serves as the Chief Law Enforcement branch of Cheboygan County. That role requires reviewing investigations made by local law enforcement agencies, making decisions whether criminal charges are warranted and then navigating the case through the court system. Besides prosecuting all felony and misdemeanor criminal offenses in Cheboygan County, the office also handles many appeals, child support and paternity establishment, juvenile delinquencies, abuse and neglect petitions and civil infraction violations. The office is staffed by three full-time attorneys, two part-time assistants, an office manager, two legal secretaries, a victim rights coordinator and a child-support specialist.

The **MISSION STATEMENT** of the Cheboygan County Prosecuting Attorney's Office is to pursue results in all cases that serve the interests of justice. In our pursuits, we hope to act in a fiscally responsible fashion, provide quality service and be proactive in community education and progressive with addressing community issues.

GOAL #1: FISCAL RESPONSIBILILTY

The Cheboygan County Prosecuting Attorney pursues fiscal responsibility through the following objectives:

- Implementing the use of technology to reduce cost of materials and staffing demands.
    - Paperless Office. We have nearly completed our goal of becoming paperless. The benefits outside the expense of ink and paper are the reduction of duplicate work and efficiency for law enforcement agencies in submitting reports electronically. This technology has also reduced the need and high costs associated with storage of closed files.
    - Electronic Calendaring System. Our implemented calendaring system has made scheduling significantly easier as well as preserves a database of contacts that allows our office the convenience of getting information.
- Reduction of Staff. The staff has been reduced after the departure of one staff member. That position was not filled, but rather duties within the office were re-assigned to become more efficient and save taxpayer dollars.

- Eliminating unnecessary spending within the budget.

GOAL #2: FAIR PROSECUTION

The Cheboygan County Prosecuting Attorney will pursue fair prosecution through the following objectives:

- Thoroughly reviewing each and every file that enters the office.
- Advocate on behalf of victims and community interests in each case.
- Promote fairness for all parties involved in all cases.
- Set inter-office policies to ensure consistency and further the safety and well-being of Cheboygan County citizens.

GOAL #3: COMMUNITY EDUCATION/ADDRESSING COMMUNITY ISSUES

The Cheboygan County Prosecuting Attorney is extremely active with community education/issues. We believe that taking a proactive approach to problems in our community today will reduce crime tomorrow.

- Educate the children of Cheboygan County through the following programs at each public school:
    - Sex & the Law. The focus is addressing the law as it relates to criminal sexual conduct with an emphasis on statutory rape. The age group is early high school students.
    - Bullying. This is a presentation for elementary students made with the school liaison officer to define bullying behavior and update kids on how to respond to being bullied.
    - Drug Education. In conjunction with community leaders this is a program that is being put together with the goal of creating an aggressive, informative, fact-based presentation that will educate middle school children about the negative drug culture of Cheboygan County.

- Law Day. Throughout the past years a number of classes from area schools have attended court proceedings to learn about the local government and the court system. The day involves meeting with different offices in the County Building and a jail tour.

- Drug Court/Sobriety Court/Mental Health Court Participation. The Cheboygan County Prosecuting Attorney's Office acts as the gate keeper in these programs. The Drug and Sobriety Court programs are intensive probation programs for individuals with substance abuse/alcohol issues. The program is designed to address the addiction problems and promote positive lifestyle changes. The Mental Health Court is designed for children who suffer from mental health conditions.

- Other program participation includes: Child Advocacy Counsel, Domestic Violence Task Force, Cheboygan County First Response Advocates Training, Youth Task Force, Women's Safe House in Petoskey, Jail Utilization, Northern Michigan Child Support Forum, Cheboygan County Gun Board, Case Management Team (CMT) with the Michigan DOC, From Decisions to Actions.

MAINTENANCE DEPARTMENT

The mission of the Maintenance Department is to provide quality customer service to maintain safe, efficient and clean facilities for the citizens and employees of Cheboygan County.

GOALS

- Continue to improve customer service.
- Continue review of services and processes to improve efficiency and quality.
- Continue to research and implement projects that increase energy efficiency.
- Continue to build employee morale and provide employees with training opportunities.

OBJECTIVES

- Assist in the completion of Phase II Improvements to the Animal Shelter project by completing insulation and metal siding on the inside of the storage building, begin demolition of the old kennel area for remodeling as well as provide construction coordination with contractors on site.
- Continue renovations of the Doris Reid Building with the completion of the Women's Resource Office as well as begin renovation of Health Department Office space.
- Assist in phase I replacement of windows in a portion of the County Building.
- Assist in the updating of controls for the County Building elevator.
- Provide project oversight for roof replacement at the County's Wolverine Senior Center.
- Continue to complete maintenance work orders received by departments in a courteous and efficient manner.
- Continue implementing a data gathering/metering program to improve energy efficiency.
- Prepare and implement a maintenance plan to continue energy efficiency upgrades to County facilities. Identify building envelope and insulation needs for each facility, identify areas of facilities to install motion sensors for lighting, plumbing fixture upgrades, as well as, continue analyzing thermostat set points to increase building comfort while maintaining energy efficiency.

- Continue quality care of exterior facades of buildings as well as maintenance of parking and lawn areas of facilities.
- Continue safe and efficient removal of snow from parking and walk areas.
- Continue inspection of facilities to identify and repair defects to maintain building and grounds safety.
- Review cleaning processes and delivery to increase efficiency and maintain high building maintenance standards.
- Meet with Fair Manager to update maintenance and long term capital needs of the facility.
- Provide training to staff.

Cheboygan County Treasurer

MISSION

The Mission of the Cheboygan County Treasurer's Office is to provide professional, informative and courteous assistance to the public in the collection of taxes, accounts receivable and investment of County funds.

GOALS

- Maintain efficient and effective receipting of property taxes and general deposits.
- Maintain prudent cash handling, cash management and investment services.
- Continue effective management of taxpayer records.
- Provide efficient and courteous service to our customers.
- Continue to review process and procedures to improve efficiency and customer service.
- Continue to utilize technology to improve customer service and efficiency.
- Continue investment of County funds according to State and Federal regulations.

OBJECTIVES

- Continue reconciliation of the annual property tax certification received from the County Assessor.

- The billing, collection, receipting, distribution and reporting of both personal and real property taxes following the certification of those taxes.

- The receipting of all general monies collected by County departments.

- Work with County Administrator, Finance Director and County Assessor to track and forecast for all major revenues of the County including property taxes, interest and penalty on delinquent taxes, investment interest, and other revenues.

- Continue the daily balancing of all payments processed prior to posting into the general ledger.

- Continue the balancing of cash between the County's bank, Treasurer's automated system and the general ledger.

- Work with County Administrator and Finance Director to manage cash flow and investments for the County.

- Work with County Administrator and Finance Director to manage short-term and long-term debt for the County, all outside districts and agencies, until completely paid off.

- Continue financial reporting for treasury functions required of the County's Comprehensive Annual Financial Report.

- Continue the collection of delinquent Real and Personal Property taxes and conduct sale of property when necessary according to State Law.

SHERIFF DEPARTMENT

It is the Mission of the CHEBOYGAN COUNTY SHERIFF'S DEPARTMENT to assist the people of Cheboygan County in our mutual desire for a safe and secure community through our dedication in providing Correctional, Law Enforcement, and Related Services at the highest possible standards, while respecting the rights of all people.

GOALS

- Treat the public and each other with sensitivity, respect, and dignity.
- Exemplify personal and professional integrity.
- Encourage innovation and creativity.
- Mandate training, education, and personal development which serve to achieve employee professionalism.
- Promote the tradition of teamwork as exemplified by the courage, strength, and pride of department members.

OBJECTIVES

- Continue to move our Sheriff Department forward with utmost professionalism and fiscal responsibility.
- Maintain effective 24 hour Road Patrol coverage throughout county.
- Maintain School Liaison Officer and Prescription Drug Officer Programs.
- Maintain Marine Division, Off-Road-Vehicle and Snowmobile Patrols.
- Maintain an effective, safe and professional jail facility.
- Maintain Alcoholics Anonymous, GED Classes, Community Mental Health, HIV/AIDS Prevention, Substance Abuse Prevention, Bible Study and Mental Health Counseling within the jail.
- Maintain Community Outreach programs.

COMMUNITY DEVELOPMENT

The mission of the Community Development Department is to enable our citizens to fully participate in the public processes that grow a healthy and economically vital community. This department will provide professional technical assistance and quality customer service. We strive for balanced growth, safe buildings, resource stewardship and community spirit for the current and future citizens, business owners, and visitors of Cheboygan County. We enable the public to make informed decisions affecting the quality of their lives. Community Development staff promotes the health, safety, prosperity, and general welfare of the County's residents.

GOAL: PUBLIC SAFETY

Community Development staff supports, through consideration of present and future needs, the safety and general welfare of the County's residents.

OBJECTIVES

- Building Safety Department Staff conduct inspections to ensure structures within the County meet code standards by providing friendly, efficient customer service with an objective of reaching compliance with all customers.
    - A friendly attitude is imperative when seeking cooperation and compliance from our customers.
- Enable Building Safety staff to perform at the highest level of competence through participation in continuing education classes for code enforcement and customer service.
- Ensure adequate and early code compliance involvement which encourages interaction between government and private entities. This will create a positive environment for building and development.
- Continue cross-training in soil erosion best practices, sharing information with soil erosion officer.

GOAL: QUALITY COUNTY SERVICE

Staff will continue to provide excellent customer service in a timely manner and take action to make consistent improvements in our procedures.

OBJECTIVES

- Implement the concepts of Lean Government to improve customer service and efficiency of department operations.
- Develop a capital expenditure strategy to ensure long term ability to maintain a reliable and efficient fleet of inspector vehicles, GIS software, permit tracking software, and other necessary tools.

- Continue to strengthen department-wide procedures to ensure they are user friendly, streamlined, and expectations are clearly communicated.
    - Current software systems will be maintained, incorporating all department records into one easily retrievable database.
    - Identify areas and issues to improve communication, streamline the project approval process and continue land use goals.
    - Recommend zoning ordinance amendments and internal policy changes based on evaluation of customer satisfaction survey results.
    - Utilize cross-training of employees to improve response time to customers and provide the quickest and most accurate information to the customer.
- Continue to improve access to web-based land use and mapping information.
- Continue to streamline zoning ordinance, utilizing new planning and zoning methods to ensure streamlined and appropriate land use controls.
- Conduct timely reviews of Master Plan after adoption.
- Address goals of the Master Plan which relate to streamlining the zoning as a top priority and implement Zoning Plan element of Master Plan.
- Ensure customer service-oriented staff that is well trained and efficient with thorough understanding of all services offered in the Community Development Department and other County, State, and Local government entities. Conduct staff meetings relative to customer service, evaluation of customer survey results and development of customer service policies.
- Enhance use of Geographic Information Systems (GIS) computer mapping tools.
- Continue to resolve open permits with the Historic Open Permit Remediation (HOPR) program.
- Improve efficiency by cross training staff and continuing communication between staff when code or ordinance violations are identified within the field.
- Enhance community awareness of importance of soil erosion prevention efforts.
- Continue to refine address assignment procedures and corrections.
- Utilize media effectively to communicate to stakeholders on changes and improvements and to receive input from customers.

GOAL: ECONOMIC DEVELOPMENT

To promote and encourage economic development through our continued efforts of collaborations with our partners.

OBJECTIVES

- Enhance broadband opportunities through partnerships with MERIT, local ISP's, schools, and other broadband stakeholders.
    - Ensure zoning regulations for broadband related infrastructure is up to date and responsive to new technologies.

- Enhance web presence for our County as well as broaden awareness of communities' assets.
- Provide additional opportunities for people to stay in their homes, retain home ownership rates, and lower monthly home ownership costs through low-interest home improvement loans.
- Enhance economic opportunities utilizing County's natural assets.
- Encourage the development of local industry clusters (for example: wood products, maple syrup, health services, agriculture, construction, manufacturing, and tourism).
- Enhance local financing opportunities through established financial institutions.
- Promote Entrepreneurial support services through partnership with NLEA and others.
- Promote and expand the use of County Brownfield Redevelopment Authority and reapply for EPA grant programs as available.
- Strengthen existing businesses through collaborative efforts with NLEA, NEMCOG, MEDC, and other regional, state, and federal partners.
- Staff will implement the Planning Commission work plan, which is based on the County Master Plan for effective means of accomplishing priority land use projects.

GOAL: COLLABORATION – SERVICE

To encourage collaboration to provide most efficient and effective delivery of County's Community Development services.

OBJECTIVES

- Increase use of partnerships with all county entities to accomplish goals and objectives in Community and Economic Development. Be active partner in local collaborations recognizing unique role of Community Development staff to serve as conveners and facilitators.
- Collaborate with other housing service providers to most efficiently and effectively keep people in their homes, encourage homeownership, and reduce monthly homeownership costs.
- Continue to facilitate partnerships between County's, townships, chambers, and regional entities with goal of efficient delivery of services and economic development.
- NLEA – continue to have Community Development Director serve on board of directors for NLEA, involve NLEA in EDC board and related strategic planning.
- Establish strategic partnerships with other levels of government to streamline permitting processes, increase awareness of assistance programs to those in need, enhance quality of customer service at all governmental levels.
    - Create opportunities to communicate more frequently between County departments and entities such as the District #4 Health Department, State Liquor Control, Housing Commission, DEQ, DNR, and other Municipal Governments.

GOAL: ADDRESSING MULTIPLE FACILITY NEEDS

OBJECTIVES

- Staff will support annual Planning Commission effort to create a 5-year Capital Improvement Plan (CIP) as required by state law. CIP process will continue to be utilized to coordinate efforts of multiple County entities and their facilities. This CIP will continue to be used to support the annual Strategic Planning & Budgeting.
- Educate other departments of the capacity of the County's Geographic Information System (GIS) as a tool for more effective planning and more efficient delivery of services. Examples are scheduling of rural transit and routing of snow plowing.

CHEBOYGAN COUNTY DEPARTMENT OF VETERANS SERVICES: MISSION STATEMENT

To assist veterans and their families in obtaining any and all county, state and federal benefits to which they are entitled, with utmost courtesy, compassion, confidentiality and respect.

GOALS

- To remain current and accredited in Veterans Administration benefits, programs and changes in order to offer veterans and their families the most beneficial services available to them.
- Seek to actively educate the community about the services offered to veterans and their families.
- To be good stewards of taxpayer dollars in administering the services and programs of the department.
- Maintain the highest level of integrity, quality and empathy in the delivery of services to our citizenry.

OBJECTIVES

- Attendance and full participation at the Michigan Association of County Veterans Counselors (MACVC) spring and fall conferences (at minimum) to maintain accreditation and continuing education credits. Meet with VA officials regarding veteran's benefits, healthcare and national cemetery branches of the VA. Meet with state and national lawmakers as well as other key VA program officials.
- Seek, offer and maintain opportunities to engage speaking commitments to educate any and all public entities about veteran's issues and promote the services of the Cheboygan County Department of Veterans Services.
- Utilize county's web page to inform veterans on the services and programs provided by the Cheboygan County Department of Veterans Services and office survey responses.
- Work with the finance department to maintain accurate accounting records.
- Utilize existing policies and procedures for the three relief funds (Michigan Veterans Trust Fund, Soldiers and Sailors Relief Fund, Veterans Assistance Fund) available to qualifying veterans and their families.
- Strive to create an atmosphere of friendliness, professionalism, empathy and confidence; initiate and use a quantifiable satisfaction survey with all customers; adopt a 100% follow-up and investigation on all complaints, followed by a written plan of correction; schedule a quarterly review of surveys to discuss their strengths, concerns and improvements.

FRIEND OF THE COURT
53rd CIRCUIT COURT

The mission of the Cheboygan County Friend of the Court is to provide quality, cost-effective services as identified in the Friend of the Court Act and the Support and Parenting Time Enforcement Act. Specifically, the Friend of the Court (FOC) strives to adopt procedures that will protect the best interests of children in domestic relations matters; encourage and assist parties to voluntarily resolve contested domestic relations matters by agreement by offering mediation services; investigate and recommend custody, parenting time, and child support when ordered to do so by the court; and to compel the enforcement of parenting time and child support orders.

GOALS:

- To increase FOC's Federal incentive by improving the overall cost-effectiveness of FOC operations and achieve compliance with the Federal guidelines.
- Increase the percentage of current child support collected for open cases to achieve compliance with Federal guidelines and impact the Federal incentive return to the FOC.
- Increase the percentage of collection on child support arrearages to achieve compliance with Federal guidelines and positively impact the FOC's financial incentive.
- Ensure that open domestic relations cases with minor children have proper orders that comply with the Federal guidelines.
- Ensure continued access to case information by providing accurate and timely information over the telephone, in person, through the mail, and County Web site.
- Improve access to court documents required to be distributed by the FOC by making them available on the County Web site.

FRIEND OF THE COURT
53rd CIRCUIT COURT

OBJECTIVES:

- Conduct regular case audits to ensure case management guidelines are followed with respect to collection, enforcement, and case closure.

- Conduct regular performance management reports to determine compliance with Federal performance guidelines.

- Review and run available queries in the Michigan Child Support Enforcement System to monitor FOC performance criteria.

- Maintain data collection efforts monthly and monitor data collection outcomes to ensure accurate reporting to the State Court Administrative office.

- Identify and process FOC In Pro Per information and other documents related to domestic relations matters and place those items on the Cheboygan County Web site for access by the public.

CHEBOYGAN COUNTY MARINA

The mission of the Cheboygan County Marina is to provide quality customer service and facilities in an efficient manner to transient and seasonal boaters.

GOALS

- Continue to provide customers with friendly and responsive service to help ensure an enjoyable stay.
- Provide a well maintained and quality facility to meet the needs of the boating public.
- Increase the use of the facility by the boating public.

OBJECTIVES

- Continue staff training sessions on customer service, marina reservation system and facility maintenance to improve efficiency and improve quality.
- Provide a clean and aesthetically pleasing environment by maintaining the Marina's buildings and grounds and providing perennial and seasonal plantings.
- Begin Development of a facility improvement plan to identify condition of Marina infrastructure in need of replacement or upgrade.
- Apply for grants for replacement of identified infrastructure when eligible (Marina Fuel System).
- Continue to work with the State of Michigan to provide suggestions to improve the customer service capabilities of the State's Marina reservation system.
- Conduct review of Marina facility to identify energy efficiency opportunities.
- Continue to provide customers with amenities such as chart information, weather information, laundry facilities, and community information to enhance the experience of staying at the Marina.
- Provide access to wireless internet.
- Develop a promotion plan to retain and attract new customers.

Straits Regional Ride 2016

The mission of Straits Regional Ride is to provide safe, reliable on time transportation system to Cheboygan, Emmet and Presque Isle Counties and communities.

GOALS

- Continue to improve customer service.
- Continue review of services and processes to improve efficiency and quality to the customer.
- Continue to research and implement routes that increase cost efficiency.
- Expand ridership within existing routes to increase bus system profitability.
- Continue to build employee morale.
- Work with Emmet County Commissioners to enhance the ridership in Emmet County by possibly creating a route loop.

OBJECTIVES

- Improved staffing as opportunities present themselves.
- Continue in updating fleet to keep maintenance costs down and increase bus system perception and rider comfort
- Improve rapport with all contract partners that partner with SRR to provide revenues streams to assist in the operation of the bus system.
- Work with State of Michigan on federal and State guidelines to operate the bus system within ever changing regulations.
- Continue to prepare yearly budget and application to State and Federal and Local government to operate bus system properly funded.
- Continue communication with Straits Regional Transportation Committee with quarterly meetings to report trends, changes, contracts and financials with the finance director.
- Maintain direction and communication from Administrator and Finance Director on County procedures and policies regarding personnel and finances through the principals of lean government initiative.
- Manage fleet services inspections and record maintenance and monitor fleet for deficiencies and write ups daily on Vehicle condition reports and service requirements.

- Complete DOT files manage and monitor DOT drug screening, IBT finger printing and BI- annual dot physicals.

- Monitor and negotiate all contracts as their reach their terms to insure new contracts are in place and protect the interests of the County and the bus system.

- Provide training to staff and implement policies and procedures to insure all staff is well versed in the safest courteous way to operate equipment while interacting with the public.

CHEBOYGAN COUNTY

WAGE AND BENEFIT ANALYSIS

2015

PURPOSE

The purpose of this wage and benefit analysis is to identify the competitiveness of Cheboygan County in relation to comparative counties within northern Michigan.

METHODOLOGY

It is important to identify that Cheboygan County like many municipal units uses limited wage comparable information when establishing a wage structure. Units primarily utilize limited comparable and factor information due to the cost of developing a fully developed wage system which would require the assistances of a consulting company.

The following identifies the components of a fully developed wage system and the status of the County's wage system:

- Job Analysis- Complete development and updates of position job descriptions.

  County Status- The County updates job descriptions when positions are filled. The majority of job descriptions within the organization need to be updated into a uniform format.

- Job Evaluation- This process utilizes multiple factors based on a point factor methodology to identify compensable factors to establish a hierarchical structure within the organization for positions to create pay classification levels and establish internal equity. This analysis is initially completed with the assistance of a consultant to establish classifications and develop the organizational process to complete evaluations in the future.

  County Status- The County has Classifications but has not created ranked classifications based on job descriptions and review point factoring criteria.

- Pay Survey Analysis- This process establishes the external comparable organizations or information to be used to help create the pay and benefit structure within the organization. The organization selects like organizations and/or statistical information available to determine wage and benefit competitiveness. A consultant based analysis usually consists of the review of many comparable organizations and regional statistical information to determine competitiveness.

  County Status- Cheboygan County has traditionally used the counties of Antrim, Charlevoix, Chippewa, Emmet and Otsego for wage and benefit analysis based on their similarities in population, SEV land values and geographic location. These counties have also traditionally been agreed to by the County and Unions as comparable units during contract negotiations.

- Pay Philosophy Objective - This portion of the process allows the organization to develop its pay philosophy; whether the organization wants to lead, lag or meet the market in compensation. The pay policy or strategy influences employee attraction and retention. In some organizations,

the philosophy can vary based on classification level. The effects of pay equity should also be analyzed when establishing a pay philosophy.

County's Status- The County's primary philosophy at this time is to pay positions within the organization at the average position salaries as compared to our five comparable counties. The County currently has many positions that are behind the comparable wage average. This analysis will review the financial feasibility of closing the gap on wages behind the regional average over the next three years.

- Pay Structure Creation- This is the final step of the process in which the internal structure is merged with the external market pay rates to complete the pay structure by creating pay classification grades and pay ranges based on the strategy of the organization.

  County Status- The County has not established pay ranges based on classification grade and external comparable wages.

CHEBOYGAN COUNTY PAY SURVEY ANALYSIS

Table one identifies the population and State Equalized Value of real and personal property for the Counties used for comparable wage and benefit review.

Table 1:

COUNTY	2010 POPULATION	2015 TOTAL SEV (REAL & PERSONAL)
CHEBOYGAN	**26,152**	**$1,662,617,223**
AVERAGE	**28,981**	**$2,018,904,935**
Antrim	23,580	$1,738,618,499
Charlevoix	25,949	$2,421,459,883
Chippewa	38,520	$1,332,027,604
Emmet	32,694	$3,318,000,181
Otsego	24,164	$1,284,418,510

Each county was provided a spreadsheet containing job positions within Cheboygan County and asked to provide the wage or wage range for their equivalent position by department and title. The spreadsheet also requested benefit information from each unit. Due to the complexity of analyzing job duties, staffing and operational differences between county operations, this report primarily uses department and position titles to establish comparable wages.

FINDINGS:

Wages

All counties responded to requested wage information which was tabulated and provided to Elected Officials and Department Heads for review and comment.

The following is a summary of the wage comparable information:

- 26 County position classifications are greater than 12% behind the comparable average.
- 18 County position classifications are 7%-11.99% behind the comparable average.
- 10 County position classifications are 4%-6.99% behind the comparable average.
- 20 County position classifications are .01%-3.99% behind the comparable average.

- 8 County position classifications are .01%-3.99% above the comparable average.
- 4 County position classifications are 4%-6.99% above the comparable average.
- 4 County position classifications are 7%-11.99% above the comparable average.

Benefits

<u>Insurance</u>

Cheboygan County currently participates in the BC/BS- BCN Glidepath health insurance plan. Glidepath is a relatively new insurance product in existence for three years. Cheboygan County is one of the first Municipal units in the State to participate in the plan. The plan provides a selection of 5 Preferred Provider Plans (PPO) and 5 Health Maintenance Plans (HMO) for employees to choose from. The County pays the premium cost of the plan selected by the employee up to a HMO 250 plan cost or the State Cap whichever is lower.

The other comparable units that provide multiple choices for their employees are Emmet County who participates in the West Michigan Insurance Consortium which provides five PPO plan options and Antrim County which provides their employees two HMO plan options. Charlevoix, Chippewa and Otsego Counties provide one PPO option for employees.

Antrim and Emmet Counties pay up to the State Cap for employee insurance premiums. Otsego and Charlevoix Counties requires employee's to pay 20% of premium cost, while Chippewa County requires new employees to pay 20% of insurance premium cost.

The result of Cheboygan County's participation in Glidepath is that employees have an option to choose a plan that best fits their needs. The majority of employees participate in the HMO 250 Plan which results in less than $20 per month of employee cost for a family plan. The HMO 250 cost for 2016 is estimated to decrease approximately 4% which is one of the first decreases in premium cost in the last decade. The units which have the highest employee cost for employees due to only offering one PPO option is Otsego, Charlevoix and Chippewa (new employees) Counties which require approximately $250 a month of employee cost for a family plan.

Antrim, Charlevoix, Chippewa and Otsego Counties cover the cost of a dental insurance plan. Emmet County includes the cost of dental insurance in their cap numbers which results in the majority of their employees covering the cost of the plan.

Antrim and Charlevoix Counties require employees to pay for vision plan coverage. Chippewa and Otsego Counties pay the majority of cost for vision plan coverage. Emmet County includes the cost of vision insurance in their cap numbers which results in the majority of their employees covering the cost of the plan.

Pension Plans

Cheboygan County provides its employees a MERS B-4 defined benefit pension plan. The plan requires the following employer contributions in 2016:

General-	16.12% of Payroll	$29,840
Sheriff -	15.85% of Payroll	$ 8,504
Elected/Apntd-	11.14% of Payroll	$12,031
Sheriff POLC-	15.28% of Payroll	$12,860

All General, Sheriff and Elected/Appointed employees contribute 3.5% of their annual payroll income to the plan. Sheriff-POLC contributes 3% of their annual payroll income to the plan.

Antrim County employees hired prior to 2014 have a MERS B-4 Defined Benefit Plan, employees hired after 2014 participate in a MERS Hybrid Plan where employer pays up to a maximum of 8% of annual payroll income. Employee may select a percentage investment that employee pays on the defined contribution side. Antrim County will match up to the 8% cap.

Charlevoix County participates in the MERS B-4 Plan. Charlevoix did not identify the percentage employees pay.

Chippewa County employees hired prior to 2014 have a MERS B-3 Defined Benefit Plan, employees hired after 2014 participate in the MERS Hybrid Plan where the employer pays the defined benefit cost (Less than 7% at this time) and employee selects investment and pays into the defined contribution side.

Emmet County pays 8% of annual payroll income into a defined contribution only plan for employees.

Otsego County employees hired prior to 2014 have a MERS B-4 or B-3 defined Benefit Plan, employees hired after 2014 except Sheriff POLC employees participate in a MERS Hybrid Plan where the employer pays the defined benefit cost (less than 7% at this time) and employee selects investment and pays into the defined contribution side up to 3%.

Employers are moving to a hybrid pension system to control long term pension liability cost.

COMPENSATION PHILOSPHY

Cheboygan County's wage philosophy is as follows:

- To recognize the value employees bring in the County's goal to provide the most effective and efficient services to the public.
- To identify a strategy to adjust salaries to be competitive with the position wage average of the five comparable communities while maintaining fiscal stability.
- To provide benefits that are competitive with the comparable benefit average.
- To attract and retain qualified employees.

RECOMMENDATIONS

Health Benefits

The analysis identified that the County's health insurance packages are competitive with the comparable counties, providing employees good benefit options that do not require a large monthly cost to the employee. The recommendation is to remain with the BC/BS-BCN Glidepath plan options covering the cost of a BCN 250 HMO Plan or the State Cap amount whichever is lower. This controls the health insurance cost increases to the County to the increase in the State Cap percentage which has averaged about 2.4% increase a year over the past three years. The cost of the BCN 250 HMO Plan is scheduled to decrease 4.0% in 2016 providing a savings to both the employee an employer. Cheboygan County is the only County that provides only single coverage for the employee for base employees during the first five years of employment.

The recommendation for dental and vision coverage is to move from the current plan to the BC/BS-BCN Glidepath Plan. The Vision plan is equivalent to the County's current plan; the dental plan requires a $25 per member or $75 per family deductible. The County's current plan does not have a deductible. The change is recommended do to the fact the Glidepath plans are less expensive and the employee will have the option to buy up to a better coverage plan if desired. The county would only pay up to the cost of the base plans.

PENSION

Three of the five comparable units now require new hires to participate in a MERS Hybrid Benefit Plan in order to save pension cost and reduce long term pension liability. Emmet County is the only comparable County that provides a defined contribution pension system. This type of system has no long term pension liability. Charlevoix is the only comparable County that has a MERS B-4 Pension Plan open to all employees and new hires. Cheboygan County's unfunded accrued liability as of 2014 is $5,163,363. The County's pension plan is funded at 79% as of the end of 2014. The County must begin looking at options to contain long-term pension liability cost. Staff's recommendation is to transition to a MERS Hybrid Benefit Plan for new employees with a 1.25 % multiplier, Retirement at age 60. The employee would place up to 3% into the Defined Contribution side of the plan with the County matching the employee's investment up to 3% unless the total contribution of the County for Defined Benefit and Defined Contribution cost exceed 8% in which the County's contribution into the Defined Contribution plan will decrease to 0%.

WAGE

The analysis identified that the wages for many positions within the County are behind the average wage as compared to our comparable counties. Based on the organizations compensation philosophy, the recommendation is to adjust salaries over the next three to five years to meet the average wage salaries within the region. This will require tiered pay increases with positions that are farther behind the average wage receiving a larger percentage increase than positions closer to the average or above the average. For positions above the comparable average the recommendation is to establish between a 1-1.5% pay increase each year to maintain market competitiveness.

County	Cheboygan	Cheboygan - Max Salary	Antrim	Antrim - Max Salary	Charlevoix	Charlevoix - Max Salary	Chippewa	Chippewa - Max Salary	Emmet	Emmet - Max Salary	Otsego	Otsego - Max Salary	Total - All (Excluding Cheboygan)	Count of Comparables	Average of Salaries (Total / Count)	Cheboygan County Salary 2015	Amount Difference - Cheboygan Over (Under) / Average Salary	Percent Difference - Cheboygan Over (Under) / Average Salary
Administration																		
Administrator	$98,940.00	*$98,940.00*	$75,387	*$75,387.00*			$71,575.14	*$71,575.14*	$105,000	*$105,000*	79458 - 99162	*$99,162.00*	$351,124.14	4	$87,781.04	$98,940	$11,158.97	11.3%
Deputy Administrator							$62,740.74	*$62,740.74*					$62,740.74	1	$62,740.74	NA	NA	NA
HR Manager					$68,000.00	*$68,000.00*							$68,000.00	1	$68,000.00	NA	NA	NA
Administrative Assistant	$17.26	*$17.26*	18.23 - 20.61	*$20.61*							14.59 - 18.22	*$18.22*	$38.83	2	$19.42	$17.26	-$2.16	-12.5%
Board of Commissioners																		
Chairperson	$5,250.00	*$5,250.00*	$5,180	*$5,180.00*	$3,000.00	*$3,000.00*	$6,360.00	*$6,360.00*	$6,000	*$6,000*	$10,800.00	*$10,800.00*	$31,340.00	5	$6,268.00	$5,250.00	-$1,018.00	-19.4%
Commissioner	$4,750.00	*$4,750.00*	$4,380	*$4,380.00*	$3,000.00	*$3,000.00*	$5,400.00	*$5,400.00*	$6,000	*$6,000*	$9,600.00	*$9,600.00*	$28,380.00	5	$5,676.00	$4,750.00	-$926.00	-19.5%
Per Diems - Less than 2.5 hours / Over 2.5 Hours or Out of County	$40 / $80	*$40 / $80*	$55 / $75	*4 hours*							$40 / $80	*Half Day / Full Day*						
Building Safety																		
Building Official	$48,175.00	*$48,175.00*	$60,858	*$60,858.00*	$54,000.00	*$54,000.00*	$51,175.54	*$51,175.54*	$65,000	*$65,000*			$231,033.54	4	$57,758.39	$48,175.00	-$9,583.39	-19.9%
Circuit Court																		
Court Administrator	$21.20	*$21.20*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	$26.43	*$26.43*	23.20 - 27.63	*$27.63*	$21.57	*$21.57*	1 admin 3 courts $28.73		$75.63	3	$25.21	$21.20	-$4.01	-18.9%
Assignment Clerk	$18.16	*$18.16*	Grand Traverse Employee	*No position on Antrim Co. Payroll*			19.22 - 22.79	*$22.79*	$18.27	*$18.27*			$41.06	2	$20.53	$18.16	-$2.37	-13.1%
Collection Clerk	$14.32	*$14.32*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	$15.23	*$15.23*							$15.23	1	$15.23	$14.32	-$1	-6.4%
Clerk / Register of Deeds																		
County Clerk / Register of Deeds	$65,350.45	*$65,350.45*	$57,995	*$57,995.00*							*44902 - 56037*	*$56,037.00*	$114,032.00	2	$57,016.00	$65,350.45	$8,334.45	12.8%
County Clerk					$58,986.88	*$58,986.88*	$69,166.50	*$69,166.50*	$60,621	*$60,621*			$188,774.38	3	$62,924.79	NA	NA	NA
Register of Deeds					$53,251.69	*$53,251.69*	$69,166.50	*$69,166.50*	$54,000	*$54,000*			$176,418.19	3	$58,806.06	NA	NA	NA
Fiscal Officer					$10,000.00	*$10,000.00*							$10,000.00	1	$10,000.00	NA	NA	NA
Chief Deputy Clerk	$20.24	*$20.24*	16.25 - 18.38	*$18.38*	$21.57	*$21.57*	$20.53	*$20.53*	$21.74	*$21.74*	13.94 - 17.51	*$17.51*	$99.73	5	$19.95	$20.24	$0.29	1.5%
District Court																		
Magistrate - Non Attorney	$18.21	*$18.21*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	See Court Administrator Below	*See Court Administrator Below*	19.28 - 22.92	*$22.92*	18.10 - 22.58	*$22.58*			$45.50	2	$22.75	$18.21	-$4.54	-24.9%
Magistrate - Non Attorney Annual Stipend					$2,500.00	*$2,500.00*					$3,415.00	*$3,415.00*	$5,915.00	2	$2,957.50	NA	NA	NA
Magistrate - Attorney					Shared with Emmet County	*Shared with Emmet County*	35.29 - 42.40	*$42.40*	Shared with Charlevoix County	*Shared with Charlevoix County*			$42.40	1	$42.40	NA	NA	NA
Probation Officer	$22.90	*$22.90*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	18.37 - 22.78	*$22.78*	21.25 - 25.27	*$25.27*	19.01 - 24.07	*$24.07*	15.81 - 18.82	*$18.82*	$90.94	4	$22.74	$22.90	$0.16	0.7%
Civil Deputy Clerk	$17.69	*$17.69*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	14.41 - 18.14	*$18.14*	15.00 - 18.22	*$18.22*	14.35 - 18.00	*$18.00*	*12.08 - 14.17*	*$14.17*	$68.53	4	$17.13	$17.69	$0.56	3.2%
Criminal/Traffic Deputy Clerk	$14.45	*$14.45*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	14.41 - 18.14	*$18.14*	15.00 - 18.22	*$18.22*	14.35 - 18.00	*$18.00*	*12.08 - 14.17*	*$14.17*	$68.53	4	$17.13	$14.45	-$2.68	-18.6%
Criminal Deputy Clerk	$15.61	*$15.61*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	15.70 - 19.23	*$19.23*	15.00 - 18.22	*$18.22*	14.35 - 18.00	*$18.00*	*12.08 - 14.17*	*$14.17*	$69.62	4	$17.41	$15.61	-$1.80	-11.5%
Court Recorder / Civil Deputy Clerk	$16.57	*$16.57*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	14.41 - 18.14	*$18.14*	17.31 - 20.57	*$20.57*					$38.71	2	$19.36	$16.57	-$2.79	-16.8%
Court Administrator	$24.12	*$24.12*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	22.02 - 28.37	*$28.37*	23.20 - 27.63	*$27.63*	24.16 - 31.37	*$31.37*	1 admin 3 courts $28.73		$87.37	3	$29.12	$24.12	-$5.00	-20.7%
Court Bailiff	$15.60	*$15.60*	Grand Traverse Employee	*No position on Antrim Co. Payroll*	$16.00	*$16.00*	$13.81	*$13.81*			*12.08 - 14.17*	*$14.17*	$43.98	3	$14.66	$15.60	$0.94	6.0%
Court Bailiff - Certified Officer through Sheriff's Department					$24.00	*$24.00*			20.29 - 22.68	*$22.68*			$46.68	2	$23.34	NA	NA	NA

County	Cheboygan	Cheboygan - Max Salary	Antrim	Antrim - Max Salary	Charlevoix	Charlevoix - Max Salary	Chippewa	Chippewa - Max Salary	Emmet	Emmet - Max Salary	Otsego	Otsego - Max Salary	Total - All (Excluding Cheboygan)	Count of Comparables	Average of Salaries (Total / Count)	Cheboygan County Salary 2015	Amount Difference - Cheboygan Over (Under) / Average Salary	Percent Difference - Cheboygan Over (Under) / Average Salary
Part-Time Assistance	$11.41	$11.41	Grand Traverse Employee	No position on Antrim Co. Payroll					12.50 - 14.00	$14.00			$14.00	1	$14.00	$11.41	-$2.59	-22.7%
Equalization																		
Equalization Director - LEVEL III	$58,835.00	$58,835.00	$62,733.00	$62,733.00									$62,733.00	1	$62,733.00	$58,835.00	-$3,898.00	-6.6%
Stipend Paid to ROD							$6,939.60	$6,939.60					$6,939.60	1	$6,939.60	NA	NA	NA
Equalization Director - LEVEL IV									$96,708	$96,708	55151 - 68828	$68,828.00	$165,536.00	2	$82,768.00	NA	NA	NA
Contracted Director			$80,000 Level IV	$80,000.00	$45000 Level IV	$45,000.00							$125,000.00	2	$62,500.00	NA	NA	NA
Deputy Equalization Director - Level II	$20.24	$20.24			$19.23	$19.23							$19.23	1	$19.23	$20.24	$1.01	5.0%
Deputy Equalization Director - Level III									$28.28	$28.28			$28.28	1	$28.28	NA	NA	NA
Fair																		
Fair Manager	$5,500.00	$5,500.00							$17,466	$17,466			$17,466.00	1	$17,466.00	$5,500.00	-$11,966	-217.6%
Fair Board President	$2,500.00	$2,500.00											$0.00	0	#DIV/0!	$2,500.00	#DIV/0!	#DIV/0!
Fair Board Vice President	$1,500.00	$1,500.00											$0.00	0	#DIV/0!	$1,500.00	#DIV/0!	#DIV/0!
Fair Board Secretary	$3,000.00	$3,000.00											$0.00	0	#DIV/0!	$3,000.00	#DIV/0!	#DIV/0!
Fair Board Treasurer	$2,500.00	$2,500.00											$0.00	0	#DIV/0!	$2,500.00	#DIV/0!	#DIV/0!
Administrative Assistant - Fair Office	$9.25 - $10.25	$10.25											$0.00	0	#DIV/0!	$10.25	#DIV/0!	#DIV/0!
Laborers	$8.25 - $9.25	$9.25											$0.00	0	#DIV/0!	$9.25	#DIV/0!	#DIV/0!
Gate / Midway Attendant	$8.25 - $9.25	$9.25											$0.00	0	#DIV/0!	$9.25	#DIV/0!	#DIV/0!
Finance																		
Assistant County Administrator/Finance Director CPA and Finance Director CPA and Deputy Controller	$83,300.00	$83,300.00							$85,000	$85,000	70234-88147	$88,147.00	$173,147.00	2	$86,573.50	$83,300.00	-$3,273.50	-3.9%
Finance Director - CPA	$74,307.24	$74,307.24									70234 - 88147	$88,147.00	$88,147.00	1	$88,147.00	$74,307.24	-$13,839.76	-18.6%
/ Assistant County Administrator (additional 5 hours per week)	$8,992.76	$8,992.76											$0.00	0	#DIV/0!	$8,992.76	#DIV/0!	#DIV/0!
Finance Director - Non CPA									$76,000	$76,000			$76,000.00	1	$76,000.00	NA	NA	NA
Assistant County Administrator / Finance Director VS Deputy Controller / HR Director	$83,300.00	$83,300.00							$85,000	$85,000			$85,000.00	1	$85,000.00	$83,300.00	-$1,700.00	-2.0%
Accountant	$37,507.31	$37,507.31	$47,775	$47,775.00			Contracted						$47,775.00	1	$47,775.00	$37,507.31	-$10,267.69	-27.4%
Account Clerk	$16.89	$16.89			$14.81	$14.81	$15.47	$15.47	15.29 - 17.26	$17.26	16.16 - 20.33	$20.33	$67.87	4	$16.97	$16.89	-$0.08	-0.5%
Friend of the Court																		
Friend of The Court - Attorney	$69,954.83	$69,954.83					$81,289.96	$81,289.96					$81,289.96	1	$81,289.96	$69,954.83	-$11,335.13	-16.2%
Friend of The Court - Non Attorney					$59,914.81	$59,914.81			$66,272.00	$66,272.00	$65,052.00	$65,052.00	$191,238.81	3	$63,746.27	NA	NA	NA
GIS																		
Information Systems																		
IS Manager	$56,500.00	$56,500.00	$51,479	$51,479.47	$65,040.86	$65,040.86	$62,982.40	$62,982.40	$65,000	$65,000			$244,502.73	4	$61,125.68	$56,500.00	-$4,625.68	-8.2%
Technology Support	$45,000.00	$45,000.00	$33,113.60	$33,113.60	$35,360.00	$35,360.00	$57,470.40	$57,470.40	$39,561.60 - $43,950.40	$43,950.40			$169,894.40	4	$42,473.60	$45,000.00	$2,526.40	5.6%
Maintenance																		
Building Maintenance Engineer	$45,939.48	$45,939.48	$47,664	$47,664.00	$57,772.00	$57,772.00			$47,000	$45,000			$150,436.00	3	$50,145.33	$45,939.48	-$4,205.85	-9.2%
Marina																		
Harbor Master	$43,542.50	$43,542.50											$0.00	0	#DIV/0!	$43,542.50	#DIV/0!	#DIV/0!
Assistant Harbor Master	$10.25 - $12.75	$12.75											$0.00	0	#DIV/0!	$12.75	#DIV/0!	#DIV/0!
Shift Supervisor	$9.25 - $11.25	$11.25											$0.00	0	#DIV/0!	$11.25	#DIV/0!	#DIV/0!
Dock Hands	$8.25 - $10.25	$10.25											$0.00	0	#DIV/0!	$10.25	#DIV/0!	#DIV/0!
Medical Examiner																		
Medical Examiner	$8,825.25	$8,825.25	$18,000	$18,000.00	$10,400.00	$10,400.00					$10,000.00	$10,000.00	$38,400.00	3	$12,800.00	$8,825.25	-$3,974.75	-45.0%
Transporter Part-Time	$12.48	$12.48											$0.00	0	#DIV/0!	$12.48	#DIV/0!	#DIV/0!
MICHIGAN STATE UNIVERSITY EXTENSION																		
Planning and Zoning																		
Community Development Director	$64,000.00	$64,000.00							$65,000	$65,000			$65,000.00	1	$65,000.00	$64,000.00	-$1,000.00	-1.6%
Planner	$43,721.77	$43,721.77	$47,827	$47,827.20	$41,196.68	$41,196.68			$40,644	$40,644			$129,667.88	3	$43,222.63	$43,721.77	$499.14	1.1%

County	*Cheboygan*	*Cheboygan - Max Salary*	Antrim	*Antrim - Max Salary*	*Charlevoix*	*Charlevoix - Max Salary*	Chippewa	*Chippewa - Max Salary*	Emmet	*Emmet - Max Salary*	Otsego	*Otsego - Max Salary*	Total - All (Excluding Cheboygan)	Count of Comparables	Average of Salaries (Total / Count)	*Cheboygan County Salary 2015*	Amount Difference - Cheboygan Over (Under) / Average Salary	Percent Difference - Cheboygan Over (Under) / Average Salary
Probate Court																		
Probate Registrar / Family (Juvenile) Court Administrator	$22.49	*$22.49*	$28.21	*$28.21*	$27.43	*$27.43*			$31.13	*$31.13*	1 admin 3 courts $28.73		$86.77	3	$28.92	$22.49	-$6.43	-28.6%
Probate Registrar			17.99 - 21.19	*$21.19*	19.56 Probate Registrar / Court Recorder	*$19.56*	19.22 - 22.79	*$22.79*	$20.16	*$20.16*	15.81 - 18.82	*$19.86*	$103.56	5	$20.71	NA	NA	NA
Juvenile Registrar			$20.54	*$20.54*	$17.62	*$17.62*	19.22 - 22.79	*$22.79*	$20.16	*$20.16*	13.76 - 16.26	*$17.16*	$98.27	5	$19.65	NA	NA	NA
Court Recorder	$19.40	*$19.40*	$20.75	*$20.75*	19.56 Probate Registrar / Court Recorder	*$19.56*	19.22 - 22.79	*$22.79*	$22.59	*$22.59*			$85.69	4	$21.42	$19.40	-$2.02	-10.4%
Deputy Probate Registrar	$15.99	*$15.99*	15.05 - 17.25	*$17.25*	$15.54	*$15.54*	15.37 - 18.18	*$18.18*					$50.97	3	$16.99	$15.99	-$1.00	-6.3%
Director of Juvenile Services	$23.70	*$23.70*	$28.21	*$28.21*	$27.43	*$27.43*			$31.13	*$31.13*			$86.77	3	$28.92	$23.70	-$5.22	-22.0%
Deputy Juvenile/Probate Registrar	$15.99	*$15.99*	15.05 - 17.25	*$17.25*	$15.54	*$15.54*	15.37 - 18.18	*$18.18*					$50.97	3	$16.99	$15.99	-$1.00	-6.3%
Deputy Juvenile Registrar	$15.99	*$15.99*	15.05 - 17.25	*$17.25*	$15.54	*$15.54*	15.37 - 18.18	*$18.18*	$20.16	*$20.16*	*12.08 -14.17*	*$15.60*	$86.73	5	$17.35	$15.99	-$1.36	-8.5%
Intensive Probation Officer	$20.32	*$20.32*	20.97 - 23.60	*$23.60*	20.74 - 21.57	*$21.57*	21.14 - 25.10	*$25.10*	$22.13	*$22.13*	*14.33 - 16.81*	*$16.81*	$109.21	5	$21.84	$20.32	-$1.52	-7.5%
Intensive Probation Officer	$19.94	*$19.94*	20.97 - 23.60	*$23.60*	20.74 - 21.57	*$21.57*	21.14 - 25.10	*$25.10*	$22.13	*$22.13*	*14.33 - 16.81*	*$16.81*	$109.21	5	$21.84	$19.94	-$1.90	-9.5%
Prosecutor's Office / Victim's Advocate																		
Prosecuting Attorney	$94,148.95	*$94,148.95*	$87,039	*$87,039.00*	$86,598.00	*$86,598.00*	$97,735.56	*$97,735.56*	$95,072	*$95,072*	79458 - 99162	*$99,162.00*	$465,606.56	5	$93,121.31	$94,148.95	$1,027.64	1.1%
Asst. Prosecuting Attorney #1	$76,000.00	*$76,000.00*	$72,968	*$72,968.00*	$78,338.83	*$78,338.83*	$73,272.11	*$73,272.11*	$89,516	*$89,516*	59057 - 73701	*$73,701.00*	$387,795.94	5	$77,559.19	$76,000.00	-$1,559.19	-2.1%
Asst. Prosecuting Attorney #2	$68,000.00	*$68,000.00*	$59,012	*$59,012.00*	$68,843.21	*$68,843.21*	$54,202.34	*$54,202.34*	$69,241	*$69,241*	*44902 - 56037*	*$56,037.00*	$307,335.55	5	$61,467.11	$68,000.00	$6,532.89	9.6%
Office Manager/Confidential Sec.	$20.24	*$20.24*	$20.22	*$20.22*			$20.73	*$20.73*	$20.55	*$20.55*	*15.87 - 19.79*	*$19.79*	$81.29	4	$20.32	$20.24	-$0.08	-0.4%
Recycling																		
Coordinator	$16.40	*$16.40*							$17.80	*$17.80*			$17.80	1	$17.80	$16.40	-$1.40	-8.5%
Part-Time Assistance (Laborer)	$8.25 - $9.25	*$9.25*											$0.00	0	#DIV/0!	$9.25	#DIV/0!	#DIV/0!
Part-Time Assistance (Driver)	$15.23	*$15.23*											$0.00	0	#DIV/0!	$15.23	#DIV/0!	#DIV/0!
SAYPA																		
Instructional Aid	$14.32	*$14.32*											$0.00	0	#DIV/0!	$14.32	#DIV/0!	#DIV/0!
Youth Transport Monitor	$10.50	*$10.50*											$0.00	0	#DIV/0!	$10.50	#DIV/0!	#DIV/0!
Youth Classroom Monitor	$10.50	*$10.50*											$0.00	0	#DIV/0!	$10.50	#DIV/0!	#DIV/0!
Sheriff's Department - Patrol																		
Sheriff	$73,998.29	*$73,998.29*	$67,609.00	*$67,609.00*	$76,627.12	*$76,627.12*	$78,689.52	*$78,689.52*	$78,000	*$78,000*	59057 - 73701	*$73,701.00*	$374,626.64	5	$74,925.33	$73,998.29	-$927.04	-1.3%
Under Sheriff	$60,576.68	*$60,576.68*	$61,529.00	*$61,529.00*	$68,822.20	*$68,822.20*	$69,166.50	*$69,166.50*	$70,000	*$70,000*	*44902 - 56037*	*$56,037.00*	$325,554.70	5	$65,110.94	$60,576.68	-$4,534.26	-7.5%
Detective Lieutenant	$53,522.41	*$53,522.41*					$49,753.60	*$49,753.60*	$58,822.40	*$58,822.40*			$108,576.00	2	$54,288.00	$53,522.41	-$765.59	-1.4%
Detective Lieutenant II	$50,980.80	*$50,980.80*											$0.00	0	#DIV/0!	$50,980.80	#DIV/0!	#DIV/0!
Drug Court - Participant Supervision (f)	$11.25	*$11.25*											$0.00	0	#DIV/0!	$11.25	#DIV/0!	#DIV/0!
Sheriff's Department - Other																		
Marine Safety Seasonal - Employees - Certified					12.69 - 15.23	*$15.23*			$15.65	*$15.65*	*$15.91*	*$15.91*	$46.79	3	$15.60	NA	NA	NA
Marine Safety Seasonal - Employees - Non-Certified	$11.00	*$11.00*											$0.00	0	#DIV/0!	$11.00	#DIV/0!	#DIV/0!
Marine Safety Seasonal - PWC Employees - Non-Certified	$10.50	*$10.50*											$0.00	0	#DIV/0!	$10.50	#DIV/0!	#DIV/0!
Snowmobile Safety Seasonal - Employees - Certified	19.57 - 22.28	*$22.28*									*$15.91*	*$15.91*	$15.91	1	$15.91	$22.28	$6.37	28.6%
Sheriff's Department - Corrections																		
Jail Administrator	$49,042.51	*$49,042.51*	$51,584	*$51,584.00*	$54,075.01	*$54,075.01*	$54,394.86	*$54,394.86*	$58,000	*$58,000*	*41974 - 52382*	*$52,382.00*	$270,435.87	5	$54,087.17	$49,042.51	-$5,044.66	-10.3%

County	Cheboygan	Cheboygan - Max Salary	Antrim	Antrim - Max Salary	Charlevoix	Charlevoix - Max Salary	Chippewa	Chippewa - Max Salary	Emmet	Emmet - Max Salary	Otsego	Otsego - Max Salary	Total - All (Excluding Cheboygan)	Count of Comparables	Average of Salaries (Total / Count)	Cheboygan County Salary 2015	Amount Difference - Cheboygan Over (Under) / Average Salary	Percent Difference - Cheboygan Over (Under) / Average Salary
Straits Regional Ride																		
Transportation Manager - SRR	$48,687.50	$48,687.50	$62,808	$62,808.00	$57,000.00	$57,000.00					49783 - 62128	$62,128.00	$181,936.00	3	$60,645.33	$48,687.50	-$11,957.83	-24.6%
Administrative Support	$15.45	$15.45	15.78 - 17.29	$17.29	12.86 - 16.07	$16.07					14.59 -18.22	$18.22	$51.58	3	$17.19	$15.45	-$1.74	-11.3%
Chief Dispatcher											$15.63	$15.63	$15.63	1	$15.63	NA	NA	NA
Dispatcher			13.43 - 15.00	$15.00							$14.93	$14.93	$29.93	2	$14.97	NA	NA	NA
Senior Bus Driver	$14.36	$14.36	12.73 - 14.30	$14.30							$14.50	$14.50	$28.80	2	$14.40	$14.36	-$0.04	-0.3%
Full-Time Bus Driver	$13.01	$13.01	13.43 - 15.00	$15.00	11.77 - 13.98	$13.98					$13.24	$13.24	$42.22	3	$14.07	$13.01	-$1.06	-8.2%
Full-Time Bus Driver / Dispatcher	$13.01	$13.01	12.73 - 14.30	$14.30	11.77 - 13.98	$13.98							$28.28	2	$14.14	$13.01	-$1.13	-8.7%
Part-Time Bus Driver	$11.76	$11.76									$11.69	$11.69	$11.69	1	$11.69	$11.76	$0.07	0.6%
Part-Time Dispatcher	$9.60	$9.60											$0.00	0	#DIV/0!	$9.60	#DIV/0!	#DIV/0!
Bus Aide	$9.79	$9.79									$9.04	$9.04	$9.04	1	$9.04	$9.79	$0.75	7.7%
Bus Aide	$8.99	$8.99									$9.04	$9.04	$9.04	1	$9.04	$8.99	-$0.05	-0.6%
Treasurer																		
Treasurer	$64,020.54	$64,020.54	$56,804	$56,804.00	$54,898.21	$54,898.21	$69,166.50	$69,166.50	$67,000	$64,100	44902 - 56037	$56,037.00	$301,005.71	5	$60,201.14	$64,020.54	$3,819.40	6.0%
Chief Deputy Treasurer	$20.24	$20.24	16.25 - 18.38	$18.38	$17.43	$17.43	$20.68	$20.68	$26.20	$26.20	13.94 - 17.51	$17.51	$100.21	5	$20.04	$20.24	$0.20	1.0%
Veterans																		
Veterans Administrator	$40,000.00	$40,000.00	$33,754.67	$33,754.67	$42,848.00	$42,848.00	$40,264.42	$40,264.42	$41,098	$41,098			$157,965.09	4	$39,491.27	$40,000.00	$508.73	1.3%
Other Elected Officials																		
Drain Commissioner	$600.00	$600.00	$530.59	$530.59	$2,500.00	$2,500.00	$912.34	$912.34	$1	$1			$3,943.93	4	$985.98	$600.00	-$385.98	-64.3%
County Surveyor	$600.00	$600.00					$15,050.36	$15,050.36			$200.00	$200.00	$15,250.36	2	$7,625.18	$600.00	-$7,025.18	-1170.9%